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World News

Bush praises
breakthrough
in Moscow
arms talks

US President George Bush has welcomed the Moscow arms talks as a breakthrough which ensures that his summit with President Mikhail Gorbachev in Washington in 10 days' time should be "another solid step forward" in the US-Soviet relationship. Page 16

Stalled EC meeting

A meeting of EC Foreign Ministers in County Kerry, Ireland, failed to produce definitions of political union in Europe and a plan of action to be put to a meeting of EC heads of government in Dublin next month. Page 2

Change in Taiwan

Taiwan's President Lee Teng Hui announced historic changes in the Nationalist Government's basic policy to improve relations with China. Page 6

Crisis in Egypt

Egypt has been plunged into a constitutional crisis after a court ruling that the present parliament was elected unconstitutionally at the last poll in 1987. Page 6

Lisbon congress

The Portuguese Communist Party (PCP) ended an extraordinary congress in Lisbon by reaffirming its Marxist-Leninist character and warning about recent changes in eastern Europe. Page 4

Korean riots

About 10,000 South Korean students and dissidents fought riot police in the south-western city of Kwangju. Page 6

S Africans wounded

Racial tension increased in the Orange Free State community of Welkom after South African police opened fire wounding 12 people in the black township. Page 3

Test for Ulster

Peter Brooke, Northern Ireland secretary, will tomorrow face one of the biggest tests so far in his quest to start talks on the province's political future when he resumes a meeting with Unionist leaders. Page 8

Estonians join up

Thousands of Estonians have been sworn in as members of a pro-independence home guard force on the eve of strikes threatened by pro-Moscow loyalists in the Baltic republic. Page 2

Deng returns

Veteran leader Deng Xiaoping still plays a major part in China's politics, state television reported, breaking official silence on the 85-year-old leader's role since his formal retirement in March. Page 6

Mafia controversy

President Francesco Cossiga of Italy has intervened to test allegations by Leoluca Orlando, crusading mayor of Palermo, that Sicilian magistrates are holding back on prosecuting Mafia perpetrators of a number of "political" murders of recent years. Page 3

Iran boycotts hajj

Iran said its pilgrims would stay away from the annual Muslim pilgrimage (hajj) to Mecca for the third successive year because of sharp differences with Saudi Arabia. Page 3

Aged fingerprint

A Chinese police expert has discovered what he believes to be the world's oldest fingerprint - left by a potter as many as 7,000 years ago on the inside of a water jar. Page 4

Nato fitness bid

Under the slogan "All aboard, at Nato for a life-enhancing mission", notices pinned up at Nato headquarters in Brussels have been promoting lectures on heart fitness. Page 4

Business Summary

US banks cut
loans but no
credit crunch,
says Fed

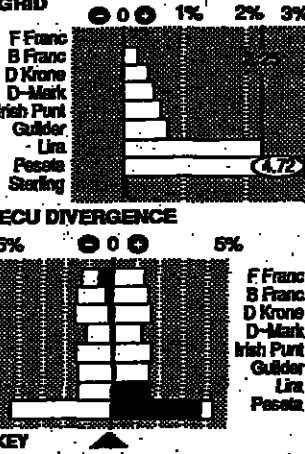
US COMMERCIAL banks are restricting loans on property and to some small and medium-sized businesses, but there is no general credit crunch, according to a Federal Reserve survey. The Fed's survey of 60 bank loan officers shows that since the end of last year, there has been "a considerable" tightening of lending policies on commercial property, excluding construction and land development loans. Total commercial and industrial lending has still grown this year, though at a slower pace in the second half of 1989. Page 16

EUROPEAN Monetary System:

The Bank of Italy bought French francs, D-Marks and European currency units to prevent the lira rising above its upper divergence limit within the EMS last week. The French franc was the weakest member of the system, touching its minimum permitted level of 128.13 against the lira, but there was no sign of intervention by the Bank of France. Page 16

EMS

May 18, 1990



The chart shows the constraints on EMS exchange rates.

The upper grid, based on the system's weakest currency, defines the cross-rates from which only the peseta may move by more than 2% per cent. The lower chart plots currencies' divergence from the central rate against the European Currency Unit (ECU).

MONTEDISON, Italian chemicals group which owns a 40 percent share in Enimont, the country's public-private chemicals concern, reported a 70 percent rise in consolidated group earnings to L1,156bn (\$56bn) last year. Page 20

WORLD BANK and OECD study says cutting subsidies to farmers would save a considerable part of the \$200bn they cost consumers and taxpayers in 24 industrial countries every year. Page 3

EUROPEAN Medicines Agency, new centralised EC agency for reviewing safety of medicines, is due to be established under plans for regulating the EC's 25bn-a-year (\$42bn) pharmaceutical industry after 1992. Page 4

GREEK conservative Government launched an ambitious privatisation programme by offering 28 heavily indebted industrial companies for sale to the private sector. Page 4

COMPAQ COMPUTER is due to launch a series of personal computer products with prices to rival those manufactured in the Far East. Page 20

OVER ARUP, UK engineering consultancy, released plans of its proposals for a 54bn Channel tunnel rail link to rival the European Rail Link rail scheme already under consideration. Page 9

MITSUBISHI Real Estate Development and Mitsubishi Estate, Japan's two leading property companies, showed substantial profits growth in the year to March. Page 20

Vote rigging allegations mar Romanian elections

By Judy Dempsey and Owen Bennett-Jones in Bucharest

ROMANIA'S first free elections for over 40 years attracted a huge turnout yesterday but were marred by allegations of vote-rigging. Reports from around the country indicated that the turnout could be as high as 80 per cent in the elections for both president and parliament. In the industrial city of Ploesti, north of Bucharest, scores of people lined up outside polling stations, while inside both young and old people thronged to drop their ballot papers into steel boxes larger than crates. The signs across Romania were that Mr Ion Iliescu, leader of the ruling National Salvation Front which was catapulted to power after the overthrow of the Ceausescu dictatorship five months ago, would be elected President. "I'm off to vote for Domn (Mr) Iliescu," said Mr Petre Anghelescu, an 81-year-old retired engine driver. "It's because of the food. Ceausescu was a robber. I used to queue six hours for bread, 20 hours for eggs. Now, there's no problem. We have everything here. As soon as the polling stations opened, however, there were reports of election-rigging from Bucharest and Iasi, a university town in the east of the country. Bucharest radio reported that a woman in Iasi had received a ballot paper which had already been stamped. Only voters themselves are permitted to stamp their ballot after they have voted. The radio called on the electorate to be "vigilant" in checking their ballot papers. The 16m electorate faced a bewildering choice of 80 parties. The opinion polls, if they are to be believed, have consistently given around 40 per cent of the vote to the Front, 25 per cent to the National Liberal Party, 8 per cent to the National Peasants Party and 7 per cent to the Ecologist Movement. The final results are not expected until next Friday. The opposition parties repeatedly accused the Front of intimidation and violence in the run-up to the elections. The Front has denied the allegations but has been reluctant to condemn intimidation openly. The Front is expected to control the 389-member Assembly of Deputies and the 190-member Senate thanks to support from the workers and large sections of the peasantry. However, the Liberals and their presidential candidate and leader, Mr Tudor Constantinescu, may do well enough to be invited to form a coalition with the Front. The Front has insisted that it would be more comfortable with a working majority and a strong opposition, rather than a landslide victory. It would consider sharing power, perhaps with the Liberals, given the need for a national consensus in dealing with the country's economic problems. Background, Page 2



Queuing to vote: peasants and a gypsy family wait outside a polling station in a village near Bucharest yesterday

Violence erupts in the West Bank and Gaza after Arabs shot dead

By Hugh Carnegie in Jerusalem and Tony Walker in Cairo

SEVEN Palestinians were killed yesterday and hundreds injured in the furious protest riots which followed in the occupied territories. The scale of the rioting had not been since the early days of the 29-month-old intifada, or uprising, in the West Bank and Gaza Strip. It came after an Israeli gunman shot dead a group of Arab labourers. Israeli officials feared that the unprovoked killing of the seven workers, just outside Rishon le-Zion 10 miles south of Tel Aviv, would re-ignite the uprising. Numbers killed in the rebellion have fallen sharply this year, allowing the authorities to claim it was being subdued, although resentment against Israeli rule has not diminished. Arab leaders reacted to the killings with outrage, despite strong condemnation of the gunman's attack by the Israeli Government and many politicians, including those on the extreme right. It further soured an already tense atmosphere in the Middle East ahead of an Arab summit in Baghdad, aimed largely against Israel, on May 23. Yesterday's events began shortly after 8am when the 21-year-old gunman, in Israeli army uniform and carrying an automatic rifle, opened fire on labourers from Gaza who were seeking work and had been waiting at a pick-up point nicknamed the slave market. In addition to those killed, 16 workers were wounded. The man, whose motive was unclear, was arrested a short time later. The police announced he had been discharged from the army 18 months ago and had used his brother's uniform and gun. They said he was "deranged". Thousands of Palestinians in Gaza, and to a lesser extent in the West Bank, then took to the streets in defiance of a blanket curfew imposed on Gaza and many places in the West Bank. Five demonstrators were reported killed in Gaza and two in the West Bank and hundreds more were wounded in clashes with the Israeli army. Mr Yitzhak Shamir, the Prime Minister and leader of the Likud Party, called the shooting a "shocking act of madness" and expressed his condolences. Later he said the only way to stop violence was "through talks and negotiations". But Palestinian leaders in the occupied territories blamed what they called the Government's extreme positions - Mr Shamir has refused to accept US terms for Israeli-Palestinian peace talks and is firmly committed to Israeli control of the occupied territories - and public hatred for Arabs in Israel. They declared a three-day general strike by Arabs and said 50 leaders would begin a protest hunger strike. In Cairo, Mr Yasser Arafat, the chairman of the Palestine Liberation Organisation (PLO) called for an urgent meeting of the UN Security Council over the killings. Mr Salah Khalaf, the PLO's second-in-command, told the Kuwait News Agency that "our Palestinian people and our guerrillas will take upon themselves to deliver a suitable reply to this Zionist atrocity". Dr Kamal Abdel Meguid, Egypt's Foreign Minister, said the incident was a "response to the atmosphere prevailing in Israel and in the occupied Arab territories and is a result of the recent 'altering of peace efforts'". Mr Cheddi Khibi, the Arab League Secretary General, called for a total Israeli withdrawal from the occupied territories. Mr Munir Badran, the Jordanian Prime Minister, said: "The Israeli authorities are authorities of terror." In an interview with the state-run television service, he accused Israel of encouraging "state terrorism, government terrorism and terrorism by the Zionist citizens against the Palestinian people." He said the issue should be tackled by the Arab summit due to be held later this month.



UK claims attitude on S African sanctions is changing

By Kieran Cooke in Smeem, Ireland, and Caroline Southey in London

MR DOUGLAS HURD, the British Foreign Secretary, yesterday maintained that the European Community's attitude towards South African sanctions had changed and said that an EC summit in Dublin in late June would again discuss the issue. Speaking after a meeting of EC foreign ministers in Ireland, Mr Hurd said many of the ministers had agreed with the British position that it was now important to send a signal of encouragement to the Government of Mr F.W. de Klerk, the South African president. "I hope that when we come to discuss the issue in more detail in June, what was heresy... will now be accepted," he said. When the EC last discussed the issue in February, Britain was alone in calling for a partial lifting of sanctions. However, although Mr de Klerk has won broad support in Europe for his reforms during his present six-month tour, only Portugal has made an explicit call for the lifting of sanctions. Other governments have not yet signalled any intentions to change present policies. Mr de Klerk yesterday left Britain for West Germany after meeting Mrs Margaret Thatcher, the British Prime Minister. Continued on Page 16

London site for European bank sparks EC row

By Patrick Harverson in London and Ian Davidson in Paris

THE DECISION to site the new European Bank for Reconstruction and Development (EBRD) in London under a French presidency prompted a series of row between member governments of the new institution yesterday. Some of the smaller members of the fledgling bank, which will lend money to help rebuild the economies of the emerging democracies of eastern Europe, are unhappy at how the president and headquarters for the EBRD were selected. The Dutch Government has threatened to boycott the signing of the statute of the new bank scheduled for May 23. At Saturday's meeting in Paris, the EBRD's 40 government shareholders voted by 32 to 8 to elect Mr Jacques Attali, special adviser to President Francois Mitterrand of France, as president of the new multinational institution, and by 23 to 17 for London as the location for the bank. The Dutch were upset that the choice of the location and presidency of the EBRD appeared to have been made before the Paris negotiating session started on Saturday. The UK, France and West Germany, with the support of the US, the largest shareholder of the new bank, were said to have reached a private agreement to vote for London and Mr Attali at a meeting of the Group of Seven finance ministers in Washington on May 7.



Jacques Attali: bank president

Mr Hans Van Den Broek, the Dutch Foreign Minister, said yesterday that he was "appalled" at how the decisions had been taken by just four of the biggest shareholders of the EBRD. He said that the smaller members of the bank had been confronted with a "fait accompli" in Paris. The Dutch Government had originally championed its own candidate, Mr Onno Ruding, a former Dutch Finance Minister for the presidency of the EBRD. But at the last minute on Saturday it had offered instead to endorse Mr Attali as president of the bank in exchange for agreement that the institution's headquarters be located in London. Continued on Page 16

Lotus and Novell break off software merger negotiations

By Louise Kehoe in San Francisco

LOTUS Development and Novell of the US called off at the weekend a \$1.5bn merger plan that would have created the world's largest personal computer software company, after failing to agree on board control. Lotus - creator of 1-2-3, a popular electronic spreadsheet program - signed a letter of intent on April 5 to merge with Novell, a leading personal computer networking company. The planned merger was widely seen as a challenge to Microsoft, the leading personal computer software company. Mr Jim Manzi, the ebullient president of Lotus, said then that the accord came after a four-hour dinner conversation with Mr Ray Noorda, president of Novell. On Saturday, however, Lotus said it had terminated negotiations following a disagreement over the number of directors from each side. "We are disappointed that we have had to break off negotiations," Mr Manzi said. "We expect our business to be unaffected by this action." For Lotus, however, the merger represented an opportunity to broaden its product line. Novell could have strengthened its position in the market for local area network (LAN) software. Novell's Netware remains the dominant personal computer networking system, but is being challenged by a program called LAN Manager which has the backing of several big companies. The merger would have "blocked the steamroller effect Hewlett-Packard, Microsoft and IBM have had with LAN Manager," said Mr Lee Doyle, an analyst at International Data Corporation. Last year Lotus and Novell had combined revenues of \$700m, compared with Microsoft's \$932m. Lotus had made several concessions, including offering to change the name of the company to Lotus-Novell and to appoint Novell's Mr Noorda as chairman. But according to a Lotus official, "we had agreed that the board of directors would include four people from Lotus and three from Novell's side. Late on Friday night, Novell said they wanted four on the board so it would be even. Novell could not be reached for comment. Another point of contention appears to have been who should succeed Mr Noorda, who, at 66, is expected to retire soon.

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Jacques Calvet (left), the chairman of Peugeot, has dragged Europe's third-largest car maker from the trough of industrial disaster to the peak of prosperity. He is now changing his management strategy to pave the way for his own departure. Page 34

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Architectures: A modern approach from the banks of Switzerland

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Unleashing the Germans: A gamble with nations at stake

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Lombards: The test of Britain's intentions on EMS entry

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FT SURVEYS THIS WEEK

TODAY: Norway Waiting on events

TUESDAY: Ontario Making a good life even better

WEDNESDAY: Automatic Identification Codes for efficiency in many sectors of industry

THURSDAY: Turkey (see panel, left)

FRIDAY: Swindon To mock is to miss the point

London Docklands What is all the fuss about?

Stock Markets

Wall Street

UK Gilts

US Bonds

Money Markets

Weather

Turkey

In the past 10 years, the country has come a long way towards a democratic society and free market system from martial law and economic stagnation.

Turkey

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834	05841	05848	05855	05862	05869	05876	05883	05890	05897	05904	05911	05918	05925	05932	05939	05946	05953	05960	05967	05974	05981	05988	05995	06002	06009	06016	06023	06030	06037	06044	06051	06058	06065	06072	06079	06086	06093	06100	06107	06114	06121	06128	06135	06142	06149	06156	06163	06170	06177	06184	06191	06198	06205	06212	06219	06226	06233	06240	06247	06254	06261	06268	06275	06282	06289	06296	06303	06310	06317	06324	06331	06338	06345	06352	06359	06366	06373	06380	06387	06394	06401	06408	06415	06422	06429	06436	06443	06450	06457	06464	06471	06478	06485	06492	06499	06506	06513	06520	06527	06534	06541	06548	06555	06562	06569	06576	06583	06590	06597	06604	06611	06618	06625	06632	06639	06646	06653	06660	06667	06674	06681	06688	06695	06702	06709	06716	06723	06730	06737	06744	06751	06758	06765	06772	06779	06786	06793	06800	06807	06814	06821	06828	06835	06842	06849	06856	06863	06870	06877	06884	06891	06898	06905	06912	06919	06926	06933	06940	06947	06954	06961	06968	06975	06982	06989	06996	07003	07010	07017	07024	07031	07038	07045	07052	07059	07066	07073	07080	07087	07094	07101	07108	07115	07122	07129	07136	07143	07150	07157	07164	07171	07178	07185	07192	07199	07206	07213	07220	07227	07234	07241	07248	07255	07262	07269	07276	07283	07290	07297	07304	07311	07318	07325	07332	07339	07346	07353	07360	07367	07374	07381	07388	07395	07402	07409	07416	07423	07430	07437	07444	07451	07458	07465	07472	07479	07486	07493	07500	07507	07514	07521	07528	07535	07542	07549	07556	07563	07570	07577	07584	07591	07598	07605	07612	07619	07626	07633	07640	07647	07654	07661	07668	07675	07682	07689	07696	07703	07710	07717	07724	07731	07738	07745	07752	07759	07766	07773	07780	07787	07794	07801	07808	07815	07822	07829	07836	07843	07850	07857	07864</
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OVERSEAS NEWS

Bank of Italy cuts official discount rate to 12.5%

By John Wyles in Rome

THE Bank of Italy's official discount rate was cut from 13.5 per cent to 12.5 per cent at the weekend, following the Government's adoption last Friday of an L11,590bn budget deficit reduction package.

Approved by the Treasury on the advice of the Central Bank, the interest rate measure restored the discount rate to its pre-March, 1989, level.

In an apparent attempt to emphasise that the cut should not be seen as an endorsement of the government's budget strategy, the Treasury said the move was aimed at "contributing to the stability of the Euro".

Upward pressure on the lira followed the removal at the beginning of last week of all residual exchange controls in Italy. Strong capital inflows prompted large interventions by the Central Bank to prevent the lira hitting its upper ceiling against several other currencies in the European Monetary System.

The immediate impact of the discount rate cut should be to reduce the yield on government bonds and certificates and thus to help contain the cost of debt servicing. This is proving to be much higher this year than the L116,750bn the Government estimated last autumn, and could reach L125,150bn, according to

revised figures published last Friday.

The new deficit reduction package raises the original 1989 target deficit of L139,000bn (0.84 per cent of gross domestic product) to just L135,600bn. The formula adopted is the by-now-familiar one of minor spending cuts allied to a variety of increases in indirect taxes.

These should boost revenues by an extra L5,600bn and will add between 0.3 and 0.4 per cent to the officially-targeted inflation rate of 5 per cent. Of the L6,700bn the Government expects to save on the expenditure side, some L4,500bn is to be delivered by the postponement of various programmes.

The absence of genuine long-term economies has been seized on by the Government's critics, including Confindustria, the industrialists' organisation, which has complained that the package will have "a heavy impact on companies' production costs". But the Government's ambitious medium-term programme through to 1993 seems to have taken note of the warnings that tougher action than previously planned is needed on the deficit.

The Treasury has brought forward to 1991 its aim of producing a budget surplus, net of interest costs, setting a target of L1,445bn for next year, rising to L1,635bn in 1992.

Cossiga intervenes in row over Mafia investigations

PRESIDENT Francesco Cossiga of Italy has intervened to test allegations by Mr Leonida Orlando, crusading mayor of Palermo, that Sicilian magistrates are holding back on prosecuting Mafia perpetrators of a number of "political" murders of recent years, John Wyles reports from Rome.

Mr Orlando's claims on TV that prosecutors have enough evidence to try suspects amount to charges of a cover-up by men hitherto regarded as his allies in the fight against the Mafia.

Amid public consternation, Mr Cossiga announced at the weekend he would discuss the allegations with senior prosecutors from Palermo, Messina, Catanzaro and Catania on Wednesday. The Ministers of the Interior and of Justice will also be present.

Although he is president of the magistracy's self-governing body, Mr Cossiga so far has played only a watching role in controversies which revealed divisions between anti-Mafia investigators and judges in Sicily in the last few years.

UK urges EC to modify farm trade stance

By Peter Montagnon, World Trade Editor

THE UK has urged its Community partners to modify their tough stance on world farm trade in order to facilitate progress in the Uruguay Round of multilateral trade negotiations.

Speaking after an informal meeting of EC trade ministers in Dublin, Mr Nicholas Ridley, UK Trade and Industry Secretary, said member states should distinguish the wood from the trees if a positive overall result was to be achieved.

"There was a strong element in the (Dublin) discussion which acknowledged we must go far enough in agriculture to get an agreement," he said in an interview.

Delegates said the UK

wanted the EC to relax its demand for Uruguay Round agreement on a "re-balancing" mechanism allowing some increased support to farmers in specific areas as long as the overall level of assistance declined.

Vehemently opposed by the US, re-balancing forms an essential plank of the EC's negotiating position on agriculture. It would allow it to compensate farmers for cuts in grain export subsidies with increased protection against rising imports of cereal substitutes.

Mr Desmond O'Malley, Ireland's Commerce Minister, said there is still no change in the European position on farm reform, but, several partic-



Ridley: agreement call

pants at the meeting said member states were now edging towards a realisation that flexibility was needed in a number

of areas to complete the Uruguay Round successfully.

Efforts by Portugal at the weekend to obtain an EC commitment not to make further concessions on textiles were met "by a solid phalanx" of countries arguing in favour of a decent deal that could make developing countries more willing to satisfy EC demands for better protection for intellectual property rights, Mr Ridley said.

The EC remains resolutely opposed to the US idea of reforming world textile trade by introducing a system of global quotas that would catch European exports up in its present restraints.

The EC is not, however, willing to give up its insistence on

the right to apply selective and discriminatory safeguard measures against countries whose exports disrupt its markets. This has upset many developing countries, but the EC believes it now has some tacit support from the US.

Despite continuing public condemnation of US unilateralism in Europe, it is now less clear that mandatory trade sanctions under US law will have to be completely abandoned before the EC agrees to a stronger dispute settlement system in the General Agreement on Tariffs and Trade.

Attention is shifting towards negotiating a compromise, containing the way in which the US legislation is applied.

Mexico 'to make big cut' in public deficit

By Richard Johns in Mexico City

MEXICO will cut its public sector fiscal deficit this year to one per cent of Gross Domestic Product, the lowest level for 25 years, President Carlos Salinas de Gortari forecast at the weekend.

That would compare with an estimate in the Bank of Mexico's recent annual report of 3.9 per cent in 1989. The public sector fiscal deficit was 12.7 per cent of GDP in 1988 and more than 18 per cent in 1987.

The President's forecast came in a conversation with Mr Bob Hawke, Australia's Prime Minister, and Mr Toshiki Kaifu, Premier of Japan, taking part in the plenary session of the Pacific Basin Economic Conference.

In the first quarter of this year, Mexico achieved a primary surplus (before taking into account interest rates but including state parastatal companies).

The budgets of the parastatal companies totalled Pesos 15,473bn (53.5bn), a 10.7 per cent rise over the same period of 1989, according to a report to Congress last week.

After a rise of 13.2 per cent in tax collection in 1989, state revenue in the first quarter rose by 4.5 per cent in real terms to nearly Pesos 28,000bn - 13.6 per cent more than programmed, with nearly all the improvement accounted for by petroleum revenues.

Public spending rose 12.8 per cent at Pesos 34,308bn during the period.

But the figures show the primary fiscal deficit of Pesos 6,600bn - somewhat confusingly not including the parastatals - was 11 per cent lower in real terms.

State companies apart, the surplus is largely accounted for by benefits resulting from the final agreement on the restructuring and reduction of \$47bn of public sector debt to the commercial banks.

Joseph Manna reports from Caracas: Venezuela's inflation rate this year should fall to an annual 25 per cent, compared with 84 per cent during 1989, Mr Pedro Tinoco, president of the Central Bank of Venezuela, said.

Subsidies cut 'would save taxpayers nearly \$200bn'

By Nancy Dunne in Washington

CUTTING subsidies to farmers would save a considerable part of the \$200bn (125bn) they cost consumers and taxpayers in 25 industrial countries every year, according to a compendium of studies released today by the World Bank and the Organisation for Economic Co-operation and Development.

The cost of farm programmes to the Third World countries - in distorted markets, depressed commodity prices, and under-developed farm economies - is immeasurable. Still, as a boost to the current drive towards freer trade in agriculture, a key item in the Uruguay Round, the studies seek to quantify the damage inflicted on the developing countries, as their richer brethren empty their treasuries to buy up markets around the world.

Between increased agricultural protection and the macro-economic policies of the industrialised countries, commodity prices fell by almost 50 per cent in real terms between 1980 and 1987. As interest rates rose, markets grew increasingly unstable. Foreign exchange earnings dropped, and the developing countries struggled under a crushing debt burden.

Based on papers produced for an international symposium last October in Paris, Agriculture Trade Liberalisation: Implications for Developing Countries, the studies draw on forecasts about the impact of free trade in agriculture. The conclusion by the editors, Mr Ian Goldin and Mr Odin Knudsen, clarifies the insistence by the Third World countries on new rules for agriculture within the Round. Production would be likely to shift in their favour and, as a whole, the developing countries would emerge as net exporters, rather than importers, of farm products.

According to one forecast, if all the members of the General Agreement on Tariffs and Trade (GATT) liberalised, the gain to the industrial countries in reduced government pay-out and consumer costs would be \$60bn. The developing countries' gain would also be \$60bn.

Since 1977, the agriculture trade balance of the less developed countries (LDCs) has sharply deteriorated. The com-

binization of depressed world prices, along with developing country policies (such as taxing agriculture relative to industry) has discouraged output and lowered rural incomes in the Third World.

With reform, however, world food prices for many commodities would rise above their depressed mid-1980s level. The biggest increases would come in dairy, meat and sugar prices, but grains would also rise.

Some countries would be winners, others, losers. One study reveals a net increase of rice exports from the Asian developing countries, with India, Indonesia and Bangladesh shifting from net importer to net exporter status. Africa and the Middle East

would suffer a decline in net export revenues.

International price fluctuations would diminish to one-third of their current levels.

There is little debate over the long-term impact of agriculture trade liberalisation: it would result in a more efficient system for the world. Food aid would have to be made available to cushion the shock of higher prices in some of the poor countries. There might also be some provision made for storage of surpluses to be used in years of poor weather.

The real debate is on the short-term political effects and the distributional impact. Agricultural protection has affected both the resource use of other sectors and the policies of other governments.

He favoured dealing with the problem by urging Moscow to step up its deliveries of gas, petroleum and raw materials to Italy, "otherwise everything will stop".

No figure has been put on accumulating Soviet debts with Italy. Mr Ruggiero suggested that the problem was partly due to novel companies, new to the rules of the market, ordering goods without automatic foreign currency cover from the central authorities.

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S Africa police wound 12 blacks

By Michael Holman in Johannesburg

RACIAL tensions heightened in the Orange Free State community of Welkom yesterday after South African police opened fire wounding 12 people in the town's black township.

The shooting took place after a meeting in Thabang township, at which residents decided to suspend their 11-day consumer boycott of white businesses.

The boycott, called to protest against attacks on blacks by right-wing white vigilantes, appears to have had a significant effect on smaller businesses in the town.

A resident said police opened fire without warning, as people returned to their homes after the meeting. Police are maintaining a heavy presence in Welkom, after an incident last week in which two white employees of a local gold mine were murdered by rioting black mine-

workers.

The South African Government and the African National Congress (ANC) have agreed on principles for the release of remaining political prisoners, according to the Johannesburg Sunday Times newspaper.

The release of prisoners is viewed as one of the most difficult remaining obstacles to the start of negotiations on a new constitution.

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Ruggiero flies to Moscow

By Renato Ruggiero, Italy's Foreign Trade Minister

MR Renato Ruggiero, Italy's Foreign Trade Minister, flew to Moscow yesterday apparently ruling out the option of shutting cutting exports to the Soviet Union in response to Moscow's failure to make payments on existing contracts, John Wyles reports from Rome.

But the minister said Italian companies could not go on signing contracts with the Moscow "without precise Soviet plans for making the necessary currency available".

Enso-Gutzeit Stronger Internally and Internationally



Enso head office with Helsinki's Orthodox cathedral in background.

Enso-Gutzeit, widely known outside Finland as Enso, recently decided to build two new pulp mills in eastern Finland which are expected to secure the company's long-term supplies of raw material for paper and board production.

New joint ventures The new pulp mill at Uusikaupunki, in eastern Finland, is the key component in an interesting joint venture company established with the Soviet Union, and named Enocell. Enso owns 80 per cent of the new company and the Soviet side 20 per cent. This joint venture is scheduled to be fully operational by the early 1990s,

when Enocell takes over the business activities and resources of the present Uusikaupunki mills. The day-to-day management of the company is entirely in Enso's hands. At about the same time, the first stage of the new pulp mill being built at Inarissa is due to go on stream. Another joint venture involving Enso and the Soviet Union is the Ladeno project in Soviet Karelia, in which the Soviet side will have 51 per cent ownership and Enso 49 per cent. Ladeno is not a capital intensive venture. It will be a harvesting company supplying Enocell with Soviet birch raw material from the vast, unharvested birch forests of the

region. Enso's strategy is to concentrate on the products in which it has the greatest expertise, namely, liquid and food packaging boards, graphic boards, fine papers and publication papers. Liquid and food packaging board is clearly a subject of pride at Enso, to judge from the observation by a company executive that Enso now exports enough of the grade to produce one in every six of the world's milk and juice cartons.

Net sales rose in 1989

A long upward trend enjoyed by the forest products industry began to slow down towards the end of 1989. Despite that, Enso's consolidated net sales in 1989 reached FIM 10,760 million, which was an increase of 9.8 per cent over the previous year. Today, Enso's President and COO, Jukka Härmälä, speaks of a downward trend likely to affect the industry internationally. The forest products industry in Scandinavia cannot survive without exporting, and exporting is something that the Finns and the Swedes have traditionally done well. In Enso's case, 85 per cent of production is exported, and of that figure 80 per cent of sales value is derived from western European markets. At present, demand for sawn goods is buoyant, as Jukka Härmälä points out, but there is turbulence in the market for pulp and paper. Härmälä ascribes this to the effect of over-capacity which is causing pulp prices to fall. This is a problem for all Finnish forest products manufacturers when it is added to the fact that inflation in Finland is running higher than

in the principal competitor countries. Thus, Härmälä predicts some downturn in profits this year. So much for cyclical anomalies. With or without them Enso is moving towards increased capacity on its paper and board machines and higher overall output following acquisitions in the Netherlands and France.

Success of London listing

Implementation of future investment projects will require a high input of capital, and equity-linked financing will assume greater significance. Discussions have been going on with the Finnish government, Enso's biggest shareholder, on forms of financing that would ensure a more flexible supply of capital. The company tries, as a senior executive expressed it, to increase awareness at the Ministry of Trade and Industry of the realities of the market. Enso's listing on the London Stock Exchange is seen in Helsinki as a useful step forward in attracting foreign capital. Seven per cent of Enso shares are now foreign-owned.

Expansion in EC area

The Finnish forest products industry is already well integrated with the EC market, under the terms of the free trade agreement signed by Helsinki and Brussels in 1973. Enso has long had a presence in the United Kingdom and continental Europe through its own sales and distribution network and the company's European operations have been reinforced by the recent acquisition of a 57 per cent interest in Dutch fine paper manufacturer, Bergtuitzer Papierfabriek,

and the take-over of the entire share capital of French core-board manufacturer, Soustrel. Bergtuitzer has operated as an independent unit of Enso's fine paper division since September 1989. Those acquisitions will generate concrete benefits. Bergtuitzer produces 130,000 tons of uncoated, wood-free paper annually and is a publicly quoted company in the Netherlands. Härmälä explains that Enso's reason for strengthening its presence in continental Europe is not only the approach of the EC single market but also to better serve the company's customers. In Canada, Enso is co-owner of the Eurocan Pulp and Paper Co., together with West Fraser Timber Co. Ltd., through the latter's Canadian subsidiaries.

ENSO'S MANUFACTURING DIVISIONS AT A GLANCE

Pulp and Board: Enso is the world's leading exporter of liquid and food packaging boards. The division's other products are graphic paper-boards and market pulp.

Fine Papers: Enso is one of western Europe's biggest producers of copying papers. The division's main products are coated and uncoated wood-free papers and specialty papers. The mills are situated at three locations in Finland and at Wapenveld in the Netherlands.

Publication Papers: Enso is one of western Europe's biggest newspaper manufacturers with a product range that includes standard and special newspaper, covering tinted, lightweight and coated grades.

Packboards and Converted Products: Enso is Finland's biggest producer of corrugated board blanks and liquid packaging blanks. The division's main products are Packboards, coreboards, tubes, corrugated board products, paper sacks, converted paper products and expanded polystyrene products. The acquisition of Soustrel will strengthen the division as a supplier of high-quality coreboards.

Laminating Papers: Enso is one of the world's leading producers of laminating papers, the main products being Absorbex kraft paper and Imprex products.

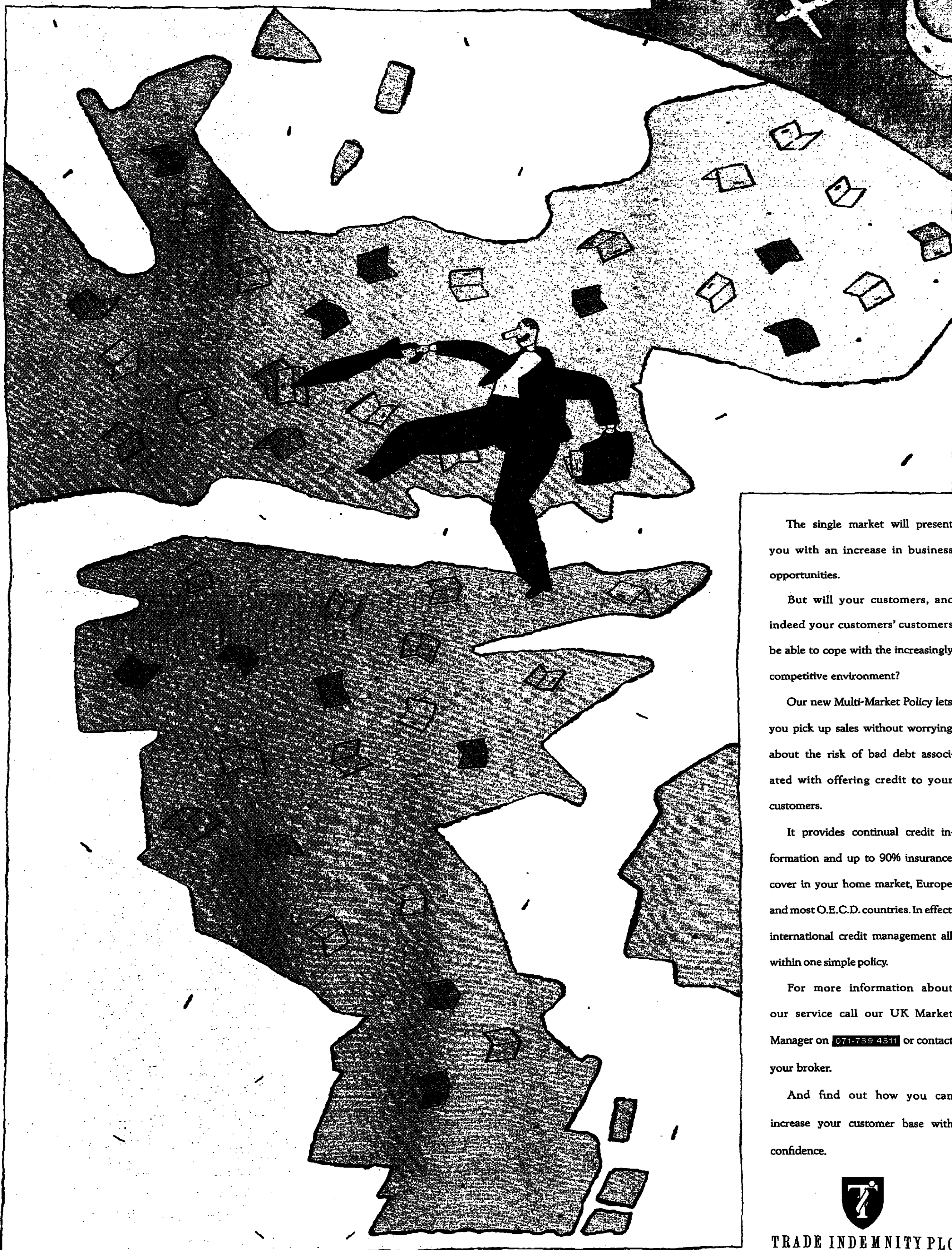
Wood Products: Enso is western Europe's biggest producer of sawn goods. The division's main products are sawn and planed goods, prefabricated timber-frame houses, glued-laminated wooden beams and prefabricated industrial buildings.

Forest Division: procures wood raw material for the company's mills and for other forest industry companies under cooperation agreements, manages the company's forests and supervises land use.

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OVERSEAS NEWS

Taiwan clears path for improved links with China

By Peter Wickenden in Taipei

TAIWAN'S President Lee Teng Hui yesterday announced historic changes in the Nationalist Government's basic policy in order to improve relations with China and implement complete democracy.

In his inaugural speech, Mr Lee said he hoped that the "Period of Mobilisation for the Suppression of the Communist Rebellion" could be officially ended as soon as possible.

Since the Nationalists were driven off mainland China in 1949, they have regarded the victorious Communists as rebels with whom official contact, negotiations or compromise were ruled out under Taipei's "Three No's" policy - no official contact, no negotiations and no compromise.

Starting with the lifting of a ban on travel to China in 1987, Taipei has steadily worked to ease tension across the Taiwan Straits. With flexible interpretation, the "Three No's" have become known as the "Three Maybes".

They now look set for abolition. If Peking implements democracy and a free economic system, renounces the use of force against Taiwan and does not obstruct Taiwan's pursuit of an independent foreign policy, then "channels of communication" could be established, Mr Lee declared.

He proposed the complete opening up of academic, cultural, economic, trade, scientific and technological exchange as a foundation for mutual respect, peace and prosperity. "We hope then, when conditions are ripe, to discuss the matter of reunification," he said.

Meanwhile, Taiwan will not pull its government organisations out of Hong Kong and Macao.

TAIWAN'S economy will grow by a real 7.48 per cent in the first half of 1991 compared to the first half of 1990, against a revised forecast of 7.23 per cent growth for all of 1990 and 7.18 per cent in 1989, Taipei's Bureau of Statistics said, Reuters reports from Taipei.

This year's growth rate is revised down from a forecast of 7.57 per cent made in February. The bureau predicts gross national product per head will reach \$8,159 (\$5,099) this year, against \$7,509 in 1989. The bureau said export of merchandise and services would grow by a real 2.54 per cent this year with imports up by 8.36 per cent.

Taiwan's surplus in trade of merchandise and services would fall 23 per cent to \$9.3bn, a downward revision from \$10.8bn, forecast in February.

Further clashes are expected in Kwangju, and the funeral on Wednesday of Shin Jaung Ho, the 21-year-old student who died on Saturday, is likely to provide a focus for protests.

But observers said they expected the situation in the city to return to normal before the weekend and that the scale of unrest in Kwangju was less than expected.

Widespread unrest had been forecast as students and dissident groups converged to commemorate the suppression of the city's 1980 uprising, in which more than 200 people were killed.

Mr Lee also announced changes in the constitution to allow the restructuring of central and local government, and the creation of a modern legal code within two years.

About 10,000 people yesterday marched through Taipei, contending that Mr Lee had dealt a blow to democracy by nominating the nation's only four-star general as premier.

S Korean students clash with riot police

By John Ridding in Kwangju

ABOUT 10,000 South Korean students and dissidents fought with riot police in the southwestern city of Kwangju yesterday.

The clashes were the worst in a three-day series of protests marking the tenth anniversary of a bloody suppression of a pro-democracy uprising.

Earlier in the day, Chondae-hyop, the radical national student organisation, vowed to avenge the death of a student who died after jumping from a train to avoid being caught by riot police.

However, yesterday's unrest was confined to Kwangju. A weekend rally by Chondae-hyop, attended by more than 30,000 students, was relatively peaceful, while a large police presence in the city centre prevented a planned combined demonstration by students, workers and dissidents.

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Deng 'still has big role in China'

VETERAN Chinese leader Deng Xiaoping still plays a major part in Chinese politics, China's state television reported yesterday, breaking official silence on the 85-year-old leader's role since his formal retirement in March. Reuters reports from Peking.

"His policies will continue to play a guiding role in China's socialist construction," President Yang Shangkun was quoted as saying.

Quebec stands by for its hour to strike

Canadians wonder if sovereignty-association is at hand, writes Bernard Simon

TEN years ago yesterday, 5,000 despondent Quebec nationalists gathered in a Montreal arena to hear their exhausted leader René Lévesque concede that they would have to wait a little longer to fulfil their dream of a Quebec libre.

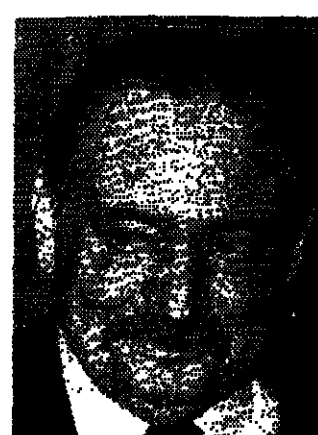
Having soundly lost a referendum on whether to pursue his brand of semi-independence from Canada, known as sovereignty-association, the best the charismatic Parti Québécois (PQ) leader could promise at the end of his speech was: *à la prochaine* - until next time.

A decade later, Quebecers and other Canadians are wondering whether that time is at hand.

One opinion poll after another points to a surge in separatist sentiment among Quebecers, and the air in Montreal and Quebec City is thick with talk of how a newly-assertive and confident Quebec could manage quite well without Ottawa and the rest of Canada. The surge in nationalism has been strong enough to persuade economists at National Bank of Canada, the biggest Quebec-based bank, to include an independence scenario in their latest forecast for senior management.

"We've shown we can run a business," says the Franco-Canadian president of one of Montreal's biggest companies. "A lot of us now feel that we can also run a country."

Mr Jacques Parizeau, Quebec's finance minister in 1990 and now leader of the PQ in opposition, asserts that there is



Parizeau: confident

a wave that seems to have risen in the past four to five months. Mr Parizeau, who has a doctorate from the London School of Economics and speaks perfect idiomatic English, is confident that a more mature separatist movement with a broader base will soon accomplish what he failed to do in 1980.

In particular, Mr Parizeau points to the more assertive Quebec business community. A number of people were prey in the past to the argument that Quebec was going to get slaughtered economically; now they are impressed by the opposite argument from business people who say: "We may be in a position to do it. Maybe we can."

Despite the opinion polls and Mr Parizeau's confidence, it is by no means certain that the momentum will be strong enough to propel Quebec

towards a form of independence in the near future, or that the PQ would be the main beneficiary.

A more likely outcome of the present turmoil may be less dramatic: another slight loosening of the fragile Canadian federation, with the split for which the separatists yearn postponed yet again, for a few years or perhaps until well into the 21st century.

Even Mr Parizeau acknowledges that the mood among separatists in the province these days may not be as spectacularly sparkling as it was at the height of the PQ's popularity in the 1970s.

For many of Quebec's 6.5m people, the present wave of nationalism appears to be a safety valve to vent a host of frustrations against Ottawa and English Canada, rather than the emotional crusade for independence which reached its climax in the 1980 referendum.

Resentment has been fanned by Canada's latest identity crisis, in the form of an intense debate over the intricate constitutional accord reached at, and named after, Meech Lake, north of Ottawa.

The accord gives Quebec formal recognition as a "distinct society", plus constitutional power to preserve and promote that uniqueness. It also meets four other conditions - including wider powers over immigration and Supreme Court appointments - which Quebec set as its precondition for signing the 1982 Canadian constitution.



Bourassa: hard line

Meech Lake is on a knife's edge as a June 23 deadline nears for its ratification by the three provinces - Manitoba, Newfoundland and New Brunswick - which have so far refused to accept it.

Mr Brian Mulroney, Canada's Prime Minister, and other Meech Lake supporters are trying to stitch together a delicately balanced companion resolution which would satisfy the accord's critics without compromising Quebec's demand that the accord be signed unaltered by all 10 provinces.

A formula to save Meech Lake - still a real possibility - would take some of the wind out of the separatists' sails. Quebec's canny Liberal premier, Mr Robert Bourassa, is unlikely to agree to any compromise that would expose his flank to the PQ.

The collapse of the accord

would bring uncertainty. Meech Lake has come to be regarded by Quebecers as a litmus test of their acceptance by English Canada. Its rejection would strain relations between Quebec and the rest of the country, forcing Mr Bourassa to take a harder line in any future constitutional negotiations.

One of Mr Bourassa's ministers said last week that Quebec will seek "a substantial reorganisation" of its links with the rest of Canada, but one falling short of true independence. The Bourassa government appears to be resuscitating a concept of two nations, namely Quebec and English Canada, working together as partners in a federal system even weaker than the present Canadian model.

In the event of Meech Lake collapsing, the PQ is likely to press Mr Bourassa to call an early election. "If there is that idea of sovereignty, we've got to try to help him commit himself," Mr Parizeau says.

But having won handsomely at the polls little more than six months ago, the Bourassa government is unlikely to see much advantage in an early poll. The full extent of Mr Bourassa's willingness to loosen Quebec's ties with Ottawa may not be apparent much before the next election is due in 1993 or 1994.

And the main beneficiary then of whatever separatist sentiment prevails could be the cool-headed and agile Mr Bourassa rather than the more emotional, inflexible separatists.

Mubarak could face fresh polls after court ruling

By Tony Walker in Cairo

EGYPT has been plunged into a constitutional crisis after a court ruling at the weekend that the present parliament was elected unconstitutionally at the last poll in 1987.

President Hosni Mubarak would seem to have little choice but to call fresh elections.

But observers expect him to delay as long as possible in the light of fresh signs of a resurgence of Moslem extremism and unhappiness over a recent round of steep price increases.

The Supreme Constitutional

Court ruled that the 1986 electoral law unfairly discriminates against independent candidates under the party list system, making it very difficult for independents to gain election.

The court found, however, that legislation passed by the parliament which it has found to be unconstitutional was in fact valid.

The decision is certain to perplex legal purists. The court set June 2 as the cut-off point for new legislation. This will give the parliament time to approve

the 1990-91 budget.

Mr Mubarak is certain to come under strong pressure to call elections for a parliament heavily dominated by his own ruling National Democratic Party.

In 1987, the NDP won 350 of the parliament's 449 seats in an election marked by allegations of widespread ballot-rigging.

The largest single opposition group is the banned but tolerated Moslem Brotherhood which is permitted to contest elections as part of a three-way alliance with the Socialist Labour Party and the Liberals.

Mr Ahmed Nasser, a representative of the Wafd opposition party, said there "was no alternative to new elections - the parliament becomes unconstitutional as soon as the ruling is published in the official gazette."

The court, in its ruling, said that "when the People's Assembly was elected according to a legal text that has been determined to be unconstitutional... the formation of the assembly by necessity is null and void."

The court ruling is awkward for the regime, coming as it

does hard on the heels of demands for democratic change in Eastern Europe and elsewhere in the Arab world.

Mr Mubarak is certain to face strong calls for genuinely free and fair elections similar to those held recently in Jordan.

Such a process would almost certainly encourage a more spirited election campaign than the rather desultory affairs of recent years.

In these, an overwhelming victory for the ruling party was always a foregone conclusion.

Yesterday at Silverstone, we witnessed a return to the victory rostrum for the Jaguar XJR-11*. In the third round of the World Sports Prototype Championship, this latest racing Jaguar emphatically underlined

its inherent performance and reliability, in the face of fierce opposition. And rest assured, the lessons we learn on the track are always followed on the road.

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UK NEWS

Electric supply industry facing market challenge

By David Thomas, Resources Editor

THE new structure in the electricity supply industry will face its first big challenge today when the industry's regulator decides whether to raise one of the main curbs on competition in the new market.

National Power and PowerGen, the two new electricity generators, have asked for the limit prohibiting them from jointly capturing more than 15 per cent of demand in any of the 12 area supply companies of England and Wales to be increased.

Professor Stephen Littlechild, director general of the Office of Electricity Regulation, is expected to deliver his ruling today. (Whatever his decision, it is almost bound to anger sections of the industry.)

National Power has been active in offering buy-price supply contracts to industrial users with maximum demand of more than 1 MW - the only customers at present able to shop around for competitive supplies.

Area company chairmen are

bracing themselves for a decision by Prof Littlechild to raise the 15 per cent limit.

Area companies are keen to point out that loss of more supply business will not greatly affect their profitability, since most profits are made from local transmission networks, in which they retain a monopoly.

Nevertheless, they are worried that further losses of supply contracts would hinder their ability to market to large customers.

Some area chairmen have also told the government authorities of their concern that the generators may be offering contracts below a fair market price. However, they feel inhibited about making a formal complaint to the regulator along these lines since it could potentially disrupt the entire privatisation.

On the other hand, if Prof Littlechild refuses to raise the limit, large industrial customers prevented from shopping around for competitive supplies will be angered.

BT releases figures on billing inquiries

By Hugo Dixon

BRITISH Telecom receives about 500,000 inquiries each year from customers about their bills. But it says in a report today that the inquiries do not all count as complaints since the vast majority are dealt with in a single phone call.

The figures on billing inquiries have been released as part of BT's regular six-monthly report on the quality of the phone service. The report showed that the quality of the basic network continued to improve with just over 1 per cent of calls failing to get through because of network faults. Over the six months to the end of March, BT also became more efficient in answering calls to the operator and directory inquiries, with over 85 per cent answered within 30 seconds.

However, BT's speed in repairing faulty residential lines deteriorated sharply during the period, a fact which the company blamed on storms and floods early this year.

The Telecommunications Users Association said it was receiving more complaints about faulty bills than ever before and that small customers were not getting a good repair service, although it gave BT credit for improvements that it had made to other aspects of its service.

The proportion of faulty residential lines repaired within nine working hours declined from 76 per cent to 69 per cent in the six month period. Business lines, to which BT gives priority, fared better with the number of faults repaired in five working hours increasing from 76 per cent to 79 per cent.

A further 4,000 pay-phones were installed during the past year, bringing the total to over 90,000. BT said 95 per cent were in full working order.

BT also announced that small business customers would be given an individual contact within the company to deal with inquiries. About 200,000 larger businesses have such individual contacts.

Wellcome fears delay for wider use of AIDS drug

By Peter Marsh

WELLCOME, the UK pharmaceutical company, has suffered a possible setback to early approval in western Europe for wider use of Retrovir, its anti-AIDS drug.

The European Commission, in a rarely-used procedure, has decided to handle centrally the applications which Wellcome made separately to the 12 individual European Community nations.

Dr Trevor Jones, Wellcome's director of research, said the decision could delay licensing of the drug for wider use in specific nations by several months.

Wellcome wants an early European decision on whether Retrovir, the only drug licensed to treat AIDS, can be prescribed to people who carry the HIV virus but do not have the full AIDS symptoms.

A committee of experts in Brussels will review the data connected with the Wellcome application, probably over the next two months.

The committee's opinion will then be circulated to the 12 member states, which will take this into account when judging the matter.

In March, the US Food and Drug Administration (FDA) allowed doctors to prescribe the product for some groups of HIV carriers who do not have the full-scale disease.

At present, drug is being taken by an estimated 80,000 people worldwide.

There is no known cure for AIDS.

Some scientists, especially in the US, think many HIV carriers could benefit from taking Retrovir at an early stage. The drug often slows the course of the illness and reduces some symptoms.

In Europe, however, there is less general acceptance of the wisdom of this course. Some physicians and AIDS sufferers are concerned that prolonged use of the drug can produce toxic effects and lead to new strains of Retrovir-resistant viruses.

The pleasure dome that still awaits a roof

Richard Donkin reports on Battersea power station which was to have opened today as a leisure centre

BATTERSEA power station, one of London's best-known landmarks, was to have opened today as a pleasure dome - a symbol of the hope and ambition of its owner, Mr John Broome. But the power station remains semi-derelict - without a roof and one wall - and its fate is as uncertain as ever.

Mr Broome had invited Mrs Margaret Thatcher, the Prime Minister, to an official opening of the new centre which he predicted would be completed by 2.30pm today. Instead, local demonstrators against the scheme will gather there to perform a mock opening.

Only two years ago Mr Broome's plans were hailed as potentially one of the glittering prizes of the Thatcher revolution.

"We wanted to draw attention to the fact that the thing was supposed to be completed whereas it is a derelict eyesore," said Mr Brian Barnes, chairman of the Battersea Power Station community group which organised today's mock opening ceremony.

The community group is to submit its own plans for a sport and leisure development on the site.

Another project to develop the building into a mosque has been talked about, although no

plans have materialised.

Mr Broome's private company, Alton Group, has submitted an application with Mr Paul Bloomfield's private Dutch-registered company, ICA Holdings, to develop a 52-acre site, retaining the original leisure plans for the power station but adding two 22-floor hotels, 1,250 sq ft of offices space, 64,000 sq ft of shops and 750,000 sq ft of conference exhibition space.

The outline planning application to Wandsworth Council takes in two parcels of land that are not in Mr Broome's ownership (he has about 31 acres). The largest tract of about 14 acres at Battersea Wharf belongs to Parc Securites, part of Mr Warner Ray's Omni Holdings group. Another part of the proposed development belongs to British Rail.

The plan has yet to come before Wandsworth planning committee. Planners are awaiting a report on increased traffic expected to be generated by the proposals.

The prospects of the plan succeeding, even if given permission, depend on whether anyone will come up with the rest of the financing, probably around £200m, needed to complete the plan.

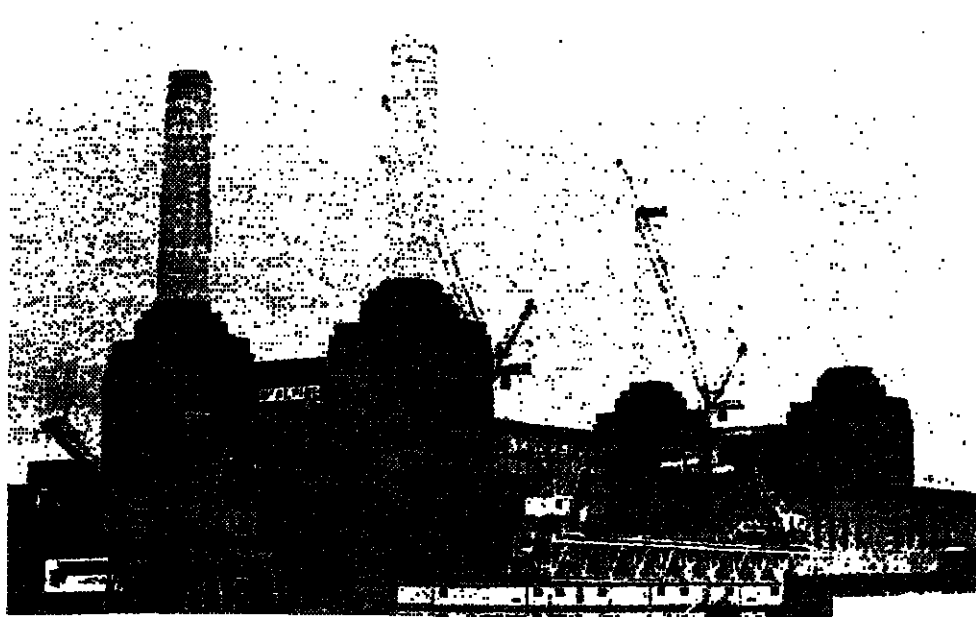
Security Pacific, the bank which organised a syndicate for the majority of the financ-

ing, was able to recoup some of the debts on Battersea by forcing the sale of Mr Broome's Alton Towers theme park to Pearson, the group that publishes the Financial Times, for £80m in March.

The bank had covered itself initially by arranging cross guarantees on Battersea from the Alton Group. It also raised a £35m loan for Alton Towers which had to be paid back by the time of the sale. Pearson only wanted assets and refused to take on debt. Mr Broome has been left with about £40m of debt owed to Security Pacific and about £15m owed to McAlpine, the builders, which stopped work on the power station more than a year ago.

Mr David Cooper, Mr Broome's lawyer, said that if the new planning application were to be rejected it would leave the company with four options: to do nothing, to apply for delisting pending demolition, to apply for listed building consent to demolish the power station or to appeal against the planning refusal. The company, he said, would be most likely to apply for delisting which would take another two years.

He said that Mr Broome would not entertain another option to hand the site over to another developer while keeping the surrounding land. City



Alan Harper

Cranes hover over a semi-derelict Battersea power station, its fate still uncertain

Industrial, a private company, headed by Mr Sam Morris has drawn up proposals for conversion of the building into a trade and exhibition centre.

However, according to Mr Cooper, Mr Broome will not relinquish the site. "John is not prepared to sell because this is his baby. He did this project because he believed in

it. He is not the sort of bloke to run away from it now just because the going has got difficult.

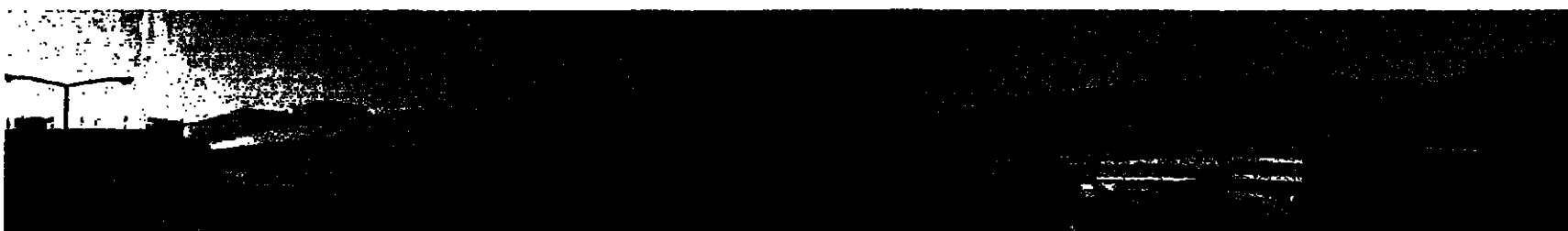
"He is committed to Wandsworth, Mrs T, the whole world, to finish off, so why should he sell it to Sam Morris?"

The Prime Minister herself trumpeted Mr Broome as a

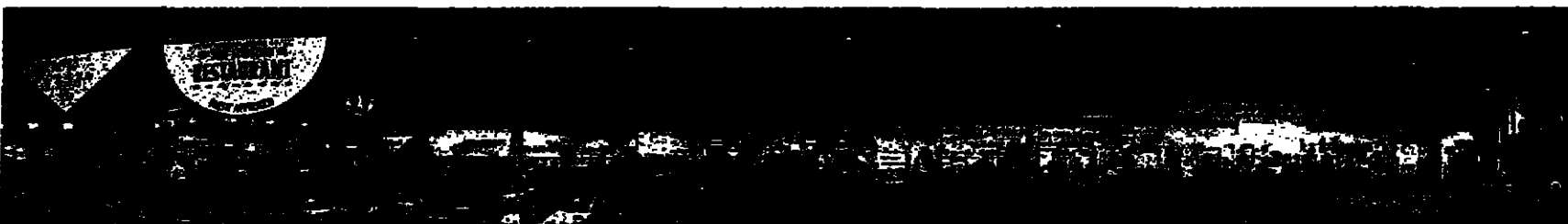
man of "enterprise and vision" when she launched the project in June 1988. Mr Broome was seen as one of her champion entrepreneurs.

His vision of a pleasure dome, complete with hologram, oceanarium and other Disney-type attractions, remains intact. Whether it will ever materialise is open to question.

TERMINAL THREE...REBORN



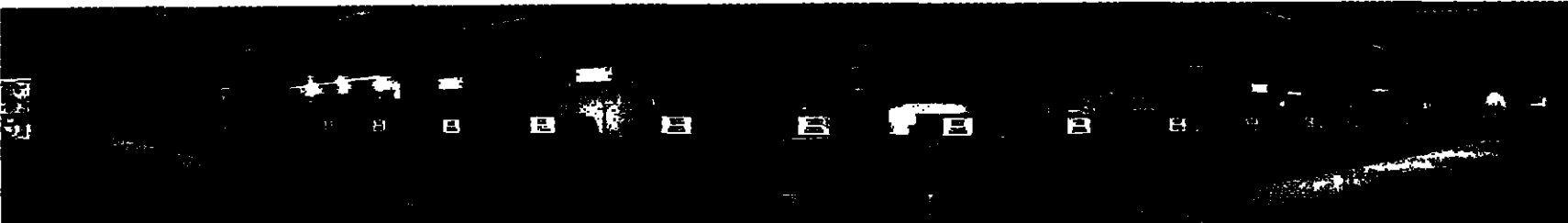
MORE STYLE



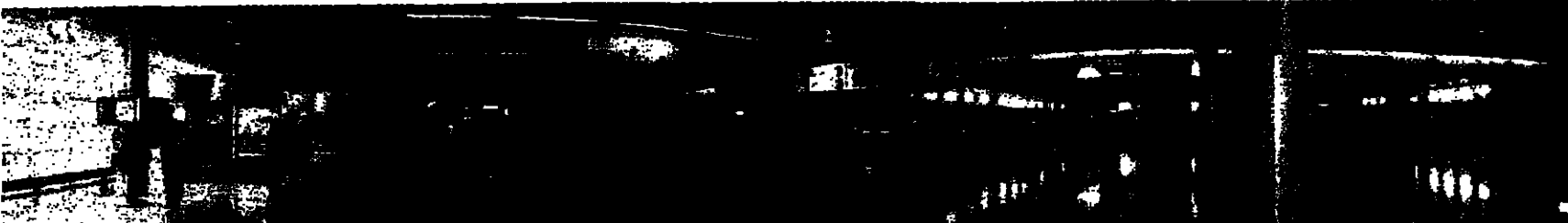
MORE CHECK-INS



MORE CHECK-OUTS



MORE SPACE



MORE INVESTMENT



MORE EXPERIENCE

Heathrow's Terminal 3 has been transformed. For the last four years work has been going on behind the scenes and while over six million passengers per annum used the terminal during this project, few were aware of what was happening. Now, everyone will appreciate the difference.

We have spent £110 million enlarging the terminal and creating a spacious new environment to give you a better standard of service. There are more check-in desks, a brand new computerised baggage handling system and a larger baggage reclaim hall to help speed your journey.

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NOTICE OF PREPAYMENT



Crédit National

FF 500,000,000
Guaranteed Floating Rate Notes due 1991
Unconditionally guaranteed by
The Republic of France

In accordance with paragraph "Prepayment" of the Terms and Conditions of the Notes, notice is hereby given that Crédit National will prepay, on the next interest payment date, June 27, 1990 all the Notes remaining outstanding at their principal amount.

Payment of interest due on June 27, 1990 and reimbursement of principal will be made in accordance with the Terms and Conditions of the Notes.

Interest will cease to accrue on the Notes as from June 27, 1990.

Luxembourg, May 21, 1990

The Fiscal Agent



KREDIETBANK
S.A. LUXEMBOURGEOISE

UK NEWS

Tory attack on Government over London traffic

By Richard Tomkins, Transport Correspondent

CONSERVATIVE councils in London will today deliver a strongly-worded attack on the Government for its reluctance to adopt road pricing as the solution to the capital's traffic problems.

They will accuse the Government of adopting a "head in the sand" attitude towards road pricing, saying a "drastic solution" is needed to prevent congestion bringing the capital to a halt.

Road pricing is a mechanism for charging drivers for using roads, either through the issue of licences to enter certain areas or through electronic monitoring.

A growing body of opinion in Britain sees road pricing as the best solution to the difficulty. Organisations supporting such a scheme include the Confederation of British Industry, the London Chamber of Commerce and Industry, the Royal Town Planning Institute and London Regional Transport.

Transport ministers, however, have ruled out the introduction of road pricing in the foreseeable future. The Depart-

ment of Transport sees it as economically desirable but impractical.

Today's call comes from the Conservative-led London Boroughs Association. The Labour-led Association of Local Authorities also favours road pricing.

The LBA says congestion is costing businesses in London millions of pounds a year and is threatening the capital's future as a prosperous and competitive city.

Large businesses which have put detailed figures on the annual cost of London congestion include Royal Mail Letters (£10.4m), J. Sainsbury (£3.4m) and Marks and Spencer (£2m).

"Road pricing is technically feasible, can offer very good value for money and may represent the only sure way of alleviating London's chronic traffic congestion, yet still the Government refuses to give it serious consideration," the LBA says.

Road Pricing for London, London Boroughs Association, 23 Buckingham Gate, London SW1E 6LE, is.

The high price of getting to grips with gridlock

Richard Tomkins on a remedy for the congestion nightmare that costs businesses millions every year

THE word "gridlock" has entered the vocabulary of Londoners in the past year, to describe the feared total paralysis of the capital's traffic as a result of growing congestion.

The idea of road pricing has risen to the top of the agenda as a means of averting the crisis.

It is not just the risk of gridlock that worries the transport planners.

Since 1974, average traffic speeds in London's morning peak have fallen from 15 mph to 11 mph in the inner area, representing a 27 per cent increase in journey times.

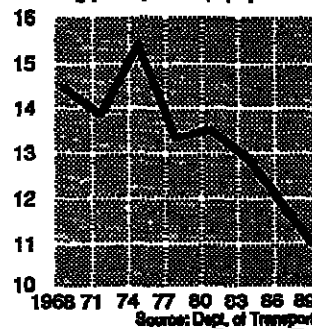
Businesses in the capital are running up extra costs amounting to millions of pounds a year because they need bigger vehicle fleets, more staff and higher stock levels than they would if traffic flowed more freely.

The aim of road pricing is to reduce congestion by encouraging more discriminating use of the roads - for example, by cutting out unnecessary journeys or encouraging more people to use public transport.

In London, this would also offer the opportunity to turn the capital's most seriously under-used public transport asset - its bus service - into a faster and potentially profit-

Inner London traffic speeds

Morning peak period (mph)



Source: Dept. of Transport

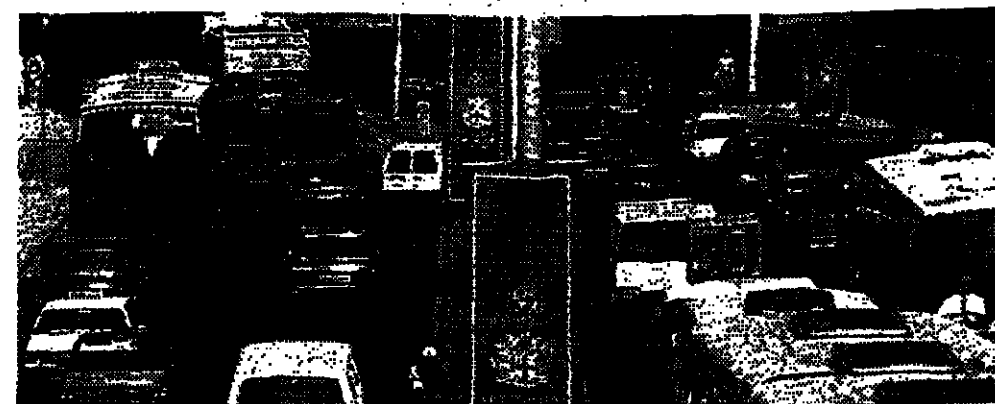
able contributor to the city's economic life.

But although the notion of road pricing is superficially attractive, it runs into formidable practical objections.

The simplest system is for drivers to pay an annual fee for a licence which gives them the right to enter an area during busy times.

This system, however, fails to differentiate between the frequent visitor driving right to the centre of the designated area and the occasional visitor driving to a destination just over the border.

It also runs the risk of creating parking problems around the perimeter and produces



London's morning peak: average speeds have dropped to 11 mph

traffic jams caused by people trying to by-pass the designated area.

A more sophisticated method of road pricing is to employ electronic systems - either a meter within the vehicle triggered by a roadside device, or a central charging computer triggered by an electronic number plate.

Electronic systems overcome some of the objections to licensing because the triggering devices can be spread across the city in such a way that more charges are clocked up as the mileage increases. Time of day and type of vehicle can also be taken into account.

But the cost of installing

these devices would be immense. They would also be prone to breakdown and tampering, with the consequence that few cities in the world have dared try it. Lagos and Athens have experimented with a crude system of restraint by excluding cars with odd or even registration numbers on alternate days, but this results in the rich buying spare cars and the poor spare number plates.

Hong Kong introduced a sophisticated form of road pricing in 1985 with a pilot project involving 2,600 vehicles. Electronic number plates were read by an inductive loop in the road and a central com-

puter billed drivers monthly.

The technology worked and peak-hour car traffic fell by up to 24 per cent. But because the system recorded vehicles' journeys, motorists complained that police and suspicious spouses could trace their movements, and the experiment was dropped amid noisy opposition.

That leaves Singapore as the world's only city with a comprehensive road pricing system. The Singapore scheme has been highly successful, reducing traffic by 44 per cent and costing little to run. But Singapore is much smaller than London.

The idea of bringing road pricing to a city as large as

London introduces particular difficulties. Where, for example, would the boundary be drawn? What about car owners living within the designated area? How would visitors from the regions or overseas get in?

Bigger than all these problems is the question of enforcement. An estimated 500,000 parking offences are committed every weekday in London, of which only a small minority are reported and an even smaller fraction successfully brought to book.

The capital has too many entry points for physical checking of licences. Ministers at the Department of Transport do not rule out road pricing for the long-term, but say the technology does not yet exist for an acceptable system.

Mr Robert Atkins, the Minister for Roads and Traffic, told an Institution of Civil Engineers seminar last week: "To date, there seems to be evidence that people may be in favour of the idea, but not with the means by which it is achieved - something we have seen already with the community charge."

The potential unpopularity of road pricing, would seem to rule out its introduction in London at least until after the next general election.

Survey shows small businesses in receivership at record level

By John Authers

THE NUMBER of small businesses falling into the hands of the receiver reached a record level in the first three months of 1990, according to a survey of 27 accountancy firms published by the Labour Party today.

In the first quarter of 1990, 990 companies went into receivership with the accom-

panys surveyed, compared with 347 in the first three months of last year. This is more than the number for the whole of 1979, which was only 805.

Mr Gordon Brown, Labour's spokesman on trade and industry, said: "It's a dramatic increase and even if the trend does not continue we are seeing something quite substan-

tial. People are being hit and hit hard by the high interest rates."

In spite of these findings, which are also in line with research done by Trade Indemnity, small businesses appear to be confident about their own future, according to a report published today by investors in industry (31), the venture capital group owned by the Bank of England and the clearing banks. It found that 60 per cent anticipate increased turnover in the next quarter, with 35 per cent planning new investment.

But the outlook among small businesses on the economy seems to be more in line with the figures on receiverships. 31's index of optimism about

the UK economy in general (where the January 1988 level is set at 100) actually dropped below zero for the first time.

This is in line with a recent survey published by the Institute of Directors which also found directors growing more optimistic about the future for their own business, but pessimistic about the UK economy.

A PROTEST about Office of Fair Trading proposals on disclosure is being sent to the Government by the British Insurance & Investment Brokers' Association (BIIA).

It says the choice available to the public in selecting life policies will be reduced to reading comparative articles in the press if the proposals put forward by Sir Gordon Borrie, Director General of Fair Trading are adopted.

The current disclosure rules produced by the Securities and Investments Board, the overall financial services regulatory body, were drawn up after four

OFT disclosure plan criticised

By Eric Short

years of investigation, discussion and consultation with the life assurance industry.

OFT last month claimed that those rules were anti-competitive and wanted all disclosure to be in cash terms at the time of sale. Disclosure in that form would enable investors to compare easily different contracts and help negotiation of commission rebating, OFT says.

Mr John Hackett, director general of the BIIA, said that if the OFT proposals were accepted, independent advisers would have to give the most valuable part of their service - independent expert advice - free of charge. They would then have to provide details of their trading income in cash terms for negotiation before clients undertook to proceed.

BIIA argues that under such conditions, independent

advisers would be forced either to switch to a fee-based system where clients paid for advice, or to be tied to just one life company, without any commission disclosure requirement.

The OFT is accused by BIIA of failure to recognise the high level of competition that already exists between independent advisers, between independent advisers and other life assurance intermediaries and between life assurance and other savings media.

BIIA concludes that the recent rapid changes in the life assurance industry have resulted in the viability of the independent marketing sector being finely balanced. Any upset to this balance at present would jeopardise the future of independent financial advice.

The approach to change, it says, must be evolutionary.

APPOINTMENTS

Changes at Heron Corporation

■ HERON CORPORATION has appointed to the main board Mr Richard C. Morris, managing director of Heronbright, a post he retains.

Mr Peter Reynolds and Mr Peter Agg have retired from the Heron board. Mr Reynolds, who was chairman and managing director of Heron Motor Group, will continue to work with the Ronson Charitable Foundation. Mr Agg, a non-executive director, continues with his own Trojan Lambretta Group.

■ RANK XEROX has appointed Mr Michael Smith as director of European research, technology and development. He was a senior vice president in the development and manufacturing division.

■ Mr Ted Richardson, formerly director of DATAQUEST's European telecommunications industry service, has been appointed vice president and director of the company's operations in the UK.

■ Mr Timothy R. Cutler has been appointed as a forestry commissioner and director general of the FORESTRY COMMISSION from September 17, succeeding Mr Gwyn Francis who is retiring. Mr Cutler was secretary of forestry, the chief executive post in the New Zealand Ministry of Forestry.

■ Following the acquisition of ARC by HANSON, Mr A. Patrick Hall has been appointed managing director of ARC Properties in addition to his post as managing director, ARC Building. Mr Michael A. Wilkins joins the properties board as commercial director.

■ YULE CATTO & CO has appointed Mr Jan Michiel Hessel as a non-executive director. He is vice president and chief executive designate of the managing board of Vender International.

■ Mr Kevin McGovern has been appointed marketing services director of the ROSEHAUGH GROUP. He was a development executive.

■ Mr Mike Hudgell has been appointed director for market development at COGNOS. He was with Digital UK.

■ TI GROUP has appointed Mr Miles Vere-Hodge to the new post of director of corporate finance, responsible for the worldwide

co-ordination of taxation and treasury matters.

■ Mr Dick Withers Green, a director of BZW INVESTMENT MANAGEMENT, has been appointed vice chairman responsible for overseeing the company's commitment to managing the superannuation fund assets of local authorities.

■ UNIGROUP has appointed Mr Jeremy Owen as acting chief executive, following the resignation of Mr James Mathewson in accordance with the arrangements relating to the recent subscription for shares by Antah Overseas Holdings Sdn Bhd.

■ CAPEL-CURE MYERS CAPITAL MANAGEMENT has appointed Mr John London as a non-executive director. He is chairman of Warrior International and on the boards of Helneken, SEV Holdings, Derby Trust and Jamestown Investments.

■ Mr Ken Jones has become

sales and marketing director of SPONG RETAIL SYSTEMS, manufacturer of specialist merchandising systems. He joins from Apellis, where he was sales and marketing director.

■ COCA-COLA & SCHWEPES BEVERAGES has appointed Mr Paul Donovan as marketing director. He was previously marketing controller with responsibility for the home trade.

■ Mr Raymond Turnbull, formerly head of trading at Manufacturers Hanover, has been made an assistant director and chief dealer on the capital markets desk at CHARTERED WESTLB.

■ Mr Nick Whitney, former managing director of Citicorp Scrimgeour Vickers' UK equity operation, is to join SOCIETE GENERALE STRAUSS TURNBULL SECURITIES to set up a quantitative analysis and strategy unit.

SOCIETE NATIONALE DES CHEMINS DE FER BELGES			
NATIONALE MAATSCHAPPIJ DER BELGISCHE SPOORWEGEN			
USD 12,000,000 Guaranteed Floating Rate			
Notes due November 1991			
Unconditionally guaranteed by THE KINGDOM OF BELGIUM			
In accordance with the provisions of the Notes, notes are hereby given that for the six month interest period from May 22, 1990 to November 23, 1990, the Notes will carry an interest rate of 6.625% per cent per annum. The interest amount payable on the interest payment date which will be November 23, 1990 is USD 2,222.22 for USD 50,000 in principal amount of notes.			
By Générale Bank Agent Bank			

PUBLIC WORKS LOAN BOARD RATES

Effective May 16			
Short term rates			
Term	by 1991	by 1992	by 1993
1	14 1/2	14 1/2	14 1/2
Over 1 up to 2	14 1/2	14 1/2	14 1/2
Over 2 up to 3	14 1/2	14 1/2	14 1/2
Over 3 up to 4	14 1/2	14 1/2	14 1/2
Over 4 up to 5	14 1/2	14 1/2	14 1/2
Over 5 up to 6	14 1/2	14 1/2	14 1/2
Over 6 up to 7	14 1/2	14 1/2	14 1/2
Over 7 up to 8	14 1/2	14 1/2	14 1/2
Over 8 up to 9	14 1/2	14 1/2	14 1/2
Over 9 up to 10	14 1/2	14 1/2	14 1/2
Over 10 up to 15	14 1/2	14 1/2	14 1/2
Over 15 up to 25	14 1/2	14 1/2	14 1/2
Over 25	14 1/2	14 1/2	14 1/2

*Non-quota loans B are 1 per cent higher in each case than non-quota loans A. *Equal instalments of principal. *If repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). *With half-yearly payments of interest only.

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For the last few days you've been getting to know this coastline and you can hardly believe its marvellous variety.

You've already been spoiled by Spain's miles of sandy beaches and tiny coves of clear water.

By beaches scattered with tropical palm trees, and others surrounded by pines.

By beaches brimming over with fun and by others that are solitary and almost poetic.

Come and visit us. If you love sunny beaches, Spain could be the great love of your life.

Spain. Everything under the sun.



UK NEWS

Rival Channel rail link detailed

By Richard Tomkins, Transport Correspondent

OVE ARUP, the engineering consultancy, has released detailed plans of its proposals for a £40m Channel tunnel rail link to rival the European Rail Link (ERL) rail scheme being considered by the Government.

The route - first proposed in outline last November - would differ from EuroRail's by carrying freight as well as passenger traffic and passing through Stratford, East London, on its way to King's Cross.

Ove Arup believes that a combination of development gains from land adjoining the route and soft loans from the European Community could enable the link to be built without UK Government subsidy.

Publication of its proposals comes at a sensitive time for European Rail Link because ERL's plan for a £20m passenger-only line is conditional on an injection of up to £400m in public funds.

ERL - a joint venture

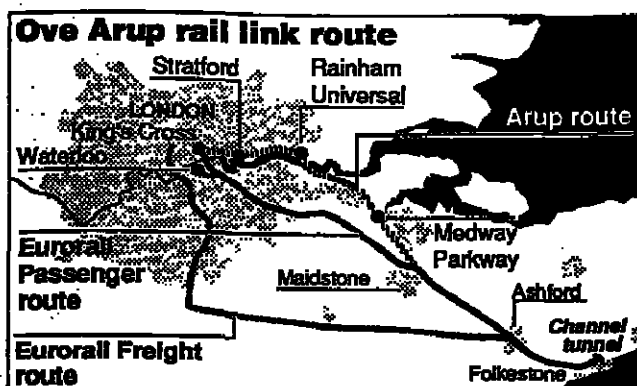
between British Rail, Trafalgar House and BICC - argues that a subsidy is justifiable because it is also making space on the line for Network SouthEast's commuter services.

British Rail would provide the subsidy but its status as a nationalised industry means that the Treasury's approval is needed before the plan can go ahead.

ERL's line is also up against legislative difficulties: a private Bill authorising its construction would run the risk of Parliamentary defeat. The Government is reluctant to back the line's construction with a hybrid Bill because this would mean associating itself with an intensely controversial issue in the run-up to a general election.

Ove Arup believes its scheme is less controversial than British Rail's because it avoids running through densely populated parts of south London.

The route is the same as British Rail's from the Channel



to Hollingbourne in Kent. It then swings north under the Medway towns before crossing the Thames at Dartford and approaching London from the east, running underground from Stratford to King's Cross.

The four-track lines would be built to Continental gauge so that through-running of freight traffic between the rest of Britain and the Continent would become possible.

European Rail Link said yesterday that Ove Arup's plan was flawed. The case for a Stratford terminal had still not been made; a four-track line could not be financially justified; the route in any case contained two-track bottlenecks; and 44 per cent of the line was tunnelled, creating uncertainties arising from geology.

Pollution fight seen as threat to coal

By Emma Tucker

MEASURES to combat greenhouse gas emissions threaten to reduce world trade in coal used for power generation by up to 125m tonnes by the year 2000, Wharton Economic Forecasting Associates says in a report today.

The report by the WEFA group, the London-based economic analysts, also calculates that a "green tax" on carbon emission in Britain would put 1.3p on the cost of 1kW of electricity and 15.7p on a gallon of petrol.

To combat competition from natural gas, the coal industry must support development of clean coal technology, says the report.

Coal burning is one of the main producers of two greenhouse gases, carbon dioxide and nitrous oxides, and is also responsible for some leakage of methane.

The report said that following confidence in the industry resulting from the oil crises of the 1970s and the problems of the nuclear industry in the 1980s, the coal industry was waking up to the threat to its prospects posed by new fears for the environment.

The report concluded that while coal is not the leading CO₂ polluter - transport fuels pose a greater threat - of the environment, coal looked set to suffer most as coal-burning power stations presented an easy target for environmentalists.

Hearing today on Maguire's

SIR JOHN MAY, the former Appeal Court judge heading the inquiry into the convictions arising from the 1974 Guildford and Woolwich bombings, will begin public hearings into the related convictions of the Maguire family today.

Because the arrest of the Maguires arose directly from the disputed convictions of the Guildford Four, the Government decided to include their convictions within the terms of the Guildford and Woolwich inquiry.

Water industry fears over Labour's plans subside

Richard Evans on the companies' protective moves

WATER INDUSTRY leaders believe that an incoming Labour government would be unable to control the activities of the recently privatised companies, as the party has threatened, without introducing primary legislation.

The current Water Act, which preceded last year's flotation of the 10 former regional water authorities in England and Wales, has been combed by lawyers and financial experts to see if it could be used to alter the priorities of the water industry, as proposed by Labour leaders. The industry's advisers are now convinced it could not.

There was alarm within the industry when Mrs Ann Taylor, Labour's spokesman on water, explained party strategy at a Financial Times conference in late March. Water shares wobbled after she said that a Labour government would instruct the Director General of Water Services, the economic regulator, to ensure that the industry acted in favour of the customer rather than the shareholder.

Mrs Taylor said a return to public ownership would be a high priority, but probably not an early option because of the amount of legislation an incoming Labour administration



Ann Taylor: her speech worried the water industry

would want to introduce. As an interim measure, the Director General would be instructed to intervene to force through changes.

But a confidential assessment made for the industry and separate research by individual companies suggest that a Labour environment secretary would have very limited powers to influence water company operations and thus attitudes towards shareholders.

Labour's proposals, which could be amplified in the policy statement to be published on Thursday, are thought to conflict directly with the primary

legal duty of the Director General. This duty is to ensure that companies can afford to carry out their functions properly, and a government minister has no power to overrule it.

According to one industry legal expert: "This duty takes precedence over secondary duties, like protecting the interests of customers. It would, therefore, be very difficult for the Director General to justify reducing prices to the extent that the companies earned no return on their equity capital, as Ann Taylor has proposed."

Even if the Director General were to follow the line proposed, company licences spell out clear constraints on his ability to reduce prices, especially in the period up to April 1995 when the first price review is due. If he ignored these, the companies would have a good case to take to the Monopolies and Mergers Commission or ultimately to the courts.

The constitutional scheme of regulation set up by the Water Act is designed to preserve the Director General's independence. A secretary of state may give the Director General broad directions but has no power to tell him how to do his job. The decision remains that of the Director General.

Ulster talks reach testing stage

By Ralph Atkins

MR Peter Brooke, the Northern Ireland Secretary, will tomorrow face one of the biggest tests so far in his quest to start talks on the province's political future when he resumes a meeting with Unionist leaders.

The Northern Ireland Office will be hoping for agreement on the last of the three pre-conditions for talks set by the Unionists - the suspension of the secretary of officials from the UK and the Republic of Ireland.

Exchanges two weeks ago led to agreement on the two other demands of Mr James Moynihan and the Rev Ian Paisley, leaders respectively of the Official Unionist and Democratic Unionist parties.

But the secretariat is likely to be the most difficult. Set up under the 1985 Anglo-Irish Agreement and based in Northern Ireland, it is seen by the British and Irish governments as playing an important role in channelling information and soothing disputes behind the scenes.

Moreover, both governments will want to avoid being seen as compromising too much to Unionist demands.

Some officials are suspicious that if the Unionists feel Mr Brooke is willing to make concessions he will be pushed for still more.

Mr Brooke has won praise for keeping "talks about talks" going for so long.

However, Northern Ireland Office ministers continue to play down people's expectations of a breakthrough by talking of "possibilities" rather than probabilities.

Even if a decision is reached, Mr Brooke will still face a difficult task in ensuring formal talks satisfy all sides - including the Irish Government and the mainly Roman Catholic Social Democratic and Labour Party.

In particular he will have to negotiate agreement on whether changes to the Anglo-Irish Agreement are considered by Britain and Ireland in tandem - or after - discussions of alternative forms of government for the province.

Rising imports hit struggling textile trade

THE TEXTILE industry struggled against the combination of a sharp increase in imports and sluggish consumer demand in the opening months of this year, according to the latest industry statistics, writes Alice Hawthorn.

The influx of textile and clothing imports into the UK rose by 12 per cent to £2.1bn in the first quarter of 1990, according to the Apparel Knitting and Textiles Alliance.

One of the main difficulties for UK companies is that it is easier for retailers to cancel orders from local suppliers than to stop consignments from overseas suppliers.

The flow of exports from the UK rose by 18 per cent to £1.1bn in the first quarter, according to the AKTA. However the rate of export growth was not enough to counter the full effect of increasing imports. The trade deficit in textiles rose by 6 per cent to £1bn in the first three months of this year.

Trends in Textile and Clothing Trade 1989, AKTA, 7 Spaulding Place, London W1R 2AA, £20.

Meat industry to monitor effect of 'mad cow' disease on sales

By Clay Harris and Ralph Atkins

THE MEAT industry will be watching closely this week to see whether demand for beef shows any recovery from the recent downturn because of fears over "mad cow disease."

Some leading supermarket chains indicated that sales were lower but overall, reports about last week's trading were incomplete and mixed yesterday.

In previous scares about the cattle disease bovine spongiform encephalopathy (BSE), many consumers have quickly returned to beef after a break, although earlier scares have been much lower key.

Asda supermarket said beef sales last week had remained "quite robust" and were probably down by less than 10 per cent from the previous week.

Marks and Spencer said beef sales, not a significant part of its food business, were down by 10-20 per cent. The company has posted signs on its meat cabinets, stating that it bought beef only from suppliers vetted by its own inspectors and that beefburgers and similar prod-

ucts did not contain those body parts which had been associated with BSE.

J. Sainsbury and Tesco, two of the largest food retailers, maintained there was no evidence of any change in buying habits. But the manager of a Sainsbury branch in south-east London said on Saturday afternoon that his beef sales were running 20-25 per cent below the previous week's levels.

An independent butcher nearby was even gloomier. His sales of beef had fallen by 50 per cent and, unlike Sainsbury, switching to other meats and poultry had not come close to making up the difference.

Both the butcher and the Sainsbury manager have reduced their wholesale orders for this week. The National Federation of Meat Traders, representing many independent butchers, will discuss reports from its members at a meeting today.

Mr John Gummer, the Agriculture Minister, yesterday underlined his confidence in the quality of British beef.

Speaking on BBC television, he said: "What I have to do is go on saying again and again that the Chief Medical Officer listened to all the experts, medical and scientific, and it was quite clear that British beef is entirely safe."

On LWT's Eyewitness programme, Mr Gummer said that West Germany had used fears of BSE-infected beef as an excuse to reduce competition with UK imports.

Dr David Clark, shadow Agriculture Minister, said government scientists had been told they would be sacked if they talked publicly about BSE. "Such actions show how far this government is prepared to go to stultify the debate on 'mad cow disease'," Dr Clark said. His allegations were denied by the Ministry of Agriculture and the Department of Health.

Sir Simon Gourlay, president of the NFU, yesterday said ministers had to do more to reassure the public through tighter co-ordination between government departments.

The way you deal with transport can cost you a market.

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Union Bank of Switzerland

Notice to the Holders of Warrant Certificates for the

- 3 % Sfr. subordinated bond issue 1985-95 with warrants
Union Bank of Switzerland
(Security No. 90.440/136.009)
- 6 % US\$ bond issue 1985-92 with warrants
Union Bank of Switzerland Finance N. V.
(Security No. 533.994/136.009)
- 5½% US\$ bond issue 1986-93 with warrants
Union Bank of Switzerland Finance N. V.
(Security No. 557.521/588.154)

The resolution passed by the Ordinary General Meeting of Shareholders of Union Bank of Switzerland on April 25, 1990 to increase the share capital makes it possible, inter alia, to offer to warrant holders having rights to purchase participation certificates an alternative of purchasing bearer shares.

The holders of warrant certificates having the right to purchase participation certificates are hereby given the option, upon exercise of their right, either to purchase per warrant one participation certificate of Sfr. 20 par value as stipulated in the issuing conditions, or to purchase per 25 warrants one bearer share of Sfr. 500 par value. The issuing conditions apply mutatis mutandis to the alternative offer for subscription to bearer shares.

On the basis of the subscription offer to shareholders and holders of participation certificates and in accordance with the condition relating to the adjustment of the exercise price in the above-mentioned bond issues, the exercise price for the purchase of participation certificates has been reduced and the exercise price for the purchase of bearer shares has been fixed as follows:

- 3 % Sfr. subordinated bond issue 1985-95 with warrants
Union Bank of Switzerland
and
- 6 % US\$ bond issue 1985-92 with warrants
Union Bank of Switzerland Finance N. V.
- The exercise price of Sfr. 174.- has been reduced by Sfr. 2.- to
Sfr. 172.- per participation certificate
- The exercise price has been fixed at
Sfr. 4300.- per bearer share
- 5½% US\$ bond issue 1986-93 with warrants ("B" warrants)
Union Bank of Switzerland Finance N. V.
- The exercise price of Sfr. 234.- has been reduced by Sfr. 2.- to
Sfr. 232.- per participation certificate
- The exercise price has been fixed at
Sfr. 5800.- per bearer share

The rights appertaining to the warrants may be exercised on the above terms with effect from May 21, 1990.



Zurich, May 21, 1990

UK NEWS

Electricians hope to rejoin TUC

By John Gapper

MR. Eric Hammond, general secretary of the electricians' union, the EETPU, said yesterday that he hoped the union could rejoin the Trades Union Congress before Britain's next general election, either through amalgamation or independently.

Mr. Hammond, speaking on the first day of his union's national industrial conference in Blackpool, said he wanted the EETPU to return to the TUC as quickly as possible so that it could "play its proper part in the labour movement."

Leaders of the EETPU and the AEU engineering union are shortly expected to restart talks on a merger, rejected last year by the AEU national committee. The merger had been expected to be the means for the EETPU to rejoin the TUC.

However, Mr. Hammond said that he was not optimistic the EETPU could rejoin the TUC - from which it was expelled in 1988 for breaching rules in two single union recognition agreements - in the next two years.

Talks between leaders of the AEU and EETPU are expected to restart following the vote at this year's AEU national committee meeting.

Wakeham to co-ordinate Government publicity

By Ralph Atkins

MRS Margaret Thatcher has intensified efforts to improve presentation of government policies in the run up to the general election by putting Mr. John Wakeham, Energy Secretary, in charge of co-ordinating publicity.

Mr. Wakeham is to take a behind-the-scenes role in liaising between departments and to have a strategic overview on presentation strategy. His objective is to avoid damaging slip-ups - such as the handling of community charge rebates in Scotland - which have plagued the Government in the past few months.

His appointment comes amid continuing difficulties for the Government. Ministers face an opposition debate on the future of the Ravenscraig steel mill today in which the Labour Party will seek to exploit apparent differences between the Department of Trade and Industry and the Scottish Office.

On the economy, the Government could find unemployment rising steeply this year and will want to be prepared for an election when the jobless and other statistics are at their most favourable.



John Wakeham

At the same time, Labour has won praise for the presentation of its policy review. On Thursday it will publish its campaign document with a press conference attended by Mr. Neil Kinnock, Labour leader, and senior members of his shadow cabinet.

With the prime minister determined to keep a firm grip on election preparations, Mr. Wakeham has the advantage of not being seen as a possible leadership challenger. He is valued by Mrs. Thatcher for his

experience of political management from his time as Chief Whip and leader of the House of Commons.

The appointment is likely to add to speculation that the influence of Sir Geoffrey Howe, deputy prime minister, is diminishing. But senior ministerial sources yesterday emphasised that the position would have been incompatible with Sir Geoffrey's position as leader of the House of Commons. Mr. Kenneth Baker, Conservative Party Chairman, was also ruled-out because his appointment would have led to accusations that party and government affairs were being muddled, the sources said.

The clumsily-titled post of "Cabinet minister with responsibility for co-ordinating the development of government publicity" has been vacant for three years. It was last held by Lord Whitelaw, former deputy leader of the Conservative Party.

Mr. Wakeham will work in conjunction with Mr. Bernard Ingham, the prime minister's press secretary and head of the government's information service.

Changes in working practices offset hours cuts

By Michael Smith

THE INTRODUCTION of shorter working weeks has enabled many engineering companies to bring about far-reaching changes in working practices which will more than offset the cost of the hours cuts, according to a survey published in Britain yesterday.

Industrial Relations Services says that its analysis of 46 agreements indicate that it will be hard for employers to argue that the unions' campaign has had the disastrous effect predicted by the Engineering Employers' Federation.

"Some union members may wonder if the hours cuts are worth the greatly increased productivity being contributed by them to employers."

Not all the 200 or so employers who have conceded shorter working weeks have gained, however. Five of the companies examined by IRS say they will fund at least some of the hours reductions. Bonas Machine, the textile machinery manufacturer, conceded the first hour of a two hour reduction "without corresponding productivity gains being required."

Cascade (UK) said that since working practices have already changed significantly, it cannot recoup the cost of hours cuts by that route. It decided to make a two hour cut anyway to "remain in the upper quarter in the remuneration league."

The survey found that 15 of the 46 companies surveyed recouped some of the hours cut costs by better use of working time, by reducing or eliminating tea breaks, curtailing washing time and enforcing bell to bell working.

More flexible working arrangements, such as multi-machine operation and multi-skilling, form a second method of financing deals and these are likely to prove longer lasting in their effects.

Other changes include the introduction of cashless pay, regulation of overtime and closer scrutiny of absence records.

University heads reach consensus on 'bids'

By Norma Cohen

THE HEADS of Britain's universities have made an informal agreement not to undercut each other next month, when the Government will require them for the first time to compete for money to pay for their existing student places.

The move will undermine government efforts to introduce market forces intended to cut the amount of money spent per capita on university students.

"This is absolutely not a cartel," said an official of Britain's Committee of Vice-Chancellors and Principals which represents university heads. "It is simply a consensus which has emerged."

While the Government has committed itself to a policy of wider university enrolment, it is urging greater efficiency in the form of lower unit costs.

Universities will be funded on a per-student basis from the start of the 1991/92 academic year.

Each school "bids" to the Universities Funding Council for a given number of student places in each discipline. Bids are to be submitted by June 22. Under the existing system, all student places are allocated to universities by the central authorities.

The intention of the new system is to award student places to the universities which submit the lowest bids, although the UFC says it is also concerned with the quality and range of courses offered.

At a meeting in mid-March of the Committee of Vice-Chancellors and Principals, the body of university heads, the financially-pressed London-based universities proposed that all universities respond to the

Government's new funding policy by bidding for all students - including expanded places - at guide prices laid down by the UFC. The guide prices are based on average actual expenditure in earlier years and are intended to be the maximum the Government will pay to educate a university student anywhere.

Vice chancellors rejected that proposal for uniform bids for all student places because they feared the Government might respond by cutting funds across the board. They opted for a less confrontational position in which they would bid at the guide price for existing students, but may bid slightly below that for additional places. Some officials also said they could not be sure that all universities would abide by such a firm agreement.

Meanwhile, the vice chancellors say they are waiting to see how much weight the UFC gives to cost in deciding which universities should be allocated places, and how it assesses quality.

"My expectation is that when the chips are down, the UFC will make decisions based on price," said Sir John Kingman, vice chancellor at the University of Bristol. Bristol, he added, is unlikely to submit any bids below the guide price, even in those subjects in which it wishes to increase enrolment.

"If you were really going to operate a system under market forces, you could finish up with some prestigious institutions like Oxford and Cambridge not being awarded any places at all," said Professor Brian Clarkson, principal of University College of Swansea.



By the time Volvo's first car left the factory in 1927, the company's founders were already committed to an innovative approach to growth.

Volvo, they decided, should be characterised by a sense of responsibility towards people, including employees, suppliers, shareholders and customers.

For quality-minded Volvo, it has been a natural path to follow.

That distant, but still relevant

commitment to people has served them well. Volvo over a period has been one of the most profitable automotive manufacturers in the world, never failing to pay annual dividends to its shareholders. In fact Volvo has never lowered the dividend. Volvo stock is quoted on all major markets, including New York, Tokyo and London.

Volvo cars are among the safest in the world, another example of caring for people. As is the SEK 2.5 billion

earmarked for environmental protection programmes. There is also the development of plants with a greater focus on the employee, removing the traditional assembly line as a method of production.

The commitment to people made in 1927 has given Volvo a sound and natural basis for continued development and growth. We find it only natural for Volvo to continue along the same path.

VOLVO: 79,000 employees worldwide. Sales £ 9,000 million. Business activities encompass cars, trucks, buses, marine and industrial engines, aerospace, food and finance. Our position as a major international group with substantial operations in Europe and North America is a result of quality, safety, high ethics and showing care for people and the environment.

VOLVO

MANAGEMENT

The debate about City short-termism

The long and the short of it

Simon Holberton considers industrialists' criticisms of pressures from financial markets

The unprecedented takeover boom of the past decade may be petering out, but it has breathed life into the debate about the role of financial markets in promoting economic well-being.

Critics of the recent behaviour of financial markets are beginning to find growing support for their view. This was most succinctly summed up by Keynes: "When the capital development of a country becomes the by-product of the activities of a casino, the job is likely to be ill-done."

Disparate forces on both sides of the Atlantic are eager to frustrate what they see as the most egregious aspect of modern capitalism: the contested takeover. Research carried out by the Confederation of British Industry and the Department of Trade and Industry has turned up widespread dissatisfaction among industrialists, especially those in technology-intensive industries, about the limits placed on them by financial markets.

Businessmen, such as Ivan Yates, deputy chairman of British Aerospace, maintain that efforts to develop companies through greater emphasis on research and development have been frustrated by the need to watch their companies' share price continuously for signs of vulnerability to hostile takeover. They say that funds which could be put into R&D are being diverted into dividend payments and that management has to concentrate on keeping short-term profits high.

In the US, 36 states have passed legislation which seeks to frustrate hostile takeovers within their territory. The failure of RJR's bid for Norton in Massachusetts is just the most recent case.

In the UK, as the DTI prepares for a conference late next month entitled "Innovation and Short-termism", its officials are trying once again to interest ministers in ways of curbing what they see as the worst excesses of the City of London. Some DTI officials have taken comfort from the move by the US states to deter hostile takeovers.

They are investigating ways of making hostile takeovers in the UK more difficult and to allow target companies more time to prepare their defences. They are also looking at ways of penalising institutional investors, pension funds, life companies and the like, which "churn" their share portfolios for short-term financial gain. One suggestion, which would

require the Treasury's agreement, is that a steep rate of capital gains tax be applied to gains made from short-term share dealing.

The title of the DTI's conference is indicative of a stream of thought concerning financial markets, managerial behaviour and economic performance. This view sees a concrete link between low levels of research, development and economic performance on the one hand and the short-termism of financial markets on the other.

According to this view, short-termism is characterised by companies' perceived need to bolster short-term earnings and dividends at the expense of R&D because of management's concern about hostile takeovers. Investment institutions are preoccupied with their own short-term performance because they have a fiduciary responsibility to achieve the highest return for their clients, and they live in an intensely competitive world where their performance is measured quarterly.

There is a lot that is attractive in the short-termism critique. In the UK, at least, it offers a scapegoat (the City) for British companies, with notable exceptions such as Glaxo, Pilkington and Fisons, neglecting commercially-oriented research and downstream product development.

But attractive as it is, there is little evidence to suggest that those who advance this argument can prove it. Indeed, some studies of investor behaviour suggest that the critics are incorrect and that a company's susceptibility to takeover has more to do with management failure than City or Wall Street culpability.

According to one such study of 334 companies across 20 US industries by the US Securities and Exchange Commission, the short-termism thesis throws up at least four testable hypotheses:

● that there is an inverse relationship between a company's research and development activity and institutional investment.

The study found that institutional shareholding rose from 30 per cent in 1980 to 38 per cent in 1983 at the same time



that the average ratio of R&D spending to sales rose from 3.38 per cent to 4.03 per cent. In the SEC's sample, 88 companies experienced a fall in institutional ownership while 236 companies experienced an increase. But the average change in the R&D-sales ratio was identical, thus refuting the claim that increased institutional share ownership causes managers to focus more on the short-term.

● that takeover targets exhibit high levels of spending on long-term projects relative to their past experience and that of their competitors.

SEC economists also examined data on R&D spending for 87 companies subject to takeover. This revealed that these companies had an average R&D/sales ratio of 0.77 per cent, less than half of that for an industry control group in the year immediately preceding the takeover offer. "These data strongly suggest that investment in long-term projects does not increase a firm's vulnerability to a takeover,"

the study concluded.

● that institutions should hold a higher percentage of a target company's equity relative to companies not subject to takeover in the same industry.

The average institutional ownership of takeover targets in the quarter immediately preceding an offer for the company was 19.3 per cent compared with 33.7 per cent for companies in an industry control group of non-target companies.

● that public announcements by a company that they are embarking on long-term investment projects should result in a fall in its stock price.

On this question, the SEC study found that there was a statistically significant rise in companies' share prices, net of general movements in the market, after they said they would embark on a new R&D project. This evidence, taken over the period 1973-1983, rebuts "the argument that the market penalises companies that invest in long-term projects and thereby

makes them candidates for hostile takeover."

In the light of the last finding it is curious that British industry resisted until last year the adoption of US accounting practices that require companies to detail what they spend on research and development. British companies' longstanding resistance to doing this did not assist them in convincing their shareholders of the benefits of R&D.

Adherents of short-termism as an explanation, partial or otherwise, of Britain's industrial malaise also support their views by comparing conditions in Japan and West Germany. In a contribution to a recent pamphlet published by the National Association of Pension Funds, Lord Alexander, chairman of National Westminster Bank, asked a series of rhetorical questions.

"For how long can we ignore the very positive performance of competitors whose systems are not so driven by the need to produce short-term rewards

for shareholders? Does our stock market when analysed do less to raise capital than serve as a market for... the gaming chip? Has government no role to play in guiding the structure of industry? Have institutional investors, who hold 60 per cent of shares, and financing banks got ultimately to become more involved in allowing and facilitating a long-term strategy?"

The stock market as a "market for corporate control" is a largely Anglo-Saxon phenomenon. Stock markets on the Continent and Japan are in many ways just as "short term" in many respects as those in Anglo-Saxon countries. The Tokyo Stock Exchange, for instance, is driven by capricious fashions; on the Frankfurt Stock Exchange prices rose sharply during the Christmas and New Year period on the promise of the super profits German companies might earn from the economic redevelopment of central Europe.

But what the Continental and Japanese stock markets, so far, are not is a market for corporate control. Cross-shareholding among Japanese companies means that only 25 per cent of the equity of listed Japan Inc is available for trading and speculation. In Germany, only a relatively small part of industry is publicly owned. For that part which is owned by the public, the role of banks as shareholders and custodians of proxy votes of other investors (which gives them control over nearly 60 per cent of market equity value), ensures that the ownership of German industry remains stable.

The German and French legal systems also support stability of ownership and management. The two-tier board structure in Germany and the ability of French companies to place restrictions on the transfer of shares and voting rights means that the balance of power between owners and managers is decisively in favour of the latter.

Julian Franks of London Business School, and Colin Mayer, of City University Business School, have questioned whether Europe is moving in the right direction by seeking to make UK company and take-

over law the basis for Europe.

In the UK, change of ownership is the primary way in which managerial failure is corrected. By contrast, in both the French and West German systems, as they currently operate, the connection between the correction of management failure and change in ownership is diminished.

"This is reflected in a relatively low incidence of hostile takeovers, buy-outs and buy-ins. Furthermore, the overall level of executive dismissal is apparently relatively low in both France and Germany."

They go on to point out that the stability this affords to management on the Continent may provide managers with incentives to engage in long-term investment. In a situation where European law and practice comes to resemble that of the UK, investment in R&D and training may suffer, Franks and Mayer claim.

But, although the evidence used to support the short-termism critique varies, its proponents have drawn blood. Lord Hunt, the chairman of Prudential, Britain's biggest institutional investor, felt the need to respond to such criticisms in the Prudential's latest annual report.

He pointed out that in 1989 there were 84 bids for companies in which the Prudential held shares; it accepted only 5 of the offers. Furthermore, since 1984 there have been 490 bids for companies in which the Prudential had an interest; it failed to support the incumbent management in only 25 cases.

But just to show that the issue of the long and the short term is here to stay, Lord Hunt reminded the Prudential's shareholders: "Managements should recognise that their primary obligation is to maximise the value of shareholders' investments in the company in both the short term and the long term."

● *The General Theory of Employment, Interest and Money, 1936.*
 ● *Institutional Ownership, Tender Offers, and Long-Term Investment, Office of the Chief Economist, SEC, Washington, April 1985.*
 ● *Investor Relations - Does the British System Work? In Creative Tension, National Association of Pension Funds, February 1990.*
 ● *Capital Markets and Corporate Control: a study of France, Germany and the UK, Economic Policy, April, 1990.*
 Additional research by Christopher Lorenz.

Business courses

Financial seminar for senior managers. London. June 4-8. Fee £2,200. Enquiries to: Yee Liu Williams, London Business School, Sussex Place, Regent's Park, London NW1 4SA. Tel: 071-262 5050 extn 585.

The future of corporate identity. London. May 31. Fee: £185 + VAT. Enquiries from: Elaine Linhan, Conference Department, Institute of Directors, 116 Pall Mall, London SW1Y 5ED. Tel: 071-839 1233.

Managing culture in organisations for the 1990s. London. June 14. Fee: £284.50 + VAT. Enquiries to: Shiela Ledner, Strategic People, Pepsys House, 48 Station Road, Chertsey, Surrey KT16 8EE. Tel: 0832-563213.

Winning new business in today's competitive environment. London. June 12-13. Fee: £225 + VAT. Enquiries to: Advanced Technology International, 1990 WNBURK Seminar, Suite M9, Victoria House, Southampton Row, London WC1B 4ER. Tel: 071-404 3341. Fax: 071-405 6203.

Competitive remuneration - winning strategies. London. June 13. Fee: £225 + VAT. Enquiries to: Louise Gillott, Tolley Conferences, Tolley House, 2 Addiscombe Road, Croydon, Surrey CR9 3AF. Tel: 081-680 5682.

What is organisation development? Middlesex. June 4-5. Fee: £450 + VAT. Enquiries to: Miriam Dean, Programme Secretary, Management Programme, Brunel University, Uxbridge, Middlesex UB8 3PH. Tel: 0895-56461. Fax: 0895-811737.

Total quality management. London. June 5-6. Fee: £809.50 + VAT. Enquiries to: Kay Gibbs, Conference Director, IFS Conferences, Wolsley Business Park, Wolsley Road, Kempston, Bedford MK42 7PW. Tel: 0234-853505.

New product introduction. London. June 21-22. Fee: £263.75 + VAT. Enquiries to: Paul Grove, ICM, 50 Occam Road, Surrey Research Park, Guildford, Surrey GU2 5YS. Tel: 0483 37107.

The Pacific rim: Future opportunities & challenges. London. June 21. Fee: £276 + VAT. Enquiries to: Conference Organiser, The Royal Institute of International Affairs, 10 St James's Square, London SW1Y 4LE. Tel: 071-930 2233.

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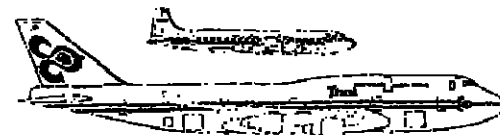
nine destinations in Asia, to one of the world's major international airlines, serving over 70 cities across four continents. En route, many major milestones have been achieved. For example, in 1964 Thai became the first all-jet airline in Asia. In 1967 we introduced the first

jet flight to Bali, and in 1968 the first jets to Kathmandu. Also, in 1968 we launched our extremely successful Royal Orchid Holidays programme. In 1972 Thai introduced the first computer-controlled flight simulator in Asia. And in 1978 the first of our A300

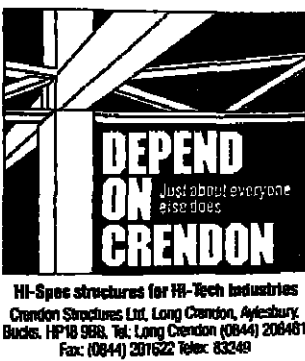
Airbuses came on board, followed by our magnificent 747's. In 1980 we pioneered a new trans-Pacific route to the U.S.A. through Seattle and Dallas. In 1983 Thai was the first airline in Asia to introduce a Business Class. In 1985 we completed construction of our US\$100 million

Aircraft Maintenance Centre, and in 1986 we opened the vast 57,000 square metre Thai Cargo Village at Bangkok airport. And 1988 saw the successful merger of Thai International and Thai Airways Corporation. Fly smooth as silk on Thai. The airline that reaches for the sky.

1960



CELEBRATING THAI'S 30th ANNIVERSARY



Town hall expansion programme

Major extensions to a town hall are included in a batch of contracts worth over £16m awarded to FARMAC CONSTRUCTION.

The company has a £5.5m contract from Bournemouth Borough Council for building a six-storey extension to the town hall together with a two-storey basement car park. The project involves alterations and minor works within the existing building.

The building dates from the 1880s and was an hotel and a military hospital during World War I before being converted into a town hall in 1921.

Work on the extensions, at the rear of the building, started recently and is due for completion at the end of next year.

On the M2 in Kent, the major projects division has a £3m contract for maintenance work between junctions five and six, due for completion in July.

Other contracts include designing and building two-storey offices at Warwick Technology Park for Tarmac Properties (£1.6m); fitting-out a store at Thurrock, Essex, for W.H. Smith (£1.4m); and another store in Hull for Boots (£501,000).

Osborne House

Refurbishment of the former household wings of Osborne House, now in use as a museum home for servants of the Crown, is to be undertaken by JOHN LELLOTT CONSTRUCTION GROUP as a £1.5m contract for English Heritage.

Osborne House is the former summer residence of Queen Victoria and Prince Albert on the Isle of Wight. Work involves the provision of facilities for patients, including a hydro-therapy pool, together with additional fire protection for the royal apartments open to the public.

CONTRACTS

£14.9m Harrow offices scheme

An offices project for Legal & General Property at Harrow and a new school in Buckinghamshire are among the £20m worth of contracts awarded to LAING CHILTERN.

A £14.9m contract for Legal & General Property calls for 94,250 sq ft gross of offices on seven storeys with a five level underground car park.

One of the main features is a central enclosed atrium with a glass barrel vault roof. The atrium walls will be part marble faced and two scenic lifts

serving the office levels will complete the picture.

Construction of the car park will be achieved by means of a "top down" sequence. The surrounding ground at the College Road site will be supported by contiguous piling, with the main building loads being carried on large diameter bored piles, installed from ground level.

Buckinghamshire County Council has awarded a £1.8m contract for a combined school at Linden Village. The single-

storey building will be served with an access road plus car parking and play areas.

Laing Chiltern has also been awarded a £2.8m contract by Napp Laboratories to extend its warehouse at Cambridge. Work will also include refurbishing the quarantine store and external fire path.

The company's general works department has won a contract to construct a link corridor at the Royal National Orthopaedic Hospital at Stanmore.

Equipping Stevenage research campus

TILBURY GROUP has won contracts worth £9.4m. Tilbury's United Kingdom Construction and Engineering Company has been awarded a contract worth £5m by Trafalgar House Construction for Glaxo's research campus at Stevenage.

The project is scheduled for completion by August 1991. The company will be responsible for installing 350 items of equipment, 22 modular pipe bridges, and 44,000 metres of carbon steel, copper and plastic piping systems.

Tilbury's civil engineering division has secured a £3.4m contract with Yorkshire Water at its Sewerage Treatment Works near Chesterfield.

The contract from Yorkshire Water comprises the construction and commissioning of the new treatment works and the demolition of the old facility.

Upgrading Northampton's Guildhall

The historic Guildhall building in Northampton town centre is about to undergo major building work to match the existing Guildhall and work begins in June.

In Northampton, other projects include a new hotel at Collingtree for Stalks Land and Estates, valued in excess of £5m.

A £4.5m contract to build offices at College Road, Harrow has been placed with Beazer Construction Southern by

Heron H-Tech of London who will be letting the office space.

The design of the building is of a traditional nature with a modern office building features below ground level parking for up to 88 cars. The building work is expected to be completed by June 1991.

Beazer Construction London has won a £3m design and construct contract to build a mixture of flats and houses for the London & Quadrant Housing Trust. The development is situated in Sedgill Road, south east London.

New offices complex for Hertfordshire

COSTAIN CONSTRUCTION, a subsidiary of Costain E & C, has been awarded a £9.25m contract by Legal & General Property, to build a complex of five office buildings in Watlington for Legal & General's Managed Fund.

Known as The Belfry, the complex will consist of two three-storey and three two-storey B1 office units. The larger

buildings each provide 2,000 sq metres of office space, while the smaller buildings each measure 1,000 sq metres.

Built on bored piled foundations, the buildings will have reinforced concrete frames. The cladding will be buff-coloured brick highlighted with Staffordshire blue brick. The pitched roofs will be finished in slate and curtain walling

will be a feature of the entrances.

A golf putting green will be a feature of the external landscaping. Access roads to the buildings will be formed using concrete block paving and there will be provision for 270 car park spaces.

Work on the project is expected to be completed at the end of June next year.

Major roadbuilding project in Sussex

SHEPHERD HILL has received orders totalling over £11m. The largest is a £6.5m contract won by its southern regional office to build the 3 km long A239

Rustington by-pass for West Sussex County Council.

Another project is a scheme to protect the crumbling cliffs at Fairlight near Hastings.

Rother District Council has placed a £2.5m contract to build a 500 metre long rock armoured bund along the foreshore.

LEGAL COLUMN

Fishermen raise tangled EC issue

By Robert Rice, Legal Correspondent

SPANISH FISHERMEN moved a step nearer to winning back their right to register their fishing vessels under the British flag last week following a favourable European Court of Justice opinion in long-running litigation against the British Government.

In 1988, the UK legislation governing the registration of British fishing vessels was amended by the Merchant Shipping Act 1988 to give "quota hopping", under which UK fishing quotas were being "plundered" by British flagged vessels with no genuine link with the UK.

A number of UK-incorporated but Spanish-owned companies suddenly found themselves effectively banned from fishing from April 1 1989, and they challenged the compatibility of the new legislation with Community law in the High Court. The High Court referred a question of Community law raised by the case to the European Court for a preliminary ruling and, as an interim measure, ordered the Secretary of State not to apply the new act pending final judgment.

Mr John MacGregor, when he was Minister of Agriculture, Fisheries and Food, appealed to the House of Lords on the

grounds that UK courts did not have the power to suspend the application of laws or to obtain an injunction against the Government. The Law Lords agreed and ruled that under English law the courts had no power to suspend the application of an Act of Parliament on the grounds of its alleged, but unproven, incompatibility with EC law. But their Lordships also referred the case to the Court of Justice for a preliminary ruling.

Does EC law give national courts the power to grant interim protection?

The question to be considered was: when a reference for a preliminary ruling is made by a national court, does Community law give the national court the power, or put it under an obligation, to grant interim protection, even though the court in question has no power to grant such interim protection under its national law?

In the opinion of Mr Advocate General Giuseppe Tesouro, it does. He told the

judges of the European Court that the national court's duty to give effective judicial protection to the rights conferred on the individual by Community law, where the relevant requirements of direct applicability were satisfied, must embrace the interim protection of rights pending final adjudication of the case.

To give priority to national legislation merely because it had not yet been definitively declared incompatible with Community law, and thus to proceed on the basis of a presumed compatibility, might amount to depriving Community rules of the effective judicial protection that must be afforded to them.

He went on to point out that it was well established by case law that national courts of member states were required to give complete and effective judicial protection to individuals on whom rights were conferred by directly effective provisions of Community law. Any national provision that precluded the court from giving "full effect" to Community provisions was incompatible with Community law, and thus to proceed on the basis of a presumed compatibility, might amount to depriving Community rules of the effective judicial protection that must be afforded to them.

assist the judges. As such, the court is not bound to follow it in reaching its decision. However, in the majority of cases it does, and it does so in this case as well.

Although conflicts between Community law and Acts of Parliament have often been mooted in the past, they have largely failed to materialise. Indeed the House of Lords seemed to accept when it heard this case last summer that Acts of Parliament must yield to conflicting case law of the European Court.

Although the Law Lords felt unable to decide the point themselves without referring it to Luxembourg, Lord Bridge, who alone of the Law Lords agreed, declared himself inclined to the view that rules of national law that render the exercise of directly enforceable Community rights excessively difficult must be overridden. This that any Act of Parliament passed since the European Communities Act must be read as subject to directly enforceable rights arising under Community law. Certainly Mr Tesouro's opinion is that the House of Lords will know in about six weeks whether the full Court of Justice agrees with him.

Solicitors worried about training change

By Robert Rice

THE LAW Society's governing council has approved plans for a radical change in solicitors' education and training, in spite of some serious concerns about the proposals raised both by academics at the College of Law and by members of the profession.

The changes, outlined in a discussion document entitled Training Tomorrow's Solicitors, are designed to meet what the society sees as the need to improve the quality of entrants to the profession and to increase the system's ability to respond flexibly to changes in demand for legal services.

The main proposal is to replace the present Law Society Finals Course with a 24-week practical skills Legal Practice Course (LPC). This would introduce students to advocacy and other practical skills and give them an understanding of the law and basic procedures affecting conveyancing, wills and probate, the basic principles of civil and criminal litigation and the rules of evidence.

Students would have the

ability to choose two or three optional subjects within the general categories of either general or commercial practice.

The new course begins to sound very similar to the Bar Finals course. Is this perhaps the beginning of a move by the society towards the gradual introduction of common training for all lawyers?

The LPC will be assessed by a mixture of written examination and continuous assessment undertaken by the institutions actually teaching the course. This proposal in particular has caused much controversy among the practising profession which fears that it will no longer be possible to maintain uniform standards.

They fear they will have to learn to differentiate between the standards of the courses taught at the various institutions when selecting trainees and that confidence in the profession may be lost.

They have also expressed concern that if the centrally-set finals exam is abolished, the profession will cease to be

self-regulating. Articles will be replaced by two-year training contracts between trainees and licensed firms in private practice.

A compulsory four-week Professional Skills Course will also be introduced to replace the accounts course in articles and the category "A" continuing education courses which have to be undertaken in the first two years after admission.

The LPC will start in autumn 1993 with the last Final Exams sitting in 1994. As a response to the much-publicised recruitment crisis of the late eighties it is arguable, however, that these changes will be introduced just at the time when the demand for new recruits to the profession is beginning to decline sharply.

To make it easier to qualify as a solicitor in order to attract more people into the profession, at a time when redundancies among assistant solicitors are beginning to increase, is something the practising profession may find hard to understand. Many practitioners, while

accepting the need to improve the practical contents of the finals course, appear to believe that the society has failed to make a case for such a big shift in the training system.

As the Holborn Law Society states in its response to the consultation paper, the society appears at no stage to justify the need for change by reference to statistical evidence.

The profession is therefore left to speculate about the society's reason for proposing the change, it says. That speculation is compounded when "there has not been any great clamour within the profession for reform of education and training at this time."

As we approach 1991 and the introduction of mutual recognition of professional qualifications can it be right, they ask, to be making the English and Welsh profession the easiest of the European legal professions in which to qualify? More importantly, can all this really be taught in 24 weeks at any level other than a very superficial one?

FINANCIAL

TODAY

COMPANY MEETINGS: Boddington, Holiday Inn Crown Plaza, Midland and Hotel Management, 11.45
Caledonian Industries, Hotel Britannia, Grosvenor Square, 12.05
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DIARY DATES

Trade fairs and exhibitions: UK

May 21-26 International Federation of Precast Concrete Exhibition and Conference (081-743 3106) Queen Elizabeth II Centre

May 22-24 CD-ROM Exhibition (0738 60535) Novotel

May 22-24 London Wine Trade Fair (071-973 6401) Olympia

May 22-25 Chelsea Flower Show (071-834 4333) Royal Hospital

May 24-26 Model Show (021-780 4171) NEC, Birmingham

June 1-2 Kensington Fashion Fair (071-727 1929) Kensington Town Hall

June 12-14 International Fire Protection Exhibition - FIREX (01-207 5595) NEC, Birmingham

June 14-23 Grosvenor House Antiques Fair (0799 26699) London

June 19-21 PC User Show (071-404 4344) Olympia

June 21-24 Royal Highland Show (081-333 2444) Ingliston Showground, Edinburgh

Overseas exhibitions

Current International Spring Fair (071-639 7265) (until May 27) Luxembourg

May 23-May 31 International Spring Fair (021-455 9900) Budapest

June 5-8 Communications Equipment Exhibition - BRAZIL COM EXPO (081-977 3474) Rio de Janeiro

June 10-13 International Petroleum and Petrochemical Equipment Exhibition - PETRO/EXPO (081-9773474) Kuala Lumpur

June 12-14 CAD/CAM & Robotics Exhibition (081-940 3777) Toronto

June 14-18 International Environmental Protection and Control Equipment Exhibition (0494 729405) Manila

June 26-30 International Industrial Development Technology, Machinery and Equipment Exhibition - ITM (071-456 1951) Manila

Business and management conferences

May 21-22 Financial Times Conference: The Seventh European and Petroleum Gas Conference (071-925 2333) Amsterdam

May 21 CBI Conferences/RICS: Property as a corporate resource (071-978 0700) Centre Point, London

May 21-22 Financial Times Conference: European transport in the 90s (071-925 2333) Hotel Inter-Continental, London

May 22 CBI Conferences/DIT: UK and international aid for Eastern Europe - what you need to know (071-979 7400) Centre Point, London

May 23-24 Chicago Association of Business Economists: Financial outlook (Chicago 312 875 0044) Chicago

May 23-24 Financial Times Conference: Manufacturing strategies for the 90s (071-925 2333) Metropole Hotel, Birmingham

May 24 ESC: Tax constraints on international business - a review of anti-avoidance provisions (0536 204224) London

May 24-25 Practising Law Institute: The Swaps Market in 1990 (212 765 5700) Westbury Hotel, New York City

June 6 International Business Com-

munications: Investment Trusts (071-937 4383) Regent Crest Hotel

June 7-8 The Textile Institute: Market opportunities in a changing world (081-834 8457) Royal Garden Hotel, London

June 11-15 NAIAGO annual conference (071-383 2365) Bourneham

June 12 IBC: Dematerialisation - the implications for the securities industry (June 11): The future for the UK securities industry (June 12) (071-637 4383) Cafe Royal, London

June 12-13 Financial Times Conference: The publishing industry in the 90s (071-925 2333)

ARTS

NEW OPERAS IN BRITAIN

Clarissa

THE COLISEUM

Robin Holloway's *Clarissa* was, before Friday, the missing link in the British opera chain. Composed in 1976 - on Holloway's own libretto, in an amazingly short time, out of personal necessity - it was then rejected by the leading British opera companies. There is shame in the delay, since *Clarissa* is by every kind of reckoning an important work, but also at least a measure of honour to its belated English National Opera premiere (sponsored by the David Cohen Family Charitable Trust).

The event proves that the opera is worth doing. More, and tardily as may be, it reveals a genuine lyric-theatre visionary in love with the medium and filled with the excitement of exploring many of its most enriching possibilities. The failure to mount *Clarissa* at the proper time means that the further exploitation of Holloway's gifts has been delayed.

It was odd to sit listening to this work, very much a young man's opera in its enthusiasms and impracticalities caused by over-ambitiousness, and recall that in the concert hall Holloway has already turned his experience into that of a mature master. In spite of the 13-year setback, the same must surely now happen in the opera house.

There are many things about *Clarissa* - its revival of late-Romantic musical usages not least among them - that must have seemed worrying in the mid-1970s, when the idea that modern music should follow the Boulezian way forward still held sway, and when the term 'post-modern' had not yet been coined. But Holloway's most remarkable achievement is to revive the notion of the symphonic orchestra as the main

arena of dramatic development - a vast sound-oculus of symphonic cross-references, colours, subordinate forms, and sensibilities inherited directly from Wagner and Strauss.

The opera was dedicated (with permission) jointly to Britten and Tippett, and their marks of influence are everywhere on the work's sound-world, as are those of Debussy, Ravel, Mahler, and Berg, but it is from Wagner's and Strauss's articularity modes and methods that *Clarissa* derives its peculiar thrust and character.

It is an extraordinary melange, this elaborately fashioned neo-Romantic structure teeming with familiar images newly cast and intimately related - the more extraordinary since its European inductiveness of vision is spoken, as it were, with a distinctly English accent in word-setting (down to the run-tum-tum composed of the march).

Right from the start there have been people unable to cope with Holloway's attitude to past music: loved, possessed, borrowed, at times simply stolen. To them, *Clarissa* will prove a wholly embarrassing, indeed shameless score. To others, its language swiftly coalesces into pure Holloway, made the more curiously individual and more than that coherent by the superficial familiarity of its idiom.

As a vehicle for portraying complex psychological and emotional states, larger-than-life characters and conflicts, it seems a language marvelously modern in its general and particular to *Clarissa* - or rather, to the essence boiled down from Richardson's immense novel. Holloway has written (in this month's *Opera*) of his being drawn to *Clarissa Harlowe* "because its core is so

simple and drastic - man wants girl, she resists, he rapes her, she dies - and the character so over-litigated; both suggest a vital role for music." This is an opera that does indeed need its music: its dramaticity is organically developed from its musical processes, and therefore, in *sim*, utterly logical.

Where, indeed, the experience may be accounted problematic in its excess of music, particularly in the over-long first (of two) acts, with its unvariedly paced 'debates' for *Clarissa* and Lovelace, the ending is drawn out to the point where its heavenly vision verges dangerously on kitsch. This is the usual fault of operatic first-act: the failure to call a halt before more becomes less. When so much about the work is right, and memorable, it is one easily forgiven.

In David Pountney's production (designed by David Fielding, with brilliantly original use of Ian Spink's choreography and Second Stride dancers), the fault becomes emphasised. For all its Pountneyesque high theatricality in array of images, its dazzling fluidity of stage animation in the Act 1 finale, this *Big Show* gives often the impression of paying insufficient heed to the nature of the score.

Clarissa, a work of song and dance, action and reverie, inner and outer worlds simultaneous and inextricable, can hardly be imagined in a naturalistic period production; but I can readily imagine it in one keener to promote the audibility of Holloway's words, more confident in the innate expressive powers of the leading singers, and more than that Lovelace's long monologue at

Vivian Tierney in *Clarissa*

the start of Act 2 is maddeningly typical; the very end is near to send-up.

Mixed gratitude, then. But gratitude pure and unstinted for Oliver Knussen's inspired conducting, omniscient, absolutely sure of idiom and style; and for Vivian Tierney's radiant, candid soprano and unforced presence in the title role and Graeme Matheson-Bruce - on Friday not in best voice but still admirably brave and bold - as an heroic-tenor

Lovelace (in comparison, and in terms of tessitura, Strauss's *Bacchus* is child's play). In smaller roles Rosa Mannion, Jill Pert, Justin Lavender, Peter Siddons, and the fire-eating Toby Davies stand out in a large and very fine cast.

Not least among ENO's achievements is to convince one that wholly different *Clarissa* productions are not just possible, but greatly desirable.

Max Loppert

ARCHITECTURE

Delights of a Swiss bank

Lugano is an important place. It is growing rapidly as another Swiss banking centre, but also one that is infused with the light of the Mediterranean from neighbouring Italy. Light percolates, not just in the language and the cuisine but in the high standard of much of its modern architecture. Lovers of contemporary architecture would be well advised to make the pilgrimage to the Ticino borderland where, since 1970, a school of new architecture has grown up under the particular influence of Mario Botta.

His largest building recently opened in Lugano - it is the head office of the Banca del Gottardo on the Viale Stefano Franscini - an interesting street with some agreeable 19th century villas. Immediately opposite the bank is the small park of the Villa Saroli - a green pause in the urban street.

The first impression of the long block of the new bank is a powerful one, a strong image of a serious institution. Yet it is clear that Botta is concerned to create a large urban building that has some resonance with the fabric of the city. At the bank he has built a monument, a civic and secular temple that offers to the street faint and mystifying clues about the rites practised within its totemic entrances.

The long area of the bank is divided into four pavilions. Each member of this quartet of blocks has an entrance placed at the foot of the dramatic opening. The bank has shown its civic-mindedness by making two of the pavilions lead to public facilities. One of these is an elegant restaurant and the other an art gallery and small hall.

The elements of Botta's architectural scheme are simple. Four masses of building (largely offices) separated by

voids. The voids are the key as they form high top lit hollows in the shape of a segment of a circle. Light is let into the heart of the building this way - not via overglazed atria but with a sense of mystery. In the banking hall this is particularly effective.

The striped finishes from the exterior occur again inside. Burnished and flat steel abuts onto columns striped in two tones of grey marble. The grey marble floor is laid in elegant chevron patterns and circular timber decks are set against a powerfully top lit marble.

Botta likes circles. In solid, hollow and cut-out forms. In many of his earlier houses he played elaborate and strange games with apparently solid cubes punctuated by circular openings. In the Banca del Gottardo his revolutions have reached a maturity. Circular reception desks of striped birch wood dominate elegant halls.

In the safe deposit area on a lower floor the centre rows of circular columns are clad in alternating bands of shiny and dull stainless steel.

The safe deposit is a particularly strange and exciting place, entirely silver and grey. It has a cool elegance and a confidence that comes from the quiet certainty of innumerable private Swiss bank accounts.

There is a rhythm throughout the building that is almost syncretic. The bank has that rare quality of architectural life.

Much of the life is generated by the architect's intelligent use of light. This is apparent even in the deep planned daylight rooms and in all the circulation spaces. You feel that they have been carved from something huge and solid, almost castle-like. Yet there is no sense of hostility or defensiveness about the building, rather a sense of geometric and material richness that is

achieved without any compromise or quotation from the past.

Botta has written about banks and architecture. "The high number of banks built over the last few decades have in fact sought for a neutral, 'international' image using typological patterns already widely tried and tested. The local reality, the historical and geographical context, the peculiarities of the site have often been disregarded in favour of the functions and mechanisms of banking."

However, he does not ignore the mechanisms that make banks function. In fact he enriches these relatively mundane processes by giving the bank a specific and strongly personal identification.

The bank should be highly praised for its act of enlightened and intelligent patronage. They have acquired an intriguing building that is in a different league from most commercial office buildings.

Also, I particularly admire his own new tower of offices and apartments which is under construction in Lugano. It is a huge circular tower of brick that looks like a castle in a Piranesi engraving. I found it intensely exciting to walk into the brilliantly lit central hall and then to climb to the maestro's office which is beneath a giant gilded vault on top of the tower.

What will we make of the cathedral that he is designing for Paris or the museum of contemporary art to be built in San Francisco? His range is widening and his talent seems to have burgeoned with his growing workload.

Lugano offers the chance to see a great deal of Botta's work (and the Tourist Office publishes a useful small map of local modern architecture) but it is the bank that marks a powerful peak in his career.

Paul Driver

Tornrak

NEW THEATRE, CARDIFF

John Metcalf's new opera was premiered by the Welsh National Opera on Saturday in a co-production with the Bambi Opera for the Arts. The subject, based on fact, is the clash between Inuit (Eskimo) culture and Victorian society.

On a ship exploring the Canadian Arctic in 1850 Arthur, a sailor (tenor), is discovered to have been before the opera in his narration of past events. The only survivor of a shipwreck, he was saved and protected by the Inuit Milak (mezzo soprano), who is the sole survivor in her community of disease spread by British traders. The two lost souls come together, are found by an explorer and taken to England, where Arthur takes to drink and Milak to prostitution and sheep-stealing.

Back in the present, Arthur dies an Inuit death on board ship, calling on Milak's "tornrak", or ancient guardian spirit (a giant white owl) to release him from the burden of life.

This was an evening in which composer, librettist and production team knew precisely what they wanted to achieve, and set about achieving it. The Inuit music, which cannot be said with confidence of every new opera one sees, certainly not of Metcalf's previous full-length work *The Journey* (Cardiff, 1981). Here he has the advantage of a fine libretto by the playwright Michael Wilcox, economically written in plain English, though some passages in the first act are in, as Glynde-

bourne would put it, "the original Inuktitut", which 'sings' like Finnish.

Metcalf has responded with similar economy: the route of the complex narrative is despatched in two acts of under an hour each. Good sea-and-storm music, then, good frozen-waste music (high strings, celeste), create a natural theatrical pace. No scene lasts a moment longer than it needs to, again, of how many contemporary operas can that be said?

The growing love of Milak and Arthur is suggested by just one hugely eloquent Bengali string phrase: no more, no love that, but it works and it is enough.

Tornrak is authoritatively conducted by Richard Armstrong and quite brilliantly directed by Mike Ashman - his best work since the WNO *Parsifal*. The contributions of Bernard Cullshaw (sets), John Penney (costumes), Lea Schaefer (movement) and Michael J. Whitfield (lighting) add up to a riveting spectacle in the Arctic scenes with the simplest of means: a polar bear, ingenious use of Black Theatre techniques for *Tornrak* emanations, a sense of limited space on a small stage.

If the scenes in England are less striking, it is perhaps because the Victorian underbelly is too soft a target for making comparisons between natural and alienated human societies, though the contrast between the polar bear and the callous shooting of its brown cousin in the fairground certainly makes its point.

Rodney Milnes

Talich Quartet

WIGMORE HALL

The Talich Quartet of Prague - formed in 1961 - is held by some to be the natural successor to the retired Smetana quartet. Certainly, the quality of the group's playing at the Wigmore Hall last night left one convinced that the claim is just.

For this, their first recital in London for many years (part of a UK tour, to be followed by further concerts at the Wigmore Hall tomorrow evening and Sunday morning), they chose to play three works by Beethoven. The first, the G major Op. 18, No. 2, brought immediate evidence of their civilised ease and warm relaxed tone and a few niggles of intonation also, perhaps

attributable to the summer heat of the hall.

The performance had a bewitching panache and sparkle and revealed a flawless understanding of the music's natural rhythm, pace and purpose. The textures of the first movement's development section were delicately etched and fascinating to follow; the mixture of Allegro music into the Adagio second movement expertly judged; and leader Petr Messerour's treble triplets in the Trio nearly perfect.

The players rose to the challenge of the famous dramatic gestures in the "Serenade" quartet, Op. 95, with absolute authority. Their tone seemed

now even more beautiful than before, scintillating without being showy, smooth without being bland, profoundly satisfying and essentially impossible to describe. I do not expect to hear a better account of the Allegretto second movement, nor could their measure of the whole work be faulted in any way. Their interpretation, utterly poised, utterly precise and utterly flowing, of the F major quartet Op. 135, Beethoven's last, afforded an equally intense pleasure. The music was allowed to speak and breathe and be. Nothing was forced; everything was gained.

Paul Driver

ARTS GUIDE

MUSIC

London

Murray Perahia (piano), Francis Schumann, Chopin, Liszt. Royal Festival Hall (Mon) (022 8800).

The Philharmonia conducted by Roger Norrington, with Christa Zacharias (piano), Beethoven, Royal Festival Hall (Wed) (022 8800).

Paris

Maurizio Pollini (piano), Schumann, Chopin (Mon), Salle Pleyel (46228293).

Tina Turner, recital (Mon), Salle Gaveau (46228089).

Jean-Claude Penardier (piano), Haydn, Schubert, Brahms (Tue), Théâtre des Champs Elysées (0228287).

Radio France Philharmonic Orchestra and Chorus, conducted by Marek Janowski, Schoenberg's Moses and Aaron (Tue), Châtelet (46228240).

Quintet Mistr, Schubert, Janáček (Wed Tue), Auditorium des Halles (46228240).

Brussels

RST Philharmonic Orchestra conducted by Karl Anton Hickner, with Jean-Claude Van den Eynden (piano) playing Bruckner and Franck, Maison de la Radio (Thur).

Antwerp

Royal Flemish Philharmonic Orchestra with Mayumi Fujiwara (violin) and Vladimir Vardo (piano), De Spiegel (Tues).

Kortrijk

Cleveland Quartet plays Beethoven, Dvořák and Haydn. Koninklijke Schouwburg, Theaterplein (Mon) (0652 30 80).

Rome

Wagner's *Siegfried*, conducted by Giuseppe Sinopoli in a concert performance with Kurt Rydl, Hans Sotin, Siegfried Jerusalem and Barbara Carter (Wed), Auditorium in Via Della Conciliazione (0541044).

Milan

Recital by Peter Dvorník (tenor) accompanied by Ludovico Mancini (Mon), Teatro alla Scala (0212126).

Venice

Alexei Salimov (piano) plays Mozart, Chopin, Rachmaninov, Prokofiev and Liszt (Tues), Teatro la Fenice (0510151).

Madrid

Madrid Symphony Orchestra conducted by Jose Ramon Encinas, with Victor Martin (violin), Broton, Turina, Liszt (Tues), Auditorio Nacional de Música (0541044).

Barcelona

Maria Jose Pires (piano), Monty, Mozart, Chopin, Schubert (Mon), Palau de la Música Catalana (031 60 43).

Old Music Festival, Christopher Olin (cello), Patrick Cohen (clarinet), Charles Olin (flute), Different programmes, Fundación Caja de Pensiones (017 57 57).

New York

Los Angeles Philharmonic conducted by André Previn, John Bachman, Bachmanov (Tue), Carnegie Hall (027 4700).

Orion String Quartet

Bach (Wed), Merkin Hall (023 8719).

New York Philharmonic

Conducted by Erich Leinsdorf. Strauss, Schumann, Beethoven, Liszt (Thur), Avery Fisher Hall, Lincoln Centre (074 5770).

Washington

National Symphony Orchestra conducted by Yuri Temirkanov with Luigi Alberto Bianchi (violin), Lindor, Tchaikovsky, Shostakovich (Tue), Kennedy Center Concert Hall (467 4200).

Los Angeles Philharmonic

Conducted by André Previn. Beethoven, Shostakovich (Wed), Kennedy Center Concert Hall (467 4200).

Chicago

Chicago Symphony Orchestra conducted by James De Preist with Jeffrey Siegel (piano), Adams, Rachmaninov, Bartok, Liszt (Wed), Michael Morgan conducting, Jordan Hall (violet), Steven Isserlis (cello), Jeffrey Kahane (piano), Haydn, Beethoven, Crumh, Fala (Thur), Orchestra Hall (436 6666).

OPERA AND BALLET

London

Royal Opera, Covent Garden. The unhappy revival of *Il trovatore* in Piero Fagiolini's production has Carol Vaneas, Eva Rancova in leading roles, and Edward Downes as conductor (040 1058/1911).

Royal Ballet, Programme changes at Covent Garden mean that the Royal Ballet will be showing a double bill of *A Month in the Country* with *Song of the Earth* on Mon.

English National Opera, Collinson. The premiere of Robin Holloway's *Clarissa* (based on Richardson's novel) is conducted by Oliver Knussen and produced by David Pountney, *The Affair* of *Figaro*, in Jonathan Miller's much-revived production, brings back Veda Matheson, Lesley Garrett, and Rhina Robinson as ENO Mozartians.

Ariadne on Naxos is graced by the formidable soprano of Anne Vaneas (Lisette) and Rita Collis (Composers) (038 3151).

Paris

Paris Opéra, *Jeunes danseurs de l'opéra*. Extracts from romantic period ballets (4623371).

Brussels

Monnaie Opéra in Janáček's *The House of the Dead*, (Tues, Thur).

Berlin

Opera. *Der Troubadour* is a production by the late Herbert von Karajan. *Siegfried* and *Götterdämmerung* are both part of the Götz Friedrich cycle. *Asio, Fide-*

Ho and Die Zauberflöte are also offered.

Hamburg

Opera. The new John Neumeier ballet *Tristan* was well received, and a Nijinsky gala closes this year's ballet festival. *Fidelio* will be conducted by Edward Downes; *Armida* has a strong cast led by Olve Fredricks and Felicity Lott. The Harry Kupfer *Tannhäuser* production is a success.

Cologne

Opera. *Le Troubadour* has Maria Spagnola, excellent in the title role. Rosetti's opera *Le Comte de Martini* in *Signor Bruchino* are one act. Josef Protschka repeats his performance in the title role in *Faust*. *Tristan und Isolde*, conducted by Erik Weiler, is the highlight of the week.

Bonn

Opera. *Die Fledermaus* has a strong cast led by Ludwig Bannmann and Pamela Coburn. There is a new *Rheingold* production. Also in repertoire: the lively *Barber* one *Giulio* production and a Marilyn Horne *Lieder* recital with songs by Handel, Schubert and Viardot.

Munich

Nobacco, produced by Pet Hakman has its premiere this week.

Milan

Teatro alla Scala, Scala Ballet company in *e Cest Via*, with music by Jacques Charpentier. (0212126). Giandomenico Gavazzoni

bourne would put it, "the original Inuktitut", which 'sings' like Finnish.

Metcalf has responded with similar economy: the route of the complex narrative is despatched in two acts of under an hour each. Good sea-and-storm music, then, good frozen-waste music (high strings, celeste), create a natural theatrical pace. No scene lasts a moment longer than it needs to, again, of how many contemporary operas can that be said?

The growing love of Milak and Arthur is suggested by just one hugely eloquent Bengali string phrase: no more, no love that, but it works and it is enough.

Tornrak is authoritatively conducted by Richard Armstrong and quite brilliantly directed by Mike Ashman - his best work since the WNO *Parsifal*. The contributions of Bernard Cullshaw (sets), John Penney (costumes), Lea Schaefer (movement) and Michael J. Whitfield (lighting) add up to a riveting spectacle in the Arctic scenes with the simplest of means: a polar bear, ingenious use of Black Theatre techniques for *Tornrak* emanations, a sense of limited space on a small stage.

If the scenes in England are less striking, it is perhaps because the Victorian underbelly is too soft a target for making comparisons between natural and alienated human societies, though the contrast between the polar bear and the callous shooting of its brown cousin in the fairground certainly makes its point.

There are excellent performances of the central roles by Penelope Walker and David Owen, whose ring-eyed, haunted appearance at curtain-rise gets the evening off to a powerful start. An absorbing, thought-provoking and very approachable new opera.

May 18-24

conducts Ketia Asari's production of *Madame Butterfly*, with sets by Ichiro Takada and dances performed by Hideo Kanaki. Opening this week is a new work by Asio Coughi (0312126).

Rome

Teatro dell'Opera, Aprile Millo, Alberto Caputo and Paolo Coni give excellent performances in a disappointingly conventional production of Verdi's *Luzia Miller*, conducted by Roberto Abbado.

The Elton Ballet in Oleg Vinogradov's version of *Swan Lake*, conducted by Alberto Ventura, with costumes designed by Gianni Versace (461753).

Florence

Maggio Musicale, Teatro della Pergola, Glinh Chazallet's production of Donizetti's *Parsifal*, based on Byron's poem is conducted by Bruno Bartoletti (2479551).

New York

American Ballet Theatre. The 50th anniversary season includes Sir Kenneth MacMillan's *The Sleeping Beauty* and an all-Antony Tudor evening with *Dark Elegies* and *The Leaves are Falling*. Ends June 30. Opera House at Lincoln Center (032 6000).

Tokyo

Chengdu Sichuan Chinese Opera. *Heavenly Fairy*. Spectacular traditional Chinese opera company. Opens Tues. National Theatre. (021 0021).

The Wild Duck

PHOENIX THEATRE

Joan Greenwood and George Cole turned *Hedda Gabler* into a drawing-room comedy in the early 1980s, and very effective it was. Advance notice of the Peter Hall Company's *The Wild Duck* - apart from the sacking of two rabbits on tour, one of which showed proper theatrical tendencies by myopically bumping into the wall - suggested that *Hedda* was again being reinterpreted as comic, borne out by articles from the director himself doubtfully championing the great Norwegian's humorous potential.

In the event this looks like the rather desperate rationalisation of the lightweight trivialisation of a classic which was bound to get titters, deliberate or not.

All turns on the central relationship: Hjalmar, blandly egotistic, covering his total incompetence in life with high-flown fantasies about his non-existent "invention" and quest to restore the family name besmirched by his dotty old father, and Gregers, the rigid moralist whose actions - which reveal an adulterous relationship that both wrecks Hjalmar's marriage and leads to a child's suicide - smack more of the romantic novelists' dreams of ennobling purgation than of serious ethical awareness.

As the self-deluding Hjalmar, Alex Jennings trips his usual tightrope between winsomeness and whimsicality, too conscious of turning in a comic performance. From his very walk, a mixture of the tentative and the self-important, he gives a calculatedly technical display that cries out for the right TV sitcom frame.

So, in a totally different style, does David Threlfall as the unwittingly destructive idealist. Made up to look like a

cross between Svengali and Rasputin, Mr Threlfall is in his naturalistic mood, with casual throwaway delivery and final lapses into his native northern tones.

He is not remotely convincing as the advocate of absolute morality, merely a slightly proper thespian tendencies by myopically bumping into the wall - suggested that *Hedda* was again being reinterpreted as comic, borne out by articles from the director himself doubtfully championing the great Norwegian's humorous potential.

As Gine, discarded housekeeper-mistress to the rich man whose clandestine charity so outrages her self-righteous husband, Nichola McAuliffe gives an indication of how an earlier approach might have worked.

Touchingly muted (unusually so for this actress), she begins as a cockney drudge but achieves a painful comedy when, motherly and practical, she offers coffee, breakfast and underpants towards Hjalmar's melodramatic decision to leave home.

The tilted floor and austere panelled interior of John Bury's set is plain beyond the call of nineteenth century Scandinavia.

The final impression is decent and dull, though Maria Miles' child Hedvig, refreshingly direct and unsentimental, is touching; and Terence Rigby's sceptical doctor deals with the best of the new translation (by Sir Peter Hall and Inga-Stina Ewbank) - natural, immediate, direct - so as to set an example to his colleagues.

Martin Hoyle

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Monday May 21 1990

Labour and the economy

IN PLACE of the longest suicide note in history, the Labour Party's Policy Review of 1989 was perhaps the lengthiest recantation. The Party was prepared to sup from the market dish, if with a long spoon: "the economic role of government is to help make the market system work properly where it can, and will and should not replace it where it can't or shouldn't." Or, as its latest draft policy document remarks, "the market can be a good servant, but is often a bad master."

In such remarks, the Party still shows blindness to what markets are. A market is not an imposition upon the people; it is a name for exchange among them. If the market is a servant, so are the people - and government is the master. This failure of understanding matters, but it no longer taints all aspects of policy. On the contrary, acceptance of the market, of many of the Conservative Government's reforms of labour relations, of most of its privatisations and of the limited room to increase public spending are all homage, however unwilling, to the Prime Minister. Even Labour's new found enthusiasm for Europe may owe as much to Mrs Thatcher and the sight of Mr Delors standing up to her as to a deeper conversion.

On macroeconomic policy, the Labour Party starts with a commitment to curbing inflation via membership of the exchange rate mechanism of the European Monetary System. At the same time, growth of public spending is to be limited to what "Britain can afford", while any additional revenue from proposed changes in taxation is likely to be exhausted by just two years. At the same time, the Party's firm public spending commitments: uprating of child benefit and pensions. None the less, the Labour Party has a long list of dreams for more spending (as, indeed, do the spending ministers in the current Government).

Increased spending

Since the "peace dividend" is likely to be only a modest proportion of gross domestic product, a large increase in public spending would require a substantial increase in the deficit or significantly higher taxation than now proposed. Failing a rapid increase in household

savings, lower government savings, combined with the ERM's squeeze on corporate profitability, would mean lower investment (contrary to Labour Party desires) or a bigger current account deficit than that the UK now boasts.

In short, the macroeconomic scene will be quite bleak. Are Labour Party initiatives at the microeconomic level likely to be more successful? Here the Party appears as both Dr Jekyll and Mr Hyde.

Training ideas

The ideas for training are sensible, though they will produce no rapid transformation of British economic performance. Those on minimum wages and trade union reform are far more questionable, however, especially since the failure of the labour market hardly suggests that trade unions are deeply enfeebled. Industrial policy is another curate's egg. The new ideas for regional policy are defensible, those for limitations on mergers arguable, but those for a return to corporatist notions of "partnership", exemplified in the new National Investment Bank, are highly doubtful.

Yet what matters far more than such specific intentions are the fundamental prejudices with which ministers approach their daily crises. Mr Smith, for example, would fit comfortably into a long line of prudent Labour chancellors.

The main questions are elsewhere. It is easy to declare allegiance to market forces on Sundays. For reliance on the market becomes an issue only when people must lose their jobs. When in the last ten years did the Labour Party accept such a verdict? What, he exhorted by just two years. At the same time, the Party's firm public spending commitments: uprating of child benefit and pensions. None the less, the Labour Party has a long list of dreams for more spending (as, indeed, do the spending ministers in the current Government).

A new deal on dumping

THE EUROPEAN Community is to be commended for its decision to accept the finding by the General Agreement on Tariffs and Trade that its rules against circumvention of anti-dumping duties are illegal. To have blocked this finding would have implied scant regard for the multilateral system at a crucial time in the Uruguay Round of talks on trade liberalisation.

By accepting the finding, the EC is obliged to follow through with serious negotiations on reform of GATT's anti-dumping rules. Otherwise, its refusal to change its legislation to comply with the GATT finding will after the Round would smack of hypocrisy.

The GATT allows its members to impose extra duties on imports that are being dumped - sold at a price that is below cost or lower than that charged by the exporters in the home market. Economists rightly suspicious about the validity of this argument for protection. But the safety valve of anti-dumping duties is a political necessity. Without it many countries would be unwilling to commit themselves to open markets.

There is no question of removing this right. What is urgently needed, instead, are new rules to prevent the surreptitious use of anti-dumping duties for general protection rather than as a defence against what might be reasonably regarded as predatory behaviour.

During the late 1980s, the European Community put particular emphasis on anti-dumping as a means of countering the apparent threat to its own industry from products manufactured in Japan and other Asian countries. To do so it indulged in sleight of hand in designing the formulae which it uses to calculate dumping margins. It was thus able to find dumping rather too easily.

Sleight of hand
Countries like Hong Kong and Japan have been seeking relief from such treatment by calling for tighter and better-defined technical rules to prevent such abuse. Their case has been reinforced by the

growing, apparently indiscriminate, use of anti-dumping duties by developing countries such as Mexico.

Until now, however, the Community has been reluctant to negotiate seriously its over-riding concern, like that of the US, has been to retain international endorsement of its right to prevent circumvention of its anti-dumping duties by companies switching final assembly to new production plants in its domestic market.

Illegal duties

The GATT Council confirmed last week that duties applied by the EC on such products are illegal. They count as internal charges which discriminate against foreign companies because they are not applied to domestic producers. The US, too, has anti-circumvention duties in its home law, too, are controversial, although they have never been challenged in the GATT. Like the EC, it is also sometimes accused by foreign exporters - and even its own consumers - of operating its anti-dumping rules in a way that is tilted in favour of protection. Last year's case against ball-bearings even covered items not manufactured in the US.

There is a natural trade-off between the positions of the US and EC and those of the Asian exporting countries. If the former were to concede tighter rules on how anti-dumping procedures were to be applied and dumping margins calculated, the latter could accept reasonable anti-circumvention measures. Tighter procedures would lead to a fall in the number of anti-dumping cases in the trading system. Those that were left would be more clearly concerned with predation. In such cases it would be reasonable to back up duties with stiff additional anti-circumvention penalties.

Negotiating such an accord in the Uruguay Round will not be easy, but the choices facing the EC are now limited. With-out a willingness to tighten up its own anti-dumping procedures, it will have nothing to offer in return for the right to anti-circumvention measures which it says it badly needs.

David Marsh reports on transition problems ahead for the uniting Germans

A gamble with nations at stake

"In spite of general yearning for reunification of today's torn Germany, many of our people - including the refugees - are worried that the merger, together with the efforts accompanying it, would bring an intolerable reduction in living standards." (Ludwig Erhard, West German Economics Minister, September 1983.)

"We won our sovereignty on November 9 - and we are giving it away on July 2." (Walter Romberg, East German Finance Minister, May 1990.)

THE D-Mark sweeps into East Germany on July 2 on a tide of hopes and fears. Economic and monetary union between the two Germans represents a state merger on a scale previously attempted only through war or annexation, on financial terms as audacious as in a highly-leveraged stock market takeover.

Mr Helmut Kohl, striving to become Chancellor of a united Germany in all-German elections possibly in December or January 1991, is playing for the highest of stakes. Mr Kohl's Government believes that the costly absorption of East Germany into a greater Germany will more or less finance itself during the next five years through a growth-induced increase in tax revenues. Buoyed up by West Germany's high real growth rate of 4 per cent, the Chancellor is banking on German unity generating a supply- and demand-side boom which will benefit the whole of Europe.

But if East Germany and its people prove resistant to the medicine of market economics, the process could come badly unstuck. One important question is whether the Bundesbank will be as successful in promoting monetary stability in a united Germany as it has been in the Federal Republic.

Bonn's calculations could also be disrupted by any downturn in the world economy, as well as by a worsening in the position of Mr Mikhail Gorbachev. With an ear cocked to the rumblings from the Kremlin, Mr Kohl now uses a folksy, but ominous, analogy to justify pressing ahead with full political unity. "We must gather in the bay before the storm."

The replacement of the East Mark, the liquidation of East German economic planning (including the central bank), and the adoption of West Germany's legal, social and political systems mark a transition of epic proportions. Leaving behind the dictum of "no experiments" which guided economic policies for four decades, West Germany appears to be embarking on a monumental gamble. In reality, it has little alternative.

The economic and monetary union treaty between Bonn and East Berlin was signed on Friday just three breath-taking months after Mr Kohl proposed negotiations in February. The thrust has come less from a Bonn power-play than from the East German emigre's that motivated the concept by West Germany's government after 40 suppressed years of communism. After the November 9 breaching of the Berlin Wall, the momentum became self-fuelling.

It was fear of a further tide of East German emigration that motivated the concept by West Germany's government after 40 suppressed years of communism. After the November 9 breaching of the Berlin Wall, the momentum became self-fuelling.

Some of the fruits of capitalism will be bitter. According to Mr Günther Krause, the East Berlin state secretary in charge for the past few weeks of monetary union negotiations with Bonn, only 32 per cent of East German companies will be capable of surviving without help once the D-Mark is introduced. Roughly 54 per cent are making losses and will need credits and subsidies while 14 per cent look set to go bankrupt.

Bonn officials estimate that indus-

trial enterprises will have to shed a third of their staff, while in agriculture, two-thirds of the workforce will be laid off.

Productivity is only 40 per cent of that in West Germany. But, with labour mobility high after the dismantling of the East-West German border, it will be impossible to maintain very low relative wage rates in East Germany. As a result, unemployment in the short to medium term is likely to total about 2m, 20 to 25 per cent of the labour force, compared with roughly 100,000 now.

"This is the peaceful acquisition of a country which was on the verge of falling to pieces," says Mr Michael Stürmer, head of the Bonn-backed policy think-tank Stiftung Wissenschaft und Politik (SWP). But he adds: "We will face a valley of tears in the next 24 to 36 months."

Although Mr Stürmer believes the exercise will succeed, he warns against any illusions. "If after three years, mass unemployment in East Germany does not decline, but remains, then the complex of problems on the West German taxpayer would increase, and so would the discontent."

The sudden shift to market economics in a country which has been under totalitarian rule since Hitler's takeover in 1933 is an unprecedented challenge. "We know how to do heart transplants, kidney transplants, liver transplants," says Mr Gerhard Fels, director of the Institut der deutschen Wirtschaft, the Cologne-based employers' economic research body. "But here, we are changing all the organs at once."

"We could not have been prepared for it - there is no blueprint," says Mr Wilfried Guth, supervisory board chairman of the Deutsche Bank. He believes - like Mr Kohl - that East Germany will prosper within five years. "But the complex of problems on the West German taxpayer would increase, and so would the discontent."

These expectations are forcing the Bonn Government along a political tightrope. It has simultaneously to nourish East German desire for prosperity but dampen deep concern among West Germans that tax increases or cuts in living standards will be needed to pay for it.

Somewhat incautiously, Mr Theo Waigel, the Finance Minister, has tried to parry demands for extra money to support East Germany's post-July 2 social security system by stressing the uncertainties involved. "Only a socialist or a socialist can estimate the costs of German unity," he said last week. Not surprisingly, the financial markets have reacted nervously to such lack of precision, with both Frankfurt shares and D-Mark bond prices falling steadily last week. West German government bond yields are now more than one full percentage point higher than at the start of the year.

In fact, the extra costs to the West German public sector (including the D-Mark bond interest) from German unity are unlikely to be more than some DM50bn a year. This includes start-up contributions to

The challenge of unity

	W Germany	E Germany
Population (1988)	62.4m	16.4m
GDP (1988)	100	10.5
Employment (1988)	26.0m	8.5m
Life expectancy	73 years	75 years
Labour productivity (W Germany = 100)	100	40
Average gross monthly wage	DM2,300	East Mark 1,100
Per cent of households with cars	87	52
Per cent of households with telephones	88	7
Per cent of households with colour TV	94	52
Per cent of households with automatic washing machines	76	10

Source: Central Intelligence Agency, Institut der deutschen Wirtschaft, Bonn



East German unemployment insurance and social security funds, infrastructure measures, and grants and subsidies for industrial restructuring. Such figures are well within the financing ability of West Germany's DM2,000bn economy - as long as above-average growth continues.

Last year, total tax receipts of the central, Land (state) and local governments rose DM47bn, or nearly 10 per cent - a product of high economic growth as well as an increase in indirect taxes. This year's 4 per cent economic growth projection - including a "unity bonus" of about 1 percentage point - is expected to bring in extra tax revenues of DM12bn. According to the latest projections, the extra tax "windfall" in 1991 will rise to DM28bn, on the basis of real growth next year of about 5.5 per cent.

As part of a compromise with the Länder to obviate the need for tax increases or cuts in regional spend-

ing, Mr Waigel reached agreement last week on a DM115bn Unity Fund to raise money "off-budget" for East German reconstruction over the next four and a half years.

This is only a small proportion of the total private sector capital needed to rebuild the East German economy. The new East Berlin government estimates that DM450bn will be needed for housing and town planning alone. The Bonn government is anxious to encourage private sector inflows - both from West German companies and from foreign investors - to accompany public sector funding. The Economics Ministry last week outlined an investment allowance scheme to provide additional "top up" grants for firms investing in East Germany, and stressed that this was open to non-German companies.

The Unity Fund will sell bond issues to both domestic and international investors, and will also receive

Hurd in his element

■ Douglas Hurd obviously had other things on his mind as well as European political union at the meeting of EC foreign ministers in the wilds of County Kerry at the weekend. "Look at these seals," he told journalists who had assembled for a briefing amongst the rhododendrons in the garden at the meeting hotel.

Indeed there were seals in the bay below. There were also bulky men with sub-machine guns behind the bushes. The Irish police and army were taking no chances in the remote but beautiful countryside of County Kerry. Police boats patrolled the bay. The police were in every gateway for miles around.

Both Catholic and Protestant churches, expectant of EC attendances, were searched by sniffer dogs. But attendance at the Protestant service was limited to three - none of them a minister.

Sneen, where the meeting took place, seems a long way away from anywhere. Some EC journalists never reached their destination. Hurd seemed entirely relaxed. European political union? "I do believe that's another seal," said the Foreign Secretary.

Czech cherries

■ The Czechoslovak election is so far a good humoured one, except for the determination of all 22 parties to dump on the 23rd - the Communist Party. Calls have been made to ban it: none of the parties will join a coalition of which it is a member, and its election posters - claiming to support every good thing under the democratic sun - are often defaced.

The Party's choice of emblem is a bunch of cherries. These are not generally available in Czechoslovakia and the emblem has caused an out-

burst of ribald jokes. It may also yet give rise to the first wholly silent party political broadcast in the world.

The thought comes from Dr Miles Zeman, a Civic Forum candidate and an economist, whose wit has earned him the job of scriptwriter and presenter for many of CF's 60 sec and TV campaign spots. He plans to make one spot consisting solely of himself sitting in front of a bowl of cherries eating them and spitting out the stones.

Zeman has yet to convince his more serious-minded (and loquacious) colleagues of the merit of the idea. But it could start a welcome trend.

Vegetarian

■ Should the mad cow disease really reach a grisly end, the Consumer's Association is at hand. It has just published its Vegetarian Good Food Guide. Three per cent of the adult population is now vegetarian - more than double the figure in 1984. A further 5.5 per cent claim to avoid red meat.

London calling

■ There are times when one is abroad and the International Herald Tribune is the first real newspaper that comes to hand. One devours it avidly and thinks what a good paper it is - truly "global", as the earpiece boasts. Yet it does have a peculiarity. The IHT clearly regards Britain as peripheral. I have been trying to work out whether this is more a comment on the paper than on the country. Probably it is a bit of both. But there must be some British news worth prominent coverage.

By my count, the last time the IHT had a front page story from London was on May 3. It was across two columns and was headed: "London Mugg-

OBSERVER



"Admit it - I was right about school mince."

gets £292 Million - But cashing in on hard is difficult, Bank says. "I thought that we were having rather an interesting month."

Capel man

■ Graham Axford, head of corporate finance at James Capel, has been waiting a long time to leave the stockbroker. Since last June, in fact, when he gave notice.

In this, he differs from Peter Quinlan, Capel's chief executive, who was clear of his desk before lunchtime the day he resigned. "I worked out my notice - he collected his year's salary and went," says Axford, without bitterness.

Axford is going to Power Corporation, a Dublin-based property group, as a consultant. He had previously advised the company on its flotation and the acquisition of stakes in the Trocadero site near Piccadilly Circus and the Ambassador Hotel in Los Angeles (the latter with Donald Trump).

The move to Power will slow down Axford's deal-making,

giving him the odd week off - though he is already eyeing the UK property market for the deals which he says are becoming available. His reason for leaving Capel: "When we were all partners in the firm, you felt that what you did mattered - you were part of it. I don't feel that any more, though I still feel passionately attached to the place. It's like a divorce." Since the 44-year-old Axford joined it, the corporate finance section has grown from five to 90 people.

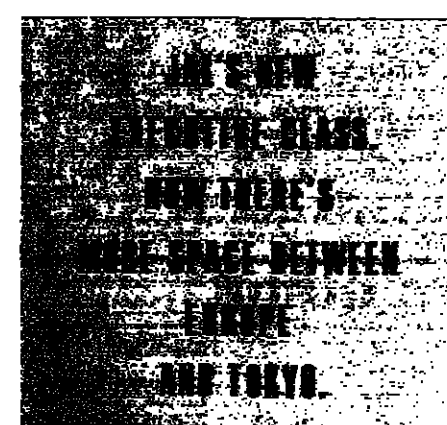
Berlin lights

■ Soviet commercial officials in East Germany have decided to join their quick-moving German hosts in latching on to hard D-Mark. The prominent Soviet Export Exhibition in East Berlin's Friedrichstrasse, which seldom stopped passers-by with its models of cranes, ice-breakers and earth-moving equipment, is presenting a new face. "Come on in and have a glass of Sek," a jovial West German, Norman H Becker, said last week, emerging from the Soviet exhibit. Becker's West Berlin company was celebrating the opening of its electronics show, after leasing the premises from the Soviet commercial department.

Just down the street, the vast Soviet Science and Culture Centre is earning hard currency by renting the facilities for West German fashion shows and variety performances. The business-minded Soviet director is planning to rent apartments in the building to Western companies, as soon as he gets the green light from Moscow.

Rural bliss

■ From a Sussex parish magazine: "Winners in the home-made wine competition were Mrs - (fruity and full-bodied), Mrs - (fine colour and delicate), and Miss - (slightly acid, but should improve if laid down)."



JAL's new Executive Class has only seven seats abreast, giving a fifth more cabin space overall. With a whole new class of service, it's available on most non-stop flights from London, Paris and Frankfurt.

JAL
Japan Airlines

1992 THE EUROPEAN MARKET

Thomson of France and Philips of the Netherlands are gambling FR20bn (£2.15bn) on the untested proposition that Europeans are prepared to spend as much on a television set as they do on a small car.

As they confirmed last week, the two companies plan to use the money to bring high definition television (HDTV) to European viewers by 1995, providing viewers with pictures as sharp as those they are used to seeing in the cinema.

If they do not succeed in developing their own HDTV system, the two groups say, Japanese companies could eliminate European manufacturers from the world television market. The Europeans fear the Japanese could also exert a stranglehold over associated sectors such as TV production equipment, and could increase their dominance in a host of other industries from computer chips to automotive design equipment.

Today, Europe takes its battle to Düsseldorf, where the International Radio Consultative Committee (CCIR) begins its plenary meeting, during which it will attempt, for a second time, to establish a worldwide HDTV standard.

At the last CCIR plenary in Dubrovnik in 1986 European representatives managed to block the imposition of a proposed Japanese HDTV standard, arguing that it would have made the world's existing television sets redundant.

At this week's session delegates are expected to reach agreement on 27 aspects of a worldwide HDTV standard, including the dimensions of the screen and common shades of colour to be used. There is unlikely to be agreement, however, on the two most important issues dividing Europe from the Japanese: the number of horizontal lines to appear on HDTV sets and the frequency with which images are flashed up on the screen.

For the Europeans, continued deadlock in Düsseldorf will be good news. It will allow them more time, they believe, to shrink the impressive lead the Japanese have established in HDTV.

It was only after the Dubrovnik session that European electronics companies and broadcasters began to develop an answer to the high definition project which the Japanese had been working on for more than 10 years. The Japanese system, called Muse, uses 1,125 lines, with images flashed onto the screen 60 times a second. The Europeans objected that 1,125 is not a simple multiple of either the 625-line system used in conventional sets in Europe or the 525-line system used in the US and Japan.

Michael Skapinker on European efforts to prevent Japanese domination of the high definition television market

Battlelines drawn on the small screen

Furthermore, television images in Europe appear on screen at a rate of 50 rather than 60 per second.

The adoption of the Japanese system would not only have required the eventual replacement of all the world's television sets, Mr Peter Groenboom, head of Philips's international consumer electronics division, adds that because the sharp pictures used on HDTV screens will have other applications, such as in computers, defence and medical technology, the Japanese could eventually come to dominate these sectors, too. High definition sets will also use large quantities of semiconductors, allowing Japanese chip manufacturers to strengthen their grip.

"HDTV will have an impact on every facet of economic life," Mr Groenboom says. "This is why the Japanese have targeted HDTV as a key, strategic technology and have devoted so much energy trying to force their system onto others. They wish to dominate tomorrow's economic world."

It is still far from clear, however, that HDTV will ever become a commercial success for anyone or that high definition sets will consume more than a fraction of the world's semiconductor output. Mr Jonathan Draxin, an analyst with the consultancy Dataquest, believes that by the turn of the century the proportion of buyers who purchase an HDTV rather than an improved conventional set could be no more than 10 per cent. It is possible, he says, that by the year 2000 less than 1 one per cent of semiconductors used in Europe will go into HDTVs.

But companies such as Philips, already reeling from a sharp plunge in its profits, believe they have to proceed on the assumption that HDTV is going to succeed. Mr Jean Ceilicot, senior vice-president of Thomson Consumer Electronics, says that if Japanese companies manage to dominate the HDTV market, their European competitors could be reduced to screwdriver operations, producing sets under licence.

In developing their own system the Europeans argued that compatibility with existing sets was essential. HDTV should not deprive existing set owners of the ability to watch programmes.

European companies based their HDTV proposal on a system called Mac, developed by Britain's Independent Broadcasting Authority. Mac, a halfway house to HDTV, provides

International television standards

NTSC (currently used in US and Japan): 525 lines.

Pal/Secam (currently used in Europe): 625 lines.

Mac (used for European satellite broadcasts): 625 lines, enhanced resolution.

Muse (Japanese high definition standard): 1,125 lines.

Proposed European HDTV: 1,250 lines.



clearer pictures by sending black and white and colour signals separately rather than together. With the existing television systems, black and white and colour signals share the same wavelength, causing striped shirts to shimmer on the screen.

Mac forms the basis of satellite broadcasts of the sort carried out by British Satellite Broadcasting. A European Community directive requires all official satellite broadcasters to use the Mac system. Although broadcasters such as BSB still provide a 625-line picture, the company claims its images are sharper than those of the Pal system used in the UK, West Germany and much of the rest of Europe, and of Secam, which operates in France and parts of eastern Europe.

European companies say that when a European HDTV standard is introduced, owners of Pal, Secam and Mac sets will still be able to watch programmes. Those who wish to see the clearer HDTV pictures will be able to trade up to a more sophisticated set.

Indeed, viewers might soon be able to obtain pictures close to those that will eventually be available from HDTV. Both Philips and Thomson plan to have Mac sets on the market by the end of the year which will, they say, provide a fair approximation of high definition pictures by doubling the number of horizontal lines.

Both the Thomson and the Philips sets will have a width to height ratio of 16 to 9, the standard expected to be agreed in Düsseldorf. Conventional television sets have a four to three ratio. With the new set, viewers will be able to see films in their original dimensions. At present, television companies have to broadcast films either cropped at the sides or with black lines at the top and bottom. Mr Ceilicot says that Thomson's set, to be introduced in France and then in the UK, will have a price tag of £3,000.

When HDTV comes in, set owners will be able to receive true high definition pictures by buying a decoder. If Europe's proposed HDTV standard is to win acceptance, it is essential that Mac gains some credibility first. If Mac does not become firmly entrenched, the leap to HDTV will be that much more difficult.

The unity of the European camp, however, is threatened from two quarters. The first danger comes from Mr Rupert Murdoch's Sky Television. Sky has managed to evade the requirement that satellite broadcasters use Mac because Astra, the satellite from which its pictures are transmitted, is officially designated as a telecommunications rather than a television satellite. By using Pal, Sky managed to launch its service 15 months before BSB, which suffered delays because of problems with its Mac technology.

A second threat to European HDTV has been the fear that an EC member might violate the satellite broadcasting directive and transmit pictures in Pal or Secam from an official satellite. On this occasion, it is not the UK which has proved to be the difficult European but West Germany. German broadcasters argued that by using Pal on their TV-Sat 2 satellite, they could reach more viewers in East Germany than by using Mac.

Mr Groenboom said last month that "if this were to happen then, at a stroke, Germany would cut itself off from the mainstream of Europe." European electronics companies feared that a German insistence on using Pal could prove a grievous blow to Mac.

During a meeting in Paris last month, Mr Christian Schwarz-Schilling, Bonn's telecommunications minister, pledged to abide by the EC directive. Delegates to a European Broadcasting Union meeting in Stockholm said that when news of the promise came through, German broadcasters said they would still fight for the right to broadcast in Pal. Both Thomson and Philips say they are satisfied, however, that Germany will insist on Mac broadcasts.

It is not just the European television market which concerns Thomson and Philips. Through their American subsidiaries, the two companies account for a third of the US market for television sets. At the 1986 CCIR meeting the Americans gave their backing to the Japanese standard. As the world's leading producers of films and television programmes, the Americans said it was in their interest for a common standard to be accepted.

In Düsseldorf this week, however, the US will remain neutral. The Federal Communications Commission has said that it will decide on an HDTV standard for the US in 1993. It has stressed that any new system must not require existing TV owners to buy new sets, which appears to be the case with the Japanese standard.

Philips and Thomson have already teamed up with the National Broadcasting Corporation to devise a system for use in the US. If they succeed in retaining a foothold in the European and American HDTV market of the 1990s the FR20bn investment will look worthwhile. All they will then have to do is persuade viewers that the expensive new sets are worth their large price.

LOMBARD

The test of UK EMS intentions

By Samuel Brittan

Rumours of imminent full British EMS entry have now become so disruptive that the British Government would gain by giving a rough idea of its timetable.

The rumours do good in edging sterling upwards from a level which the Bank of England in its last Bulletin declared to be too low. The danger, however, is that any off-the-cuff comments by the Prime Minister which seemed after all to put off membership or revealed how profoundly she is still opposed to fixed exchange rates could give sterling a very bad knock. I can only hope that she has been forcefully briefed on this danger by advisers with alternative job offers in their pockets.

The bad side of EMS rumours is that financial markets see the EMS as a device by which the Government will reduce short-term interest rates for electoral reasons. Mainstream Treasury opinion is still against joining the EMS until underlying UK inflation is seen to be moving downwards, which it hopes will be early in 1991. In that case the Intergovernmental Conference on European Monetary Union would begin in December with the UK not yet at first base. Domestically, the Treasury's inflation predictions are a triumph of hope over experience. Thus those ministers whose instinct is to join earlier are right, but on certain conditions only.

If EMS entry is to provide a shock to inflationary expectations, rather than cheers for the soft money electoral expediency brigade, it needs to be near the bottom of a temporarily wide band - say 6 per cent on either side of D-Mark 2.90. Second, bankable guarantees need to be given about the narrowing of the margins to the normal 2½ per cent by about the end of 1992. Otherwise those who have urged membership on sound money grounds should dissociate themselves from the whole undertaking.

The question of British Government intentions is also raised by Sir Michael Butler's Report on Monetary Union for the British Invisibles Exports Council. The packaging and summary of the report are full

of buzz words designed to appeal to the Prime Minister, such as "subsidiarity", and "remaining accountable at the national level". There is also the little matter of "locating the chief operating arm of the European Monetary Fund in London." The report starts from the proposition that "if a (new) Community institution is not established, there is no need for a revision of the Rome Treaty". But as 11 out of 12 members have decided on such a revision, one must be devised "consistent with the UK's objectives". A European Monetary Fund is outlined, owned by central banks, but not quite a central bank itself.

There is still argument among British official advisers about the main task envisaged for the fund. This is the introduction of a "hard Ecu", which instead of being a basket would be defined to move with the strongest existing member currency. The new Ecu would be substituted for national currencies on demand but not it is argued, add to the European money supply.

The hard Ecu would be a step forward if adopted by private financial markets; and Sir Michael has a legitimate point about the emptiness of the Delors Stage Two, designed to pave the way for full monetary union. But any British endorsement of anything like a parallel or "dual" currency, additional to the existing ones, would alienate the Bundesbank, the UK's main potential ally in applying the brakes on premature monetary union.

It would, moreover, be little reassurance for people struggling with near double-digit inflation in ordinary pounds to know that ICI was making transfers to Belgian bankers in more stable hard Ecu. The small print makes clear that the sterling exchange rate would be fixed within a very narrow band and realignments at least as difficult as within the existing EMS. The system will still be one of virtually fixed - and only in the very last resort adjustable - exchange rates. It would be of no service to anyone for the Prime Minister to think that the EMS and EMU can develop on any other basis.

LETTERS

Action to help the heavily indebted nations

From Mr David Knox.

Sir, I read with great interest your editorial comment ("Solutions for the debt problem," May 16), particularly since your views are so close to those I tried to set out in a recent publication, *Latin American Debt: Facing Facts*. I agree wholly with two points you make and very largely with a third. First, you are so right in stressing that in all heavily indebted countries debt relief has to come, depending on the country's circumstances and especially the structure of its debt, from both official and private lenders. In particular, it is high time we stopped thinking of the Latin American problem simply as one of relief by private creditors only.

Second, the International Monetary Fund and the World Bank have to play a much more positive role in helping debtor countries to work out the reforms in their economic policies that are essential to their recovery, but also in assessing with them the debt relief necessary to support those reforms and make them economically and socially feasible and politically palatable.

As you say, their role has to be analogous to that of domestic bankruptcy courts. But they do not have the powers to enforce judgments by their courts. That is why we have to accept the idea, distasteful as it is, that in the last analysis those judgments can be enforced only by the debtors through a default.

Finally, there is your point that the IMF and World Bank, and I would add the other international financial institutions, should not be asked to give relief. I would very much like to agree with this since I share fully your view that we should not imperil the IMF's role at the heart of the international financial system nor the World Bank's ability to provide loans on the best possible market terms. I fear, however, that the debt structure of some countries may not allow this unless special arrangements are made to handle their debts to the international institutions.

David Knox,
Kilgus Farm Lane,
East Hagbourne, Oxfordshire

From Ms S. Griffith-Jones.

Sir, William Rhodes argues ("Reworking the Brady Plan," May 4) that new bank lending ("new money") should play a far greater role in the plan's implementation than it has until now.

The argument has two key problems. First, the vast majority of banks do not wish to increase their medium and long-term exposure to developing countries; this was recently shown by their unwillingness to put up substantial money for the new Mexican package. Most bankers - both in public and private - say candidly that they do not wish to lend more in other cases.

Secondly, medium-term bank lending, especially at variable interest rates, is not a good way to fund the long-term development of most low or middle-income countries. As the experience of the 1970s and 1980s has demonstrated, excessive borrowing from banks by developing countries can have very problematic effects both for the debtors and the banks.

National savings, foreign direct investment and official flows (and particularly the former) are the best way to fund development. Naturally, private bank lending for specific purposes, such as trade credit, can play a valuable role, but this is very different from balance of payments finance.

If at present substantial new money from banks is both unlikely and undesirable, for most developing countries, then the need to encourage debt reduction becomes clearly the main way to free developing countries' resources to finance higher levels of investment and growth recovery. There may be some banks able and willing to increase their exposure; there may be some indebted developing countries that wish to increase bank borrowing significantly (and that could perhaps afford to service these debts with very rapidly increasing exports). But these exceptions would only confirm the general truth that in most cases new bank lending is unlikely and undesirable.

Stephanie Griffith-Jones,
Institute of Development Studies,
University of Sussex,
Brighton, Sussex

Fighting the office raider

From Mr Ray Shuttleworth.

Sir, Your report ("Midland offers staff counselling," May 8) regarding improvements in aftercare counselling following bank robberies, belies the sheer scale of the problem. There are about five office raids every working day.

A vast range of preventive measures should be introduced in support of a policy of passive resistance to raiders.

The introduction of time-lock safes, rising screens and sophisticated surveillance techniques has been highlighted in the code of practice currently under consideration by the Government.

The banks and building societies must do the decent thing by the general public and by their staff. This means that they have got to agree to work together on an industry-wide basis.

Ray Shuttleworth,
Assistant Secretary,
Banking Insurance and Finance Union,
49 Queen Victoria Street, EC4

The protection of pensioners' rights

From Mr A. Mowlem.

Your editorial comment ("Whose pension surplus?" May 10) on the ownership of pension fund surpluses is timely. Some of the days of benevolent employers doing their best for their former employees. What we have now is a generation of desperate managers casting around for any prop to shore up falling profitability. That search now focuses on pension schemes where the pickings are fat and apparently available.

This is even more marked where the contrast between the failings of the enterprise and the success of investment outside by the pension funds

pressures the company to devise routes into the surpluses. Unfortunately it is usually the case that the boards of trustees are furnished by the very business that intends to raid the assets. They also have access to all the data, skills and legal talent to work out the method of plundering.

Who or what protects the rights of the pensioners? The trust deed is intended so to do but is drawn up by the company and administered by its nominees. How can the pensioners pursue their rights when getting hold of the facts is difficult and access to legal advice in this esoteric area beyond their pocket?

Besides the legal cost, there are other serious handicaps that make it extremely difficult for pensioners to take the necessary action. They are old - some are too old to fight for their rights. They are scattered and some are abroad.

It has been assumed that a pension surplus is the result of over-funding by the company. But in certain cases there might not have been over-funding, the members might have had to continue with their contributions while the company ceased to contribute, and the surplus might have derived from shrewd investments.

A. Mowlem,
4 Grass Park, NS

Why sentiment is still an important factor

From Mr H.G.K. Price.

Sir, The British Coal Pension Funds advise shareholders in Globe Investment Trust to show sentiment ("Discounting a vital issue in the take-over," May 7), but for many this is a part of the total picture. I like Globe because it is old and large and reassuring. It offers solid worth akin to that

of a household-name life assurance company, with, however, much lower costs and far superior performance.

It is surely no coincidence that life assurance companies are keen to dismember generalist investment trusts. Presumably they think the small man will divert his savings to their own inflexible endowment poli-

cies and over-priced unit trusts.

Well, I shall not. I shall note which insurance companies help to destroy Globe and I shall avoid their products. I have already written to the chairman of Standard Life.

H.G.K. Price,
31 Park Road,
Bakewell, Derbyshire

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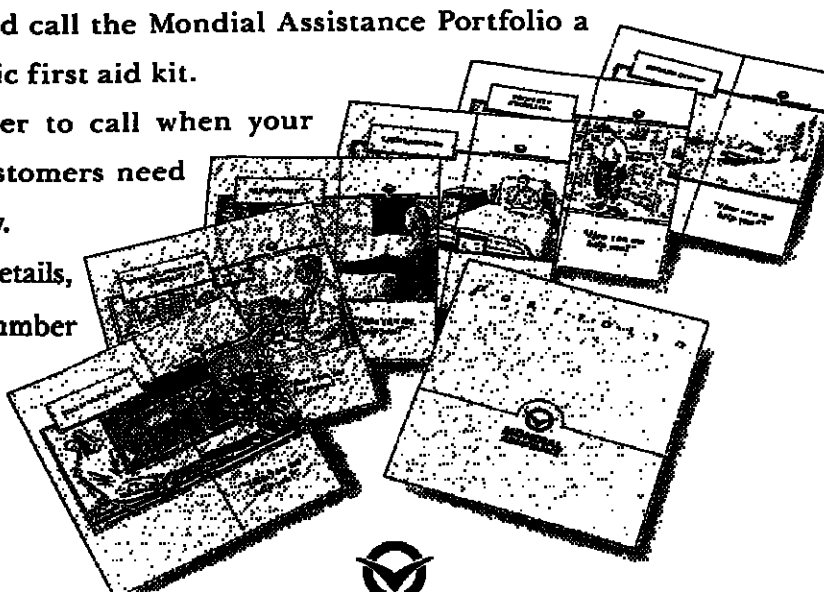


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FINANCIAL TIMES

Monday May 21 1990

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WOLSELEY

First aid for health care in eastern Europe

Doctors need equipment and medicines report Jennifer Monahan and Robert Corzine

THE more the scale of the communist disaster in central and eastern Europe comes to light, the more the note of frustration that can be detected among those trying to explain it seems understandable. Doctors are no exception.

A meeting last month arranged in the Polish city of Cracow by the French organisation, Médecins du Monde, discussed "humanitarian medicine and the rights of man." What emerged was the glaring gap between human need and economic and social reality. It was also clear that there are opportunities for western business as well as aid organisations to help redress the balance.

The doctors described the depressing situation they face in states which until recently used statistics to disguise rather than reveal the truth, data systems which were over-haul. But even though the exact extent of the problem may be unknown, it was clear that health care in eastern Europe is depressingly sub-standard.

The doctors emphasised that the health of those they treat is poorer than the western average, and below their own idea of what is acceptable. Poor diet, widespread smoking, alcoholism, industrial pollution and overcrowded living conditions all take their toll.

Without exception every doctor at Cracow pleaded for access to western research and knowledge. Hard-currency subscriptions to western journals were particularly prized, and some virtually unobtainable.



Environmental pollution, as in East Germany (above), has led to severe health problems

outside Warsaw, Bucharest or, indeed, Moscow.

There was a lack of the supplies and equipment taken for granted in the west. Delegates reported that a Romanian surgeon mentioned a shortage of needles for sutures; health care at all levels was hampered by the lack of computers; and modern pharmaceuticals were either in short supply or of inferior quality.

Doctors said the shortage of hard currency was the overriding obstacle - but they stressed that they were not begging, and wanted joint ventures to produce the materials required.

A study commissioned last year by the Association of British Health-Care Industries (ABHI) confirmed that joint ventures are one way for western companies to enter eastern European markets.

The output of pharmaceutical

products also varied widely. Even in East Germany, where 98 per cent of available medicines came from domestic sources, local suppliers were unable to meet periodic peaks in demand. The Soviet and Polish pharmaceutical industries met only 45 per cent of domestic demand in 1988.

THE doctors at Cracow were anxious that western delegates should grasp what it means to raise standards of care when people have lived for generations in a regime that punished personal responsibility. "It's habits and attitudes that need changing," was the message.

Some of the findings in the ABHI report support the doctors' claims about the widespread lack of accountability. It estimates, for example, that the high level of false diagnosis

in Soviet out-patient centres means that as many as 45 per cent of all hospital admissions are unnecessary. The study also confirms the doctors' view that vulnerable and economically inactive citizens have little or no access to the care provided for the working population. Orphans and the old were mentioned by delegates from several countries as groups poorly treated. On average only 4.6 per cent of state spending is directed at health care, half that of the west.

It is also clear that the system is ill-prepared to tackle the sharp rise in diseases common to heavily industrialised countries. Of the four countries covered in the study, all but the Soviet Union had made substantial progress in controlling infectious and parasitic diseases. But there has been a

sharp rise in heart and circulatory diseases as well as cancer, the death rates from which are often twice those of the west.

MANY of the doctors at Cracow believed that western help has so far been disappointing. A Czech delegate, Dr Martin Bojar, said his compatriots were disillusioned to find that promises made by visitors during the heady days of last November were receiving no adequate follow-up. "We should be part of Europe," he said. "We seek a real partnership."

Multilateral aid is being funded mostly through the EC and the World Health Organisation. The main task, according to WHO officials, is to concentrate on priority areas in each country to rectify the "massive neglect" of the former communist regimes.

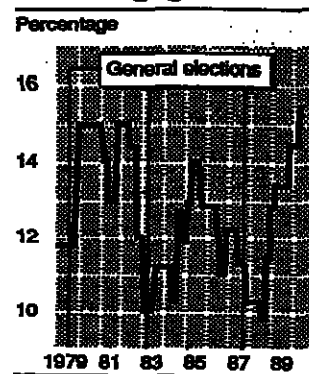
The role of the private sector in the west and within the emerging democracies could prove crucial in improving the state of health care. The Cracow meeting wanted to see private medicine introduced along the western European model.

This would also complement the already well-established trend in many Comecon states towards greater patient contributions through insurance schemes.

Hard currency shortages are likely to remain the biggest barrier to western companies over the next few years. However, the study concluded that opportunities in the east could be "enormous" to companies willing to take a long-term view.

The bull market in people

UK mortgage rates



Another industry which looks set to benefit, on the basis of United Nations predictions, is motors. The current total of 400m cars in the world is expected to increase to 700m by 2025. Again, environmental considerations are likely to be overridden by the universal human desire for car ownership. Whether the west European and American motor companies build the bulk of those cars, or whether they are made by the Japanese and south-east Asians is another question.

Indeed Western companies will have to be very quick on their feet to exploit the new opportunities. By the year 2025, 57 per cent of the world's population will live in Asia, including 25 per cent or 2.17bn in south Asia. The developed countries' share of world population will be down to 15.8 per cent, less than half its proportion in 1950.

UK markets

The UK equity market cannot afford to overlook economic data, such as this week's UK trade figures, events on Wall Street, or the course of West German monetary policy over the next few months. Nevertheless, the UK financial markets are moving into a period when domestic political pressures are likely to be as important, if not more so, than external influences on the level of share prices.

Against this background, the psephologists could be more useful than traditional economists in deciphering the meaning for example, of last week's spate of rumours about British entry into the exchange rate mechanism. The timing of entry is just as important a political event as a financial one, and will probably determine whether the current UK Government can win re-election.

The gilt-edged and foreign

exchange markets remain far more nervous of a Labour government than a Conservative one. But the chances of either party forming the next government are far more finely balanced than the gap in the opinion polls suggests. Mr Nigel Farage, the Tory MP, noted at a Kleinwort Benson investment seminar last week, that no governing party has ever been so far behind in the mid-term opinion polls and gone on to win the subsequent general election. On the other hand, no opposition party since 1945 has ever achieved the size of swing Labour needs to win an overall majority.

The Conservatives won re-election in 1983 and 1987 when inflation was under 5 per cent and mortgage rates were around 10 per cent. These are the magical figures the Government has to keep in mind as it plots its financial tactics in the run-up to the next election. It is hard to imagine mortgage rates being reduced by a third over the next couple of years, if the Government's fight against inflation is to ensure any success. But by the same token, a pre-emptive rise in UK interest rates, which would make more economic sense, would be even more surprising. Both are possible, which explains why the UK financial markets remain so nervous over the next year at least.

ACT

The complaint by Burnham's chairman against the Advance Corporation Tax system revives an old debate between industrialists and the Treasury. The fact that ACT cannot be offset against overseas taxation is, companies argue, a disincentive to direct investment in overseas countries. Though that might not be their most profitable line of argument if Labour wins the next election. The taxman might also present the respectable counter-argument that discouraging distribution to shareholders is in the long-term interests of the economy.

In the simple taxation system Mr Lawson seemed to be aiming for, the taxation of profits and dividends ought not to have been linked at all. But never mind the theoretical arguments, the Treasury does not want to lose the £750m or so reform might involve. And making ICI responsible for paying taxes on dividends, rather than chasing the hordes of Aunt Agathas, is a lot more convenient.

Bush welcomes Moscow arms talks as a major step forward

By Peter Riddell, US Editor, in Washington

PRESIDENT George Bush has welcomed the Moscow arms talks as a breakthrough which ensures that his summit with President Mikhail Gorbachev in Washington in 10 days' time should be "another solid step forward" in the US/Soviet relationship.

Bush and his advisers have put a positive interpretation on the outcome of the Moscow talks, notably the progress on reducing strategic weapons and the full agreement on a bilateral cut in conventional weapons. This is despite the lack of progress towards a treaty on reducing conventional forces in Europe and the continuing Lithuanian crisis.

The normally cautious Mr Brent Scowcroft, the President's national security adviser, said on Saturday that the Moscow meeting had put relations back on track after the Soviet side had earlier appeared to be pulling back on some arms control issues.

There has nevertheless been no US commitment to bring forward a bilateral trade treaty for signing in Washington. A provisional trade agreement, leading to most favoured nation status for the Soviet Union and a big reduction in US tariffs, has been prepared,

but US officials say signing could be delayed, not least because of the opposition of many in the US Congress.

Signing of a treaty will depend on an easing of Moscow's squeeze on Vilnius and the beginning of a dialogue, as well as on the passage of an emigration law by the Soviet parliament.

The Moscow statement by Mr James Baker, the Secretary of State, on Saturday made no mention of the trade treaty. He said that, apart from arms control, the two presidents would in Washington sign a long-term grain sales agreement, a maritime transport deal, various other maritime agreements and an understanding on the exchange of 1,000 undergraduate students between the countries.

While acknowledging that the Lithuanian crisis still places a cloud over the summit, Mr Bush and his advisers do not want to dominate the discussions and they now feel that the Washington meeting can be presented as a movement forward in the relationship.

Mr Bush said during a visit to Texas on Saturday that the Moscow talks were a major step forward that "should allow us to meet the important

goal we set in Malta" (at last December's summit with Mr Gorbachev) of completing a treaty to reduce long-range strategic nuclear weapons.

Mr Scowcroft said that, while there were still a lot of minor things that had to be done over strategic arms, "none of them would consider right now to be treaty-stoppers."

Hence the "major substantive elements of a START treaty" should be completed by the Washington summit, leaving a detailed treaty to be signed later this year.

He said the Soviet side appeared to be "stonewalling" over conventional arms. While it was never expected that a deal - which involves all Nato and Warsaw Pact countries - would be ready by the Washington summit, the lack of progress raises questions about whether such a treaty will be ready for signing this year.

The US and Britain have been insisting that agreement on cutting conventional forces is a necessary prerequisite for any meeting of the 35-nation Conference on Security and Co-operation in Europe, provisionally scheduled for December in Paris.

Background, Page 2

US banks tighten up on property lending

By Peter Riddell in Washington

US COMMERCIAL banks are restricting loans on property and to some small and medium-sized businesses, but there is no general credit crunch, according to a Federal Reserve survey.

The disclosure of the regular survey coincides with the publication of the minutes of the March 27 meeting of the Fed's policy making Open Market Committee (OMC). It shows that, while monetary policy was left unchanged, Fed governors and regional bank presidents were divided about the extent of the inflationary threat, as well as about the scale of intervention in foreign exchange markets.

The current monetary policy was apparently confirmed at last Tuesday's meeting of the FOMC, to judge by subsequent comments and the Fed's actions in the money market. The Fed's survey of 60 bank loan officers shows that since the end of last year there has been "a considerable" tightening of lending policies on commercial property, excluding construction and land development loans.

Moreover, lending to small and medium-sized businesses has been tightened because of a less favourable economic outlook and a deterioration of banks' loan portfolios. There is a greater tendency to tighten terms on business lending among small, rather than larger, banks.

Total commercial and industrial lending has still grown this year, though at a slower pace in the second half of 1989. The survey indicates reduced demand for borrowing from larger customers, which have also become more reliant on commercial paper. Banks have not changed their lending policies towards such large companies.

The survey suggests that, while there has been some tightening, especially in relation to property, there has not been the widespread credit squeeze against which some banks and businessmen have recently been complaining.

This ties in with the message delivered to leading US bankers 10 days ago by Mr Alan

Greenspan, the chairman of the Fed, and other top regulators that, despite the need for caution in some sectors, there should not be a general squeeze on lending to credit-worthy customers.

The FOMC minutes state that, apart from lending for corporate restructuring and some property deals, "it was difficult to find firm indications of greater credit rationing. Some tightening of credit standards probably was a desirable development in terms of correcting for past excesses and adjusting to a more moderate pace of business activity."

At the March 27 meeting, two Fed governors, Mr Wayne Angell and Mr John Lavare, and Mr Lee Hoskins, president of the Cleveland Federal Reserve Bank, voted against an increase from \$21bn to \$25bn in the upper limit on the Fed's holdings of foreign currencies.

Mr Angell and Mr Hoskins felt that intervention in foreign exchange markets in recent years had "undermined the credibility of the Fed's monetary policy by contributing to uncertainty concerning its priority towards achieving price stability."

The three also opposed a proposed increase from \$10bn to \$15bn in the amount of foreign currency which the Fed can "warehouse" for the US Treasury - an arrangement under which the Treasury sells foreign currency to the Fed in exchange for dollars and simultaneously agrees to repurchase it at the same exchange rate some time in the future.

They were worried about the policy implications of such activities which "were inappropriate in the absence of a definitive indication of Congressional intent in this area." The warehousing, they said, could be viewed as avoiding the Congressional appropriations process for approving spending.

At the March meeting the members of the committee voted nine to two for an unchanged policy. Mr Hoskins and Mr Robert Boykin of Dallas dissented because of their concern over inflationary pressures.

UK claims EC support on S Africa

Continued from Page 1
Minister, on Saturday. He has so far visited Belgium, Britain, France, Greece and Portugal. In Bonn he will meet Chancellor Helmut Kohl, Mr Hans-Dietrich Genscher, the Foreign Minister, and President Richard von Weizsäcker, before travelling on to Bern, Madrid and Rome.

Mr de Klerk secured a firm commitment from the Portuguese Government last week that Lisbon would support an immediate lifting of sanctions.

In Bonn yesterday, a Foreign Ministry spokesman said that the West German Government supported Mr de Klerk and viewed what he was doing as promising, but that it was too early to talk about ending

sanctions. There were signs yesterday of continued differences between the British and the Irish, who currently hold the EC presidency and are strongly opposed to lifting sanctions.

Mr Gerry Collins, the Irish Foreign Minister, described as "very helpful" a letter sent by a number of Commonwealth foreign ministers to the EC calling for a continuation of sanctions. But Mr Hurd said the letter was "somewhat unhelpful" adding that "it gave a one-sided account of what was happening in South Africa."

At a press conference in London at the weekend, Mr de Klerk was at pains to stress that the process of reform under way in South Africa was

"irreversible." My message is that the dynamics inside South Africa necessitate a re-evaluation of the policies in Europe and the European Community," he said.

However, anti-apartheid groups, including the African National Congress (ANC), dispute the claim that reforms introduced by Mr de Klerk amount to "profound and irreversible changes."

Mr Nelson Mandela, deputy president of the ANC, whose release in February after 27 years in prison signalled the start of Mr de Klerk's reform drive, said in Algiers over the weekend: "Apartheid is still in place. Nothing has happened in regard to its dismantling."

EC row over decision on siting of bank

Continued from Page 1

to be located in Amsterdam. After the vote, the Dutch threatened to withdraw their support for the EBRD. However, they cannot block the establishment of the bank by refusing to sign the statutes in Paris at the end of this month. The EBRD will come to life once the parliaments of two-thirds of the member governments have ratified the agreement.

The UK parliament should ratify the statutes before the end of this year, and the Treasury hopes that the bank will be up and running by the Spring of 1991. The EBRD, with capital of almost £7.5bn,

(£11.7bn) will lend money at market rates to those countries in central and eastern Europe that are committed to applying the principles of multi-party democracy, pluralism and market economics.

The vote to site the EBRD in London was hailed by the UK Government yesterday as a vote of confidence in the City of London as a leading financial centre. The Treasury said it was "absolutely delighted" by the decision, which is regarded as a significant coup for Mr John Major, the UK Chancellor, who played a key role in the lobbying support for the capital.

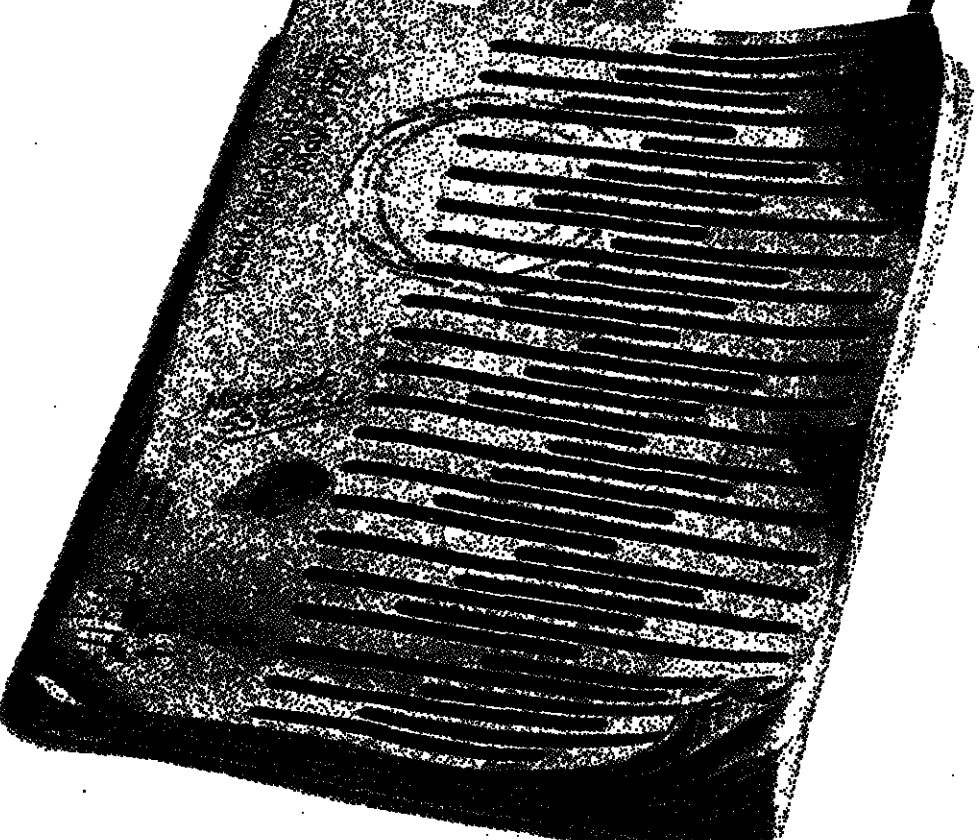
The decision now has to be

taken on where in London to locate the EBRD. The Treasury has been inundated with offers from property developers, and there is considerable speculation that the bank will be based in the Docklands.

The EBRD will initially employ a staff of about 600, drawn from throughout the UK and Europe. The bank will be the first important international organisation to be based in London.

It is believed that the president-designate, Mr Attali, will act mostly as a figurehead for the day-to-day management of the bank to the vice-presidents and the board of directors.

Worn out by Friday.



Besides providing printed and on-line prices daily, we also publish them in the Weekly Eurobond Guide.

It's packed with up-to-date information on yields, amounts outstanding, ratings, who trades the issue, as well as coupons, maturity dates, lead managers.

So, by the end of the week, it's been heavily thumbed. By fund managers and analysts as well as by bond dealers. No wonder it looks a little ragged round the edges.

It takes a lot of beating.

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WORLDWIDE WEATHER															
Ytd today			Ytd today			Ytd today			Ytd today						
Agadez	S	27	77	Dallas	T	60	77	Moscow	F	58	79	Prague	F	58	79
Algeria	S	26	75	Dublin	C	54	69	Nairobi	F	58	79	Rangoon	F	58	79
Algiers	S	26	75	Edinburgh	C	54	69	Manila	F	58	79	Rio de Janeiro	F	58	79
Amman	S	27	81	Geneva	C	54	69	Mexico City	F	58	79	Riyadh	F	58	79
Amman	S	27	81	London	C	54	69	Moscow	F	58	79	Sao Paulo	F	58	79
Barcelona	S	26	75	Los Angeles	C	54	69	Norfolk	F	58	79	Seoul	F	58	79
Berlin	S	26	75	Manila	C	54	69	Osaka	F	58	79	Shanghai	F	58	79
Bombay	S	26	75	Medan	C	54	69	Perth	F	58	79	Singapore	F	58	79
Buenos Aires	S	26	75	Moscow	F	58	79	Port of Spain	F	58	79	Singapore	F	58	79
Burgas	S	26	75	Nairobi	F	58	79	Prague	F	58	79	Singapore	F	58	79
Cardiff	S	26	75	Paris	F	58	79	Rangoon	F	58	79	Singapore	F	58	79
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INSIDE

Enimont set to name \$1bn bid target

The Italian chemicals concern Enimont is expected today to disclose the name of its \$1bn acquisition target amid a welter of speculation after the company revealed its spending plans last week. Among names mentioned are Polysar, a subsidiary of Canada's Nova Corporation, as well as ICI's polypropylene operations and even the Asumont fluorides subsidiary of Enimont's own joint parent, Montedison. Page 20

First round win to CGE

Compagnie Generale d'Electricite headed by Pierre Suard (left), has won an initial skirmish in its attempt to gain control of the leading French nuclear plant builder, Framatome. The Paris Commercial Court has thrown out a request by Framatome for the sequestration of all or part of CGE's recently-acquired majority stake in the plant builder. However, the court told Framatome that it had a legally valid case. Page 20

Fisons draws green lobby

Tough questions about the threat to lowland headlands from commercial peat extraction are likely to surface at tomorrow's annual meeting of Fisons, the diversified pharmaceuticals, horticulture and scientific equipment group. Institutional shareholders speaking for 42 per cent of Fisons' shares have been contacted by Fisons Investment and Research Consultants acting for Friends of the Earth. Page 21

What's in a nationality?

How can a company's nationality be defined? By its ownership? By where its top management reside? By where it makes its goods? Or by where it sells them? In the Business Column Charles Leadbeater suggests that religious, political or social attachments, such as Judaism, catholicism or environmentalism which span national borders, might be a better way of categorising companies than outmoded notions of nationality. Back Page

Market Statistics

Base lending rates	2.5	Money markets	2.5
Bank of England	10	3m T-bill	10
FT-100 index	2,320	91 T-bill	10
FT-1000 index	1,100	US money market	10
FT-10000 index	100	US bond prices/yields	10
FT-100000 index	10	US Treasury	20-25
FT-1000000 index	10	World stock index	24

Companies in this section

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Lendu	21	Yamaha Corp	20

The price of ignoring clues to the future

Terry Byland and Richard Waters explain the importance of LIFFE in signalling last week's bull market

It was a dramatic change of heart. After the uncertainty of recent months, UK share prices leapt forward last week, sparked into action by a belief that the UK would soon be a full member of the European Monetary System.

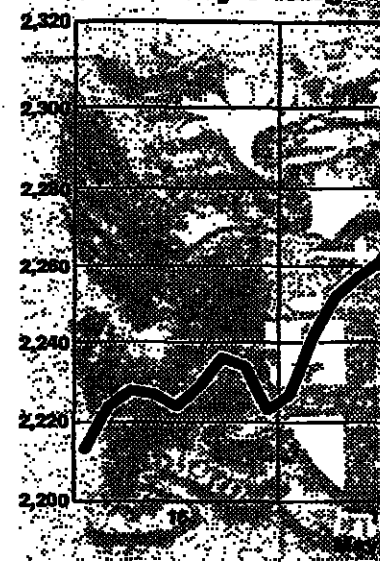
For the stock market, however, such leaps of faith are not unalloyed good news. The sharp movements of last week, following a period of low activity, tested the market's mechanisms to the full.

They also caught marketmakers and institutional investors acutely short of stock - a costly experience for the former and a warning to the latter of the dangers of shying away from equities.

The events of the past week have emphasised the role now played by the futures market in directing, as distinct from merely shadowing, developments in the underlying stockmarket. On each of the last three sessions of the week, share prices opened quietly, with only minor gains; it was the flying start in the FT-SE futures contract which the London International Financial Futures Market commenced business at 8.35am which lit the blue touchpaper.

On the stockmarket proper, marketmakers can begin to input their price quotations to the

FT-SE Hourly changes



market extensively for balancing trading books in the underlying Footsie stocks, which are the top 100 equities traded in London; it is cheaper and quicker to move positions in the futures than in the stockmarket.

The institutions use the futures market as a technical aid, but also, and increasingly, as a

first step to a definite change of stance in equities. The funds often buy the Footsie future before they have decided which specific stocks they want to take," said a dealer at Panmure Gordon.

In buying the futures contract, the institutions protect themselves against the surge in the

share prices that will greet their appearance in the equity market.

From this viewpoint, the futures market may have been sending out important signals. The Footsie contract was trading at a significant 40 point premium for nearly two weeks before the equity market took off. In that very important sense, the futures may indeed have been leading the equity market.

All this indicates that the futures market has become increasingly sophisticated and a more important influence on equities than it was at the time of the Big Crash, for example.

When the dust of last week's conflict died down, London equity firms will be showing a new and deeper respect for their counterparts in the multi-coloured LIFFE jackets.

Marketmakers, meanwhile, were badly caught out in last week's rush. Few were carrying any stock (in the jargon, most held bear positions). It was like sale-time at Harrods, but without anything laid out for the customers to buy.

In such circumstances marketmakers, who are obliged to sell shares at the prices they quote on SEAG, inevitably take a loss as they scramble to buy in stock at a higher price to cover their positions. According to Kleinwort

Benson: "If institutions are buying it, and other marketmakers are buying it, and you want it, where can you get it? You're going to get hurt."

Estimates of how much was lost on Thursday, the day prices surged, vary wildly.

A suggestion of £20m (\$33.8m) was said by most marketmakers to be wildly exaggerated. One of the leading marketmakers, for instance, while admitting to having been caught out, said that it had lost "substantially less than £1m."

Most declined to speculate, although one said £5m to £10m was a more likely range.

Losses like these make market-making, already suffering from tight margins because of the high level of competition in the market, a painful business to be in. But the bad days have to be set against the good.

As Mr Tony Abrahams, head of marketmaking at Smith New Court, one of the most successful firms, said: "It was quite painful - I wouldn't want to sound too relaxed about it."

But in each month we get it right some days and wrong others. The sharp movements were undiluted good news for brokers, though. The level of share dealing surged, bringing with it an increase in brokers' commission income.

The US business cycle rediscovered

By Anthony Harris

It would be quite literally intolerable to try to eliminate all this [the expected overshoot of up to \$124bn in the 1991 US fiscal deficit] in just one Budget.

These words, used in Congressional evidence by one of Mr Richard Darman's officials last week do not simply mean that the deficit is out of control. There is nothing new about that.

They mean that after a long exile, the ghost of John Maynard Keynes has been allowed entry as a member of the Washington policy establishment, which is new.

On the face of it, this is a welcome return to reasonably sophisticated thinking. Of course, it is interesting too to put it mildly, but we will come to that later.

The pure cash targets for the deficit contained in the Gramm-Rudman-Hollings Act (GRH) always did seem a little unrealistic. The fallacy is that the most powerful influence on the actual state of the US deficit is not Budget policy, but the state of the economy.

A boom cuts the deficit, a slow-down enlarges it. Result:

targeting the deficit without regard to the state of the economy is asking for trouble, in two forms. First it encourages Presidents to "meet" the GRH targets by optimistic economic forecasting. (President Bush's so-called flexible freeze strategy simply extended this Keynesianish approach to the medium term.)

As long as the economy is in the up half of a business cycle, this non-policy looks like masterly economic management. Keynes himself would have been down again as an economist generally - the policy that looked masterly is seen as "literally intolerable."

In a slow-down, nobody even pretends that the deficit can be managed. (Actual recession does not count, because Congress recognised from the start that no-one would try to cut the deficit in a recession, and provided a temporary escape clause.)

The GRH targets for moving the deficit targets through what is euphemistically known as a "fix" - perhaps rightly, since it is a way of sustaining a hallucination.

This means amending the law, and as long as Capitol Hill is con-

trolled by the opposition, the law can only be changed through bipartisan agreement.

The net result of cash targeting, then, is, in a fat year, to prevent Republican presidents from behaving like fiscal conservatives, while, in lean ones, they cease to behave like Republicans at all. Hence Mr Bush's willingness to talk about higher taxes, provoking incoherent rage from his own right wing, and sardonic jokes from everyone else.

My own favourite is the feeblest: "What I said was No new taxes."

This nonsense could all be avoided if targets were set in cyclically-adjusted terms - an essentially Keynesian practice introduced nearly 30 years ago by President Kennedy, acting on the advice of the late Arthur Okun. It was thrown out in the general Reaganite contempt for "funny money," and even now its re-entry is all but implicit.

All the same, it is more sensible to admit to trouble with the economy than to try to wish it away. In that respect, the change is welcome; but in another, it is potentially sinister.

The trouble is that the Darman analysis is insular, and ill-timed. Too. The slow-down, which has provoked such alarm, is essentially a credit deflation, reflecting new caution on the part of both borrowers and lenders.

It will hit purely domestic activity - construction, which now expects to shed some 200,000 workers in housebuilding alone, related durables and home car sales.

Mr Darman clearly believes that the impact could be much sharper than consensus forecasts yet suggest, and I would agree with him. But in a world context, that could be a very welcome change.

The sudden liberation of eastern Europe will require a flow of resources from the west (mainly from West Germany) which my friend Brian Reading of International Advisory Associates estimates at 6 per cent of German GDP.

That is more than enough to wipe out the German trade surplus, and the Japanese surplus is also expected to fall away as domestic spending on the infrastructure grows.

This means that something has to give if world interest rates and world inflation are not to go on rising; so it is positively helpful if US domestic demand is offering to fall of its own accord.

In this international setting an attempt to enforce the GRH targets might not be even figuratively intolerable.

It might, on the contrary, be welcome in the same way as the British fiscal tightening of 1981 (which was widely denounced at the time by economists of a Keynesian persuasion who suffered from tunnel vision).

It enabled the Bank to let interest rates fall, and gave Mrs Thatcher devaluation without inflation. This started the revival of profits, net exports and investment which became known as the Thatcher miracle.

Something of the same kind is happening in the US in spite of the current impasse on fiscal policy (or more probably because of the impasse).

It is true that consumer demand, housing and other vicerich domestic sectors look weak. But other numbers are consistently better than expected, notably net exports - the EC is



already running a bilateral deficit with the US - and investment intentions.

Meanwhile, the Fed is dropping heavy hints that interest rates might be allowed to fall; and the dollar would no doubt be allowed to fall too.

A lower dollar would offer a quick fix for profits, which are at the moment squeezed enough to constitute a threat to the intended investment programme. Even a citizen of Mrs Thatcher's Britain may be allowed to draw the conclusion that it was just the time for a naturally cautious and passive President to stay cautious, if not passive, and use the bipartisan opening to get the deficit reduction programme back on track.

Economics Notebook

France warns of fragile profits

THERE is a curious irony to hearing a socialist Government warning that corporate profitability is ominously fragile. In France, where company profits are still rising briskly, the irony is particularly marked.

Nevertheless, senior economists in the Government of Mr Michel Rocard say this is a main point of concern for the next two or three years: that the continued strength of productive investment and the ability of French companies to finance this investment largely out of their own cashflow, are the most important indicators of the country's ability to resist future economic shocks.

Preliminary national accounts for 1989, published last week by Insee, the state statistical institute, confirm that there was some decline last year in corporate self-financing ratios, to 82.8 per cent, compared with 87.7 per cent in 1988, 87.8 per cent in 1987 and 92.5 per cent in 1986 - when French productive investment had just started to pick up.

The decline is most marked for the private sector - 81.7 per cent against 87.3 per cent in 1988 - whereas state-owned companies achieved 89.4 per cent, only slightly lower than 1988's 90.5 per cent.

Business opinion surveys also show the fragility of a slowdown in earnings growth this year. A Credit National study of 60 of France's largest industrial and service companies shows cashflow flattening off sharply this year - up 1.5 per cent compared to 15 per cent in 1989 - while investment continues to grow by around 15 per cent.

On this analysis, the Government has based its decision to continue the reduction of corporate tax rates, at least on undistributed earnings. The Conseil National du Patronat Français (CNPF), the French employers' federation, is

clearly not going to contest the result, and has warned that corporate debt levels are increasing ominously quickly.

Although the CNPF wishes the Government would cut corporate taxes across the board, experience has shown that the retention of a higher rate for distributed earnings has in fact not prevented French companies from boosting their dividends by 14 per cent last year.

But senior CNPF members privately admit that they think the Government is exaggerating the fragility of corporate finances.

The statistics are to be treated with caution, for they can suffer substantial revisions up to four years after their first publication. Even at a self-financing ratio of 82.8 per cent, French companies are still faring 15 to 20 percentage points better than during the 1970s.

All the same, Insee economists stand by their analysis. They point to the surge in lease financing last year, which may have masked a substantial deterioration in company balance sheets.

ANOTHER of the French Government's excuses for not relaxing its policy of economic rigour is also under strain: the visible trade deficit has started to improve markedly, dwindling to an average of FF7,700m (\$74.5m) (\$126m) a month in the first quarter of the year, compared with an average of FF13.7m a month in 1989.

The rest of the year is almost certain to show some deterioration, but April's foreign trade statistics, due tomorrow morning, should give some indication of whether the first three months were a pure fluke, or at least partly the result of a genuine improvement in

THIS WEEK

THE UK TRADE figures on Wednesday are keenly awaited in a quiet week for economic indicators. Sterling performed strongly last week, on the back of speculation about imminent entry to the exchange rate mechanism of the European Monetary System, but poorly received trade figures might bring the currency under renewed pressure.

Analysts expect the April figure to register a substantial improvement over last month's £2.2bn deficit, which was greeted with horror on international markets. Nobody expects it to be as bad this time. The consensus forecast, according to a survey by MMS International, the financial markets research group, is for a current account deficit of £1.5bn.

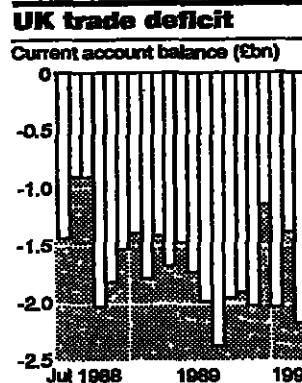
Two other indicators will provide clues to the UK's underlying rate of inflation. Today's release of M4 figures for April should indicate the buoyancy of consumer demand, with an increase of 1.5 per cent, against 0.2 per cent in March, expected. The broader figure for M4 including bank lending, which hit the disquietingly high level of £9.2bn in March, is expected to reach a more level-headed £8.5bn.

Also, unit labour costs for March are announced. Following recent high pay settlements, and warnings on pay made by Mr John Major, the Chancellor, to the CBI last week, the labour market is the focus of much attention. If there is more inflationary pressure to come, many analysts treat unit labour costs as the best indicator for it. A year-on-year increase of 7.3 per cent, compared with a 6.8 per cent rise in February, is expected.

In the US, the economy appears to be easing smoothly. Thursday's money supply aggregates are all projected to show a tightening, while personal consumption growth for April is expected to maintain the March level of 0.4 per cent, and a drop in personal income growth is expected.

These figures could please the market, which is still wor-

UK trade deficit



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US MONEY AND CREDIT

THE MESSAGE from the Federal Reserve could not have been clearer: forget any immediate easing in US short-term interest rates. The message was delivered emphatically last week after a flurry of wishful bond market speculation, to the effect that rates were finally on their way down again, accompanied a meeting of the Fed's open market committee, its policymaking arm.

President George Bush joined the ranks of the hopeful when he told a news conference he would like to see interest rates falling "sometime" Thursday and Friday the Fed made clear it was business as usual.

focusing for a new sense of direction on the May employment report, released on June 1.

Mr Edward Boehne, president of the Philadelphia Federal Reserve, said last week that the "risk to the economy is fairly even between a further slowdown and inflation," and added that the Fed had not changed its monetary policy since before Christmas.

The Wall Street consensus seems to be that, over much of 1980, inflation is likely to remain in a manageable 4.5 per cent range, but that, while the economy is growing slowly, it is not about to slip into recession, forcing

It entered the market to drain reserves when the Federal funds rate, which charts the basic cost of credit, slipped below its 3.25 per cent target. This depressed the price of bonds, which ended slightly higher, but despite a run of reasonably encouraging economic statistics.

That suggests that bond prices may be set for a period of trading on a fairly narrow plateau over the next week or so, before any real moves in stocks follow the trend steeply in the first half of May.

That rally was the product of a sudden change in market perceptions: economic data for the first three months of the year, suggesting that the economy was slipping out of control, gave way to some very downbeat April figures. Inflation, that scourge of fixed income markets, suddenly seemed to be a phantom which had been conjured up by a series of very statistical oddities and could be made to disappear just as quickly.

By then, however, it was too late to turn the market back up this recession, forcing investors to invest in currencies which would have the bond market soaring.

Nevertheless, there have been some worrying signs of economic downturn over the past week. Housing starts are in for a sharp decline in 1982, while consumer spending on goods is very soft, with only the consumer services sector retaining any buoyancy.

And even if Wall Street does not think the economy is deteriorating, the White House does or has good political reasons for professing that it does.

President Bush began a delicate dance last week with Congress members on ways of reducing the budget deficit and he emphasised the dangers of excessive measures which would risk slowing the economy further.

The size of the potential budget deficit has grown steadily over the last few months. In January the White House, working on some remarkably optimistic economic scenarios,

Still, the contradictory signals from the statistics mean the outlook for the economy is still unclear, and the market is

forecast that a mere \$36bn of cuts or revenue increases would be needed to meet the \$64bn deficit target set for 1991

Bund carries high coupon

By Deborah Hargreaves

A 10-YEAR West German federal bond last week was the Government's biggest and carries the highest coupon since 1932. The issue totalled DM65bn, an increase from the traditional DM40n of bonds which are regularly offered as part of Bonn's funding requirements.

The bond is being seen as a test case for the West German

Government's efforts to finance unification through the capital markets. It carries a coupon paying 8% per cent, which is a reflection of the rise in German bond yields.

The German fixed income market has been depressed by the prospect of increasing bond issues, to help rebuild the East German economy.

by the Gramm-Rudman deficit reduction law. It is now signalling that the deficit is likely to be in the \$128bn to \$140bn range – before taking into account another \$50bn of working capital for the Resolution Trust, that is clearing up the mess of the savings and loans industry.

However, both the White House and Congress are prepared to remove this from the Gramm-Rudman calculations.

Despite the tortuous verbal sparring, however, both the House and Congress—designed to deflect blame for tax increases and budget cuts to the other party—the bond market has taken heart from the negotiations, since at least one side seems to be talking seriously.

This does not put nearly the same pressure on rates as the deficits of past years, caused by government stimuli to the system.

So that as it may, the bond market was ruffled last week by the news that this week's two new offerings from the Treasury are to be substantially bigger than expected: a \$1.5-billion 10-year note to rise from \$1.05bn last month to \$1.8bn, with a five-year note

Failure to agree would hardly be good news for bonds, as Mr. Bush himself acknowledged last week when he said he did not want to "frustrate the market" by announcing the details of the problem. For the current deficit would mean increased government paper, depressing prices.

That said, some analysts argue that the potential impact of both the savings and loans bail-out and a more general

issue rising by \$500m to \$8.5bn, presumably because of the needs of the Resolution Trust.

And a close watch will be kept on the figures for April's federal budget, to see whether receipts are lagging badly.

Analysts are forecasting a surplus of around \$365m-\$360m, against last year's. But March's figures were far worse than expectations, with a deficit of \$53.3bn.

Martin Dickson

Martin Dickson

	Last Friday	1 week ago	4 wks ago	12-month High	12-month Low
Fed Funds	7.19	8.31	8.19	9.92	8.00
Three-month Treasury bills	8.99	7.86	7.94	9.11	7.50
Six-month Treasury bills	8.52	8.02	8.02	9.05	7.18
Three-month prime CDs	8.36	8.32	8.50	10.35	8.18
30-day commercial paper	8.18	8.15	8.25	9.95	8.05
90-day commercial paper	8.12	8.10	8.22	9.85	8.05

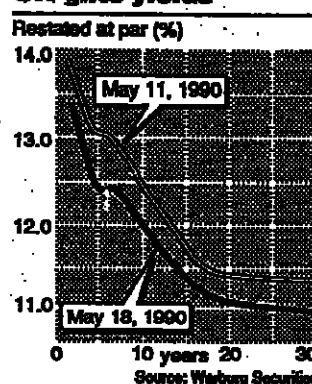
US BOND PRICES AND YIELDS (%)					
	Last Fri.	Change on wk.	Yield	1 week ago	4 wk. ago
Seven-year Treasury	98.5	-	8.77	8.68	8.57
20-year Treasury	104.9	-	8.76	8.73	8.63
30-year Treasury	100.5	-	8.69	8.66	8.47

NRI TOKYO BOND INDEX						
	PERFORMANCE INDEX					
	17/5/89	12/6/89	Last mo	12 wks ago	26 wks ago	
December 1983 = 100	175/89	175/89				
Overall	145.20	7.83	143.72	143.80	147.79	
Government Bonds	143.16	6.04	141.51	142.34	147.80	
Municipal Bonds	142.39	7.07	142.52	142.64	149.25	
Non-guaranteed Bonds	147.28	8.31	147.17	147.25	149.25	
Bank Deposits	147.38	7.14	147.17	147.25	149.25	
Corporate Bonds	147.16	7.83	146.20	146.20	149.25	
Foreign Bonds	142.29	6.04	141.51	142.34	147.80	
Government 10-year	6.41		6.63	6.09	5.40	

Source: Nomura Research Institute

UK GILTS

UK gilts yields



the confidence required to sustain the rally has yet to be underpinned by adequate information about funding policy, the economy and the Government's path into the exchange rate mechanism of the European Monetary System.

It was EMS enthusiasm which gave the market the explanation for its bounce last week, fuelled by the strength of the pound which rose 0.7 percentage points on the five percent index in one day. The expectation of lower interest rates and the stronger pound gave the market the energy it has needed for much of this year, though the rally was fuelled by a shortage of stock and an explosion of trading in derivative products.

The Treasury underlined this trend for growth for ERM entry were unchanged. No decision has been made on the prices index, expected in August. Several inflation measures will probably serve as guide.

Indicators of economic activity and their impact on inflation continued to give cause for concern last week though the market shows little interest. There was a further rise last week in the producer price index, while the Bank of England signalled its interest in this measure in its May quarterly bulletin, putting it side by side with "retail inflation, the cost of consumer goods in the shops". Retail sales continue to show

surprising strength as do the results of many of the sector's leading companies. Profit margins, as the Bank warns, may be a crucial weak link in the process of slowing inflation.

Yet average earnings in manufacturing continued to rise and unit wage costs released this Thursday are likely to show a continuing deterioration in industry's competitiveness.

The reason for the Bank's concern is last year's decline in sterling, which inoculated much of the corporate sector against the implications of rising wage rates and the deflationary impact of monetary policy. So it was not surprising that the Bank was pleased if highly bemused by sterling's sharp rise last week. The Bank dispensed succour and stock on Thursday night to those market makers who were caught out. At the same time it confirmed that base rates were to stay at 15 per cent.

Just two months ago the money market had to be prodded in the opposite direction when the Bank declined all offers for 91-day Treasury bills because some bids indicated a sharp rise in the rate. The 11 1/2 per cent Treasury 2003-97 was then at 9 3/4, barely a point above the year's low, yielding 12.09 per cent. The sterling index then stood at 96.1. In eight weeks that have seen the £/dollar hit 160 per cent, a current account deficit of \$2.2bn and precious little authority borrowing were happily ignored, despite the sudden return to a high monthly Public Sector Borrowing Requirement.

The Bank is keeping its own counsel on funding policy and there was marked haste in raising rooms at 3.30pm on Friday when many considered that the Bank might seize the opportunity to issue stock. This hesitancy is likely to be a persistent feature.

Andrew Marshall


Andrew Marshall

FT/AIBD INTERNATIONAL BOND SERVICE[illegible]

STRAIGHT BONDS: Yield to redemption of the mid-price. Amount Issued is expressed in millions of currency units except for Yen Bonds, where it is in billions.
FLOATING RATE NOTES: US dollars unless indicated. Margin above six-month offered rate for US dollars. C.cpn = current coupon.
CONVERTIBLE BONDS: US dollars unless indicated. Prem = percentage premium of the current effective price of buying shares via the bond over the most recent closing price.
WARRANTS: Emits warrant, does = exercise premium over current share price. Bond warrant ex vid = exercise yield at current warrant price. Closes =

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INTERNATIONAL COMPANIES AND FINANCE

Underlying income falls sharply at Montedison

By Haig Simonian in Milan

MONTEDISON, the Italian chemicals group which owns a 40 per cent share of Enimont, the country's public-private chemicals concern, yesterday reported a 73 per cent rise in consolidated group earnings to L1,156bn (\$948m) last year.

However, stripped of extraordinary gains stemming from revaluations linked to last year's creation of Enimont, group net income fell sharply to L362bn from L490bn. The drop came despite a 7 per cent rise in sales to L5,881bn thanks to acquisitions and higher energy sales.

Enimont is expected today to disclose the name of its \$1bn acquisition target amid a welter of speculation after the company revealed its spending plans last week.

Among names mentioned are Polysar, a subsidiary of Canada's Nova Corporation, ICI's polypropylene operations and

even Montedison's own Anisimont fluorides subsidiary. Both Enimont and its two main shareholders remained tight-lipped yesterday.

Montedison attributed its profits fall to a squeeze on margins, notably in the second half of 1989, stemming from much higher costs for raw materials, notably propylene. Meanwhile, market conditions for many end products deteriorated as a result of oversupply and greater competition, notably in polymer materials.

The group, which is maintaining its dividend at L50 and L70 for ordinary and savings shares respectively, said the performance followed an "exceptionally good" 1988. However, it earned L302bn from investments against a loss of L78bn in 1988, reflecting equity-accounted income from Enimont, which announced its profits last week. Meanwhile,

group financial charges also fell, thanks to the Enimont transaction, to L400bn from L765bn.

Net financial indebtedness at the end of last year dropped to L4,241bn against L6,007bn, despite Montedison's acquisition of outstanding minority interests in Anisimont and Erbamont, another subsidiary.

The company said market conditions had improved in the opening months of this year, thanks to falling prices for certain key petrochemicals intermediates. However, despite signs of improvement, notably on the polymers side, the company warned that conditions "have remained basically stable at around second-half 1989 levels."

Thus consolidated sales in the first quarter of this year fell 6 per cent to L1,300bn, additionally depressed by the current strength of the lira.

Framatome loses first court fight with CGE

By William Dawkins in Paris

FRAMATOME, France's leading nuclear plant builder, has lost the first skirmish in its court battle against attempts by CGE, the electronics and engineering group, to gain control of the company, but has been told that it has a legally valid case.

The Paris Commercial Court has thrown out a request by Framatome for the sequestration of all or part of CGE's recently acquired majority stake in the plant builder, which is fighting against CGE for its independence.

But it ruled that Framatome does have the right to question the regularity of the transfer of CGE's stake from the state sector to the private sector, which resulted from CGE's privatisation in 1987.

CGE last month bought 12 per cent of Framatome from Dumez, a French construction company, adding to its existing 40 per cent.

A row over group strategy has threatened to divide the CGE group, which has been searching for two months for a peace compromise.

Framatome is strategically sensitive, as supplier of nuclear plant to a country which depends on nuclear power for 70 per cent of its electricity, the highest proportion in the world.

Public sector shareholders, through the CEA atomic energy authority and EDF electricity board, own 45 per cent of Framatome.

Framatome had asked for CGE shares to be frozen while the court dealt with its basic claim, that CGE should be stripped of its voting rights because its original stake had been irregularly passed from the state sector to the private sector.

Although the court ruled that there was no pressing reason to sequester CGE's shares, it accepted that Framatome had a legally acceptable case over the regularity of the shift in status of its largest single shareholding stake. The court is due to tackle that claim on June 25, the next important phase in the battle.

Phillips & Drew recruits advisers

By David Lascelles, Banking Editor

SIR GEORGE Blunden, the former deputy governor of the Bank of England, and Sir Peter Walters, former chairman of British Petroleum, are becoming advisers to UBS Phillips & Drew, the London investment banking arm of the Union Bank of Switzerland.

Mr Rudi Mueller, vice president for the UK, said the two men would bring to the group their combined knowledge of finance and industry. They will start on June 1.

The appointment of the two establishment heavyweights comes as UBS Phillips & Drew is trying to re-establish itself in London after suffering severe

losses in the late 1980s. Since disclosing its problems early last year, the group has reorganised its UK operations and now has ambitions to become a leading player in the European investment and banking markets.

"This gives us the stamp of acceptability," said Mr Mueller. UBS Phillips & Drew's aim was to be recognised as a major operation in its own right "and not just because we have deep pockets in Switzerland."

UBS has not reported any results for UBS Phillips & Drew for last year. Mr Mueller said it was "a year of recon-

struction" which produced another loss, though this time much smaller.

UBS had budgeted for a further loss this year, but in the first four months the unit was in profit.

This was encouraging, Mr Mueller said, though the result in terms of return on equity was still well below the target of 20 per cent after tax, mainly because of the expense of building up the group's new corporate finance division.

However, the division recently won a substantial piece of business when it was appointed manager and underwriter to the forthcoming

Pt83.3bn (\$807m) placement of the industrial holdings of Banesto, the Spanish bank.

There was still overcapacity in the London securities markets which made for difficulties on that side of the operation, Mr Mueller said. But UBS was sticking to its belief in having an integrated investment banking strategy. "I am quite optimistic about the prospects after two or three years," he said.

The group is reviewing its wider European strategy, particularly with a view to building up its presence in Paris and Frankfurt.

JAPANESE RESULTS

High borrowing costs hit consumer finance groups

By Martina Gannon in Tokyo

ORIENT CORP and Nippon Shuppan, Japan's top consumer finance groups, have reported disappointing results for the year to March as a result of rising financing costs.

Pre-tax profit at Orient, the largest consumer credit company, at Y33.4bn (\$21m), was only fractionally ahead of the previous year's Y33bn.

Orient said rising financing costs were offset largely by rises in trading volume. The total sales for the year were Y333.6bn, compared with last year's Y331.6bn. Net income was Y16.1bn, up from Y13.9bn.

Orient said it aimed to boost its nationwide marketing of residential land in 1991, targeting pre-tax profits of Y34bn, up 1.6 per cent.

Nippon Shuppan's pre-tax profit eased 1.6 per cent to Y25.96bn mainly because interest charges on borrowings rose by 24 per cent to Y106bn. Shopping credit and loan businesses continued to be brisk, enabling the company to boost sales by 10 per cent to Y288.4bn.

Net income for the year was down 8.5 per cent to Y9.2bn. In the current year, the company faces a pre-tax profit plunge of 57.6 per cent mainly because of higher interest costs.

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Exports boost Alps Electric

By Ian Rodger in Tokyo

ALPS ELECTRIC, the Japanese electronic components group, has reported a 64.3 per cent rise in pre-tax profits in the year to March to Y11.9bn (\$76m), thanks mainly to the effect of yen weakness on export margins, writes Ian Rodger in Tokyo.

Overall sales were up only 2.3 per cent to Y313.9bn, with demand for computer printers and floppy disks sluggish. Exports which accounted for some 30 per cent of overall sales, were especially profitable.

Net profit was up only 0.1 per cent to Y6.1bn.

Top property companies show substantial growth

By Martina Gannon

MITSUBISHI Real Estate Development and Mitsubishi Estate, Japan's two leading property companies, showed substantial profits growth in the year to March as property prices and rents continued to climb.

Mitsubishi's pre-tax profits rose for the 14th consecutive year, to Y85.4bn (\$549m) from Y76.2bn. The company had net income of Y43.8bn compared with Y35.5bn, and sales rose 14.8 per cent to Y314.9bn as demand for property in the Greater Tokyo area grew.

Mitsui, the sales subsidiary which was listed on the Tokyo

Stock Exchange last December, recorded a pre-tax profit rise of 15.5 per cent to Y52.7bn in the year. Sales were up 28.6 per cent on the previous year to Y604.2bn and the company's net income was Y29bn from last year's Y22.6bn.

The demand for property is expected to continue to grow in 1991. Mitsui projects a pre-tax profit rise of 18 per cent to Y71.0bn, mainly from apartment block sales and income from rents on new buildings. Mitsubishi is aiming for a 3 per cent increase in pre-tax profits for 1991 to Y88bn.

Weak yen lifts Yamaha Corp

PRE-TAX profit of Yamaha Corp, the Japanese musical instruments and sporting goods group, rose 16.9 per cent to Y12.1bn (\$78m) in the year to March, thanks largely to the weaker yen, writes Ian Rodger in Tokyo.

This was in spite of a 3.2 per cent decline in sales to Y384.7bn. The company said this was due mainly to an inventory adjustment for exports of electronic musical instruments. Net profit was up 15.6 per cent to Y4.3bn. For the current year, Yamaha is forecasting a pre-tax profit of Y13.5bn.

Compaq unveils low-cost range

By Louise Kehoe in San Francisco

COMPAQ COMPUTER is today due to launch a series of personal computer products with prices that rival those of "clone" machines manufactured in the Far East.

The new range represents a significant shift of strategy for Compaq, which has won second place in the US and European personal computer markets based on its reputation for high-performance, fully-featured desktop and portable personal computers with premium

prices. The new stripped-down versions of Compaq's 286 and 386 desktop models will be priced in the US at \$1,700 to \$3,200, roughly \$1,000 below Compaq's current prices for similarly powered computers.

Compaq is aiming the new products at corporate customers building personal computer networks.

"Compaq is the world leader in local area network servers," says Mr Mike Swavely, president of its North American

operations. However, Compaq's network servers often end up controlling a network of lower-priced clones of Compaq machines.

He expects the new Deskpro 286N and 386N to help it win a larger share of the networking business.

Although Compaq risks undermining its current products, the new models are less expandable, and will appeal to different types of buyers, the company says.

Swiss financier buys into HK

MR STEPHAN Schmidheiny, the Swiss financier, has bought a controlling stake in Cosa Liebermann, a Hong Kong-based trading group, writes William Dullforce in Geneva.

Cosa Liebermann has 3,000 employees and trades industrial machinery and branded consumer goods, such as Cartier watches and Bally shoes.

Until now, Mr Schmidheiny has had no interests in Asia or in this type of trading.

Singapore Airlines slows

By Our Financial Staff

SINGAPORE Airlines (SIA), the island's flag carrier, boosted group net profits 21.8 per cent to \$51.2bn (US\$649m) in the year to March, during which it formed a marketing and shareholding tie-up with Delta of the US and Swissair.

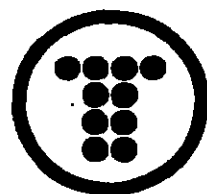
Passenger and freight traffic was up 9.9 per cent, but is expected to achieve only an 8.8 per cent gain this year and has been declining since 1988/89 when it was up 12 per cent.

The earnings rise in the last year - although outstripping an 11.4 per cent gain in revenues to \$55.1bn - was slower than the 68.5 per cent advance in the previous period, held back in part by higher fuel and wage bills.

Net profit was lifted by a change in the fleet depreciation rate, which saved the company \$519m. SIA also had a \$519m surplus from aircraft sales.

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May 1990



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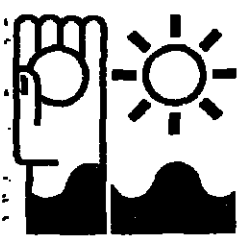
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FINANCIAL TIMES REPORT

SCOTTISH TOURISM

May 21 1990



Scotland offers a combination of history, superb scenery, and outdoor activities which

should attract tourists in droves. A big investment programme is under way, mainly by the private sector – yet the tourism market remains static, writes James Buxton

Investors wake up to Scotland

THE SCOTTISH tourist industry is enjoying an unprecedented upsurge of investment. In many parts of the country projects are going ahead to create new hotels and leisure complexes, golf courses and heritage centres. It is a rare hotel in the Lowlands that does not hum daily with conference business, and many is the whisky distillery in the Highlands which now shepherds visitors past its stills.

At the last count by the Scottish Tourist Board, investment projects in tourism worth about £200m were underway. On top of that there were another £100m worth of "fairly firm" future schemes and another £400m worth of "possible and longer term" proposals – a total of about £700m, excluding projects worth less than £500,000 each.

A roundup of the projects involving golf courses produced a total of 61 new courses on 39 locations, of which six schemes are under construction. Although the Scottish Tourist Board (STB), the Highlands & Islands Development Board (HIDB) and the Scottish Development Agency (SDA) offer grants and other assistance for tourism projects, more than

half of the £200m of schemes in progress are funded by the private sector without any government aid.

"International investors have suddenly woken up to Scotland," says Mr Tom Band, the STB's chief executive. "The new projects are generated by a belief that the market can sustain them."

Even if, as is likely, some of these proposals are postponed or cancelled because of the current high interest rates or because they are seen to duplicate rival schemes, enough is going on to lift the Scottish tourist industry to a higher level of quality.

In terms of quantity, tourism can already claim to be Scotland's largest single industry – its earnings of about £1.6bn in 1988 contributed 6 per cent of the Scottish gross domestic product and employed 180,000 people. Scotland can also claim a balance of payments surplus of about £450m in tourism, while Britain in general is in deficit.

Yet the sudden growth of new tourist and leisure schemes – only two years ago the tourism authorities were sighing for more investment and more imagination in Scottish tourism – is based on

what is currently a static market. The number of trips and bednights spent by both overseas and UK visitors fell by 11 per cent between 1984 and 1988 (the last year for which full figures are available), although the number of bednights spent by overseas tourists was up by 4 per cent.

The statistics also suggest that tourism spending increased only marginally in real terms over the 1985-88 period, and actually fell from 1987 to 1988. Hotel occupancy in 1989 (a year with an outstandingly sunny summer in Scotland but for which few statistics are yet available) increased by only 2 per cent.

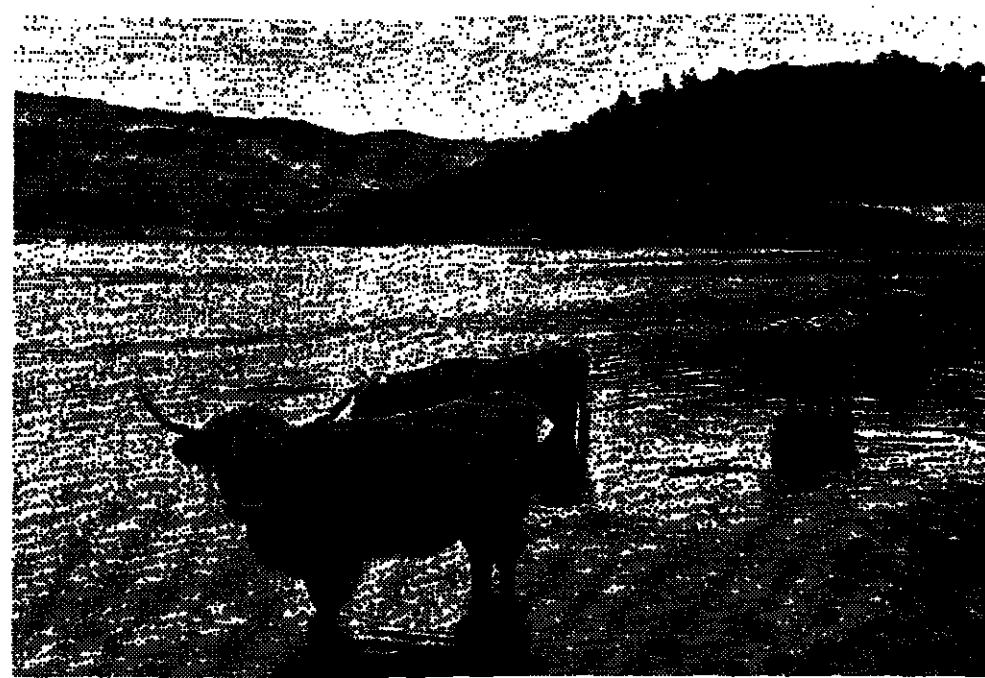
Much of the decline in tourist numbers is due to the fact that over the past two decades British people, and Scots in particular, now take their main annual holiday abroad rather than in Britain. Instead, Scotland has increasingly come to be perceived as a high quality destination for second holidays and weekend breaks, while it maintains a strong appeal to overseas visitors, led by those from the US who are also proportionately the biggest spenders.

Scotland has always had much to attract visitors – beautiful and wild scenery, strong historic associations, its role as the birthplace of golf, the chance to shoot red deer and grouse and to catch salmon.

The upgrading and modest expansion of Scotland's tourism and leisure facilities means, for example, that in Edinburgh the grey old North British Hotel (now owned by Queen's Most) is being refurbished at the cost of more than £20m to become a five star hotel.

On the shores of Loch Lomond a hotel, time-share and leisure complex is being built by Craigendarrach, which successfully pioneered this type of project in Aberdeenshire. At St Andrews, the cradle of golf, the Old Course Hotel has been extensively renovated by Japanese investors. Other Japanese owners have taken over the Turnberry Hotel on the Ayrshire coast.

The city of Glasgow, once synonymous with industrial dereliction, is demonstrating that a post-industrial city can



Highland cattle contemplate the far horizon. For many months of the year, say those in the tourist industry, visitors stay away and Scotland's scenery is left to such as these to appreciate

make a living from visitors and its arts facilities.

In the Highlands and other rural areas, the traditional country hotels may now offer a luxurious table, while landowners are finding their fishing, stalking and grouse moors command ever higher prices.

However, the picture is not uniformly cheerful. There are plenty of opportunities that are not being taken. It remains to be seen whether Edinburgh implements the cardinal points of the plan drawn up by a consortium of agencies last year to make the city more appealing for visitors, while Stirling, with its magnificent castle on a rock in the heart of the populous central belt, so far represents an opportunity missed.

As Dr John Healey of the Scottish Hotel School wrote recently: "There are numerous operational aspects which require further improvement: dirty toilets, inadequate signposting, antiquated opening times, lack of direct air links (although now transatlantic flights may use Glasgow, this will improve), 'underwhelming' visitor attractions, a

poorly funded overseas promotional effort (by the STB), unattractive conditions of pay and employment – to name but a few."

Scotland's improvements are being paralleled by other tourist countries. Mr Band of the STB points out that Spain, the most popular destination for British tourists, is attempting to move upmarket and, he says, "east Europe could in due course provide a lot of the things that Scotland provides, with the added excitement of being somewhere new." He warns against Scotland becoming complacent.

Others caution against the mindless creation of "me-too" projects in the field of golf and time-share facilities, and conservationists believe that many golf course projects are really stalking horses for housing schemes.

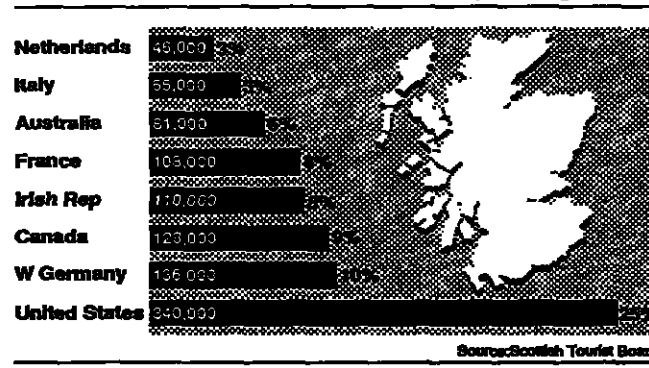
Scotland's tourist industry faces several formidable disadvantages. The first is undoubtedly the weather, listed by more than a quarter of all visitors as their principal dislike. In the Highlands part of the HIDB's assistance programme focuses on visitor attractions suitable for wet days.

Another problem is that Scotland does not have the population to support very large visitor attractions. "There's not a sufficient day trip home market," says Dr Gordon Adams, director of development and investment at the STB who points out that there are very few attractions in Scotland that succeed in bringing in more than 100,000 visitors a year.

Finally, there is the question of attitudes to tourism. Although Scotland is more conscious of the importance of tourism to its economy than many parts of England, and Scots have an image of being a friendly and hospitable people they do not always provide good or helpful service in hotels and restaurants. "We all know that Glasgow's miles better, but I question whether Glaswegians smile better," quipped Dr Jonathan Rounce, of Arlington Waterside, a tourism development company, at a tourism conference last year.

One of the actions of the Scottish Office's recently created co-ordinating group on tourism, which brings together the STB, British Tourist Authority, SDA and HIDB under the chairmanship of Lord Sanderson, a Scottish Office minister, has been to commission the drawing up of a scheme to improve the training of the Scottish labour force for work in tourism. Its proposals are due to be revealed soon.

Visitors: countries of origin (1988)



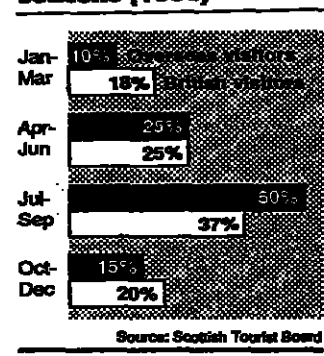
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Relative popularity of seasons (1988)



GLASGOW FOCUS

A cultural surprise

TWENTY YEARS ago, Mr Eddie Friel's job would have seemed as relevant as an ice cream seller the south side, and the Greater Glasgow Tourist Board, which he has headed since its formation in 1968, would have been a music hall joke.

Perceptions are changing, but when Glasgow was named European City of Culture for 1990 – in competition with, among other places, Edinburgh – there was still amusement and disbelief among those unable to associate Glasgow with anything other than grimy tenements, derelict shipyards and violence-ridden streets.

By contrast, Mr Roger Carter, who takes over the job of selling Edinburgh next month, need convince nobody that the capital is a lovely place, or that anyone it has an annual cultural festival.

Edinburgh's tourism business still dwarfs Glasgow's – it takes 60 per cent of Scotland's overseas visitors – but the capital assumed for decades that tourists just keep coming. Now it is running to catch up with its ancient rival's aggressive activity in the tourist market.

Glasgow started its rehabilitation in the 1970s, with a drive to rejuvenate its east and west ends, and a series of schemes to restore some of the finest Victorian buildings in the UK. Edinburgh is following suit, beginning to clean up its city centre and has even hired a stage designer to devise a lighting plan to show off the city to advantage at night.

When Mr Friel took up his post, Glasgow did not appear in any brochure overseas; summer occupancy rates in hotels and guest houses was 84.5 per cent and the theatres closed in the summer.

The city's profile had, however, been boosted by the new gallery housing the Burrell collection, the art collection of a shipping magnate, adding to the remarkable Victorian Art Gallery and Museum at Kelvin-side. Glasgow was the home of the Scottish Opera, the Scottish National Orchestra, Scottish Ballet, and the Citizens Theatre. "It was the best-kept secret in the globe," says Mr Friel.

He started advertising Glasgow's festival which lasts 52 weeks a year and was "better than London – access was easy and you didn't need a second mortgage to pay for a ticket." Five festival companies were formed to reflect traditions once strong in Glasgow but lost over the years – jazz, folk

and choral music, dance and the eclectic Mayfest. Theatres stayed open, and hotel and guest house occupancy rates will be two air hours away.

Mr Friel says Glasgow is in a better position to attract investment now that it is positioned in the market as a European cultural destination.

Flagship events of the 1988 season, the European City of Culture, have been used to keep Glasgow in the national and international eye. The Glasgow Garden Festival was also seen as important in proving to potential investors and local attractions that work in a city which had taken free attractions for granted. An exhibition called "Glasgow's Glasgow" – as brash and noisy as the city itself – hopes to become a permanent feature.

Like Dr Des Bonnar, Edinburgh and Lothians director of the SDA, Mr Friel insists the two cities are not in competition. "Anyone who comes to Scotland and doesn't go to Edinburgh is missing out on an essential part of the Scottish experience," he says.

The structure for promoting the two cities is the same. The Greater Glasgow Tourist Board is a company limited by guarantee, owned by member companies and some local authorities. Its parallel vehicle is Edinburgh Marketing.

Dr Bonnar concedes that Edinburgh has never taken tourism seriously, partly because it seemed to be self-perpetuating and partly because at its peak – in the three weeks of the festival – it can seize up the city's traffic and be a nuisance.

The Edinburgh Tourism Review, completed last year, approached tourism as a business. It found the city was falling behind competitors – such as York, Bath and Chester – in market share and quality of

product. The length of stay was shortening and more competition was on the way – the new Eurodisney development will be two air hours away.

The warning shot helped the SDA put together the Edinburgh Tourist Initiative. The Scottish Tourist Board has pitched in with a £250,000 contribution.

The parties set up Edinburgh Marketing – the district council providing most of the £1.5m a year funding – with the involvement of local tourist sector businesses.

The company is in its early days, but is preparing to tackle one of the most famous and least used tourist assets in the UK – the Royal Mile of buildings from late medieval to Victorian linking the Castle and the Palace of Holyroodhouse.

The street, which has seen many of the great dramas of Scottish history, is now regularly jammed with tourist coaches, and lacks clear information about its main features. Such is its lack of presentation that 60 per cent of visitors never get beyond the castle.

Dr Bonnar says the plan is to manage the Royal Mile so that people experience it properly – it will not be sanitised as a pedestrian precinct, but tourists should be able to see it on foot and with proper interpretation.

The city will be marketed to tourism intermediaries, such as coach tour companies.

Edinburgh Marketing recognises that the use of tourism stock – such as hotel occupancy rates – outside the three peak summer months has to become more efficient if new investment is to be attracted. This means spreading attractions through the year. A start has been made with the new Science Festival every May.

Tom Lynch

VOLUME AND VALUE OF TOURISM IN SCOTLAND

	1985 (m)	1986 (m)	1987 (m)	1988 (m)*
Domestic tourism				
Trips	12.6	11.9	13.4	11.0
Bednights	57.1	55.6	58.1	52.7
Expenditure (£)	1,117	1,224	1,521	1,211
Overseas tourism				
Trips	1.3	1.3	1.4	1.5
Bednights	13.7	12.8	13.4	14.0
Expenditure (£)	319	360	373	410
Total				
Trips	13.9	13.2	14.8	12.5
Bednights	70.8	68.4	71.5	66.7
Expenditure (£)	1,436	1,584	1,894	1,621
Share of total tourism spending	12.4%	13.9%	15.7%	12.8%

*Provisional estimates. Source: Scottish Tourist Board

BUSINESS

City and country venues compete for conferences

THE TOURIST industry all over the world woke up long ago to the fact that business tourism was profitable – Mr Eddie Friel, director of the Greater Glasgow Tourist Board, reckons business tourists spend three times as much per head as leisure tourists. Also, business tourists can include decision makers, who can be wooed towards siting a factory in the area, so investment-hungry countries are keen to attract conferences, make the delegates comfortable, give them the meeting place, offices, and telecommunications they need, and kindle a desire to return.

Glasgow and Aberdeen have modern, purpose-built conference centres, and another is to be built in Edinburgh, which already has a large exhibition venue at Ingleston. There are also small conference centres ranging from the discreet, often remote hotel catering for small numbers, to the hotels and halls hoping to bring in the small to medium-sized conference.

The international conference market is fierce, and the Scottish Development Agency, which is leading efforts to build Edinburgh's conference centre, has learned one lesson from its earlier venture with the Scottish Exhibition and Conference Centre in Glasgow: An operating company is being put together to sell conferences before the building exists, and to ensure that the technology installed is in tune with clients' needs.

Dr Des Bonnar, SDA director for Edinburgh and Lothians, says conference centres do not make money – they are loss leaders, which spin off benefits into the local economy. Edinburgh's £25m conference centre, now going through the planning process, should be completed in 1993. It will be able to take 1,200 delegates subdivided into conferences of 50, 100 and 200 in five interlinked halls have brought £50m in convention business in less than three years.

However, the centre has also brought accumulated losses of £5m, and is not expected to return to profit before 1993. This has brought some political flak, although the centre's defenders argue that other large exhibition and conference venues took a decade or more to become profitable.

Mr Alan Brazwell, the SDA's head of tourism, is unrepentant about the SDA's leading role in the SECC. It has bought substantial economic benefit to Glasgow, he insists, from land which some might have written off as unusable.

The Aberdeen Exhibition and Conference Centre has also had a slow start. Mr Clarke Milroy, managing director, is pressing for more support from his public sector masters, and is keen to give the impression of a man fighting with one hand tied behind his back.

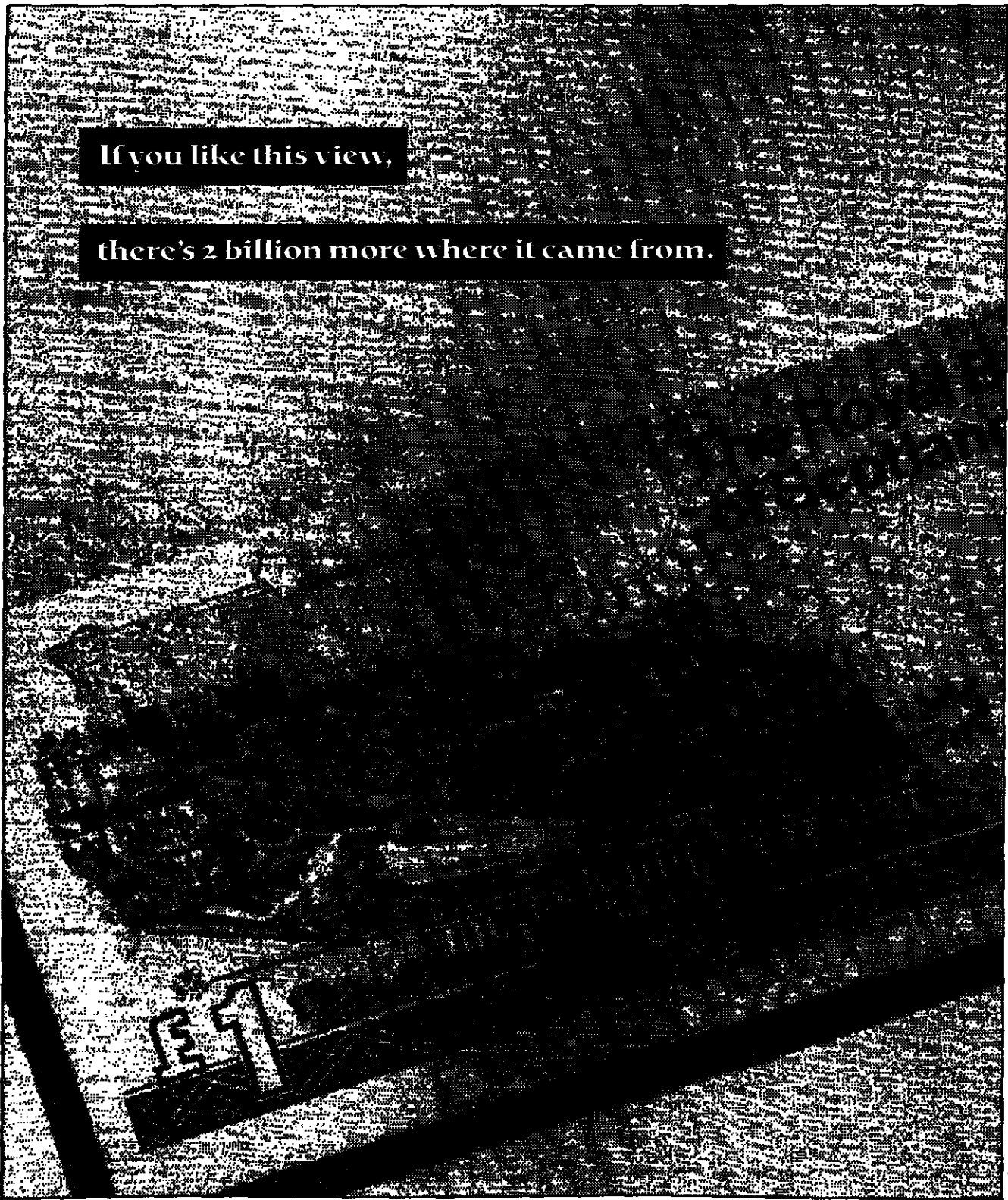
He has only two sales staff for his 10,500 sq m of space, he says, claiming the SECC has 20 selling its floorspace.

Like SECC, the centre is a flexible space, which lives on a diet of local sports clubs, craft exhibitions, trade shows and pop concerts, as well as headline conferences, such as the political parties which are beginning to make bookings – the Scottish Conservatives are there this month.

The site is being further developed with the addition of a hotel – the regional council will build the shell and let it on long lease to the operating company, which will fit it out. At the smaller end of the market, companies and hotels are looking for a share of the action, and finding out that it is not a cheap option – just the computer costs can impose a five-figure entry fee.

The average number of delegates at conferences in Scotland is quite small, and the Scottish Tourist Board is helping to market the small venues, of which the country has a good supply, for small conferences – such as in a castle or country house.

Tom Lynch



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SCOTTISH TOURISM 2

HERITAGE

Small country, great legends

THE BIGGEST single tourist attraction in Scotland is Edinburgh Castle, which topped 1m visitors last year. All over Scotland, tourists visit castles, ruins and preserved - battlefields and palaces.

Many far-flung English speakers claim Scottish descent - thousands even don "Highland" dress and hold clan gatherings in their own countries.

For such a small country, legends have grown up around a remarkable number of characters. Mary Queen of Scots is the second most written about woman in history; everyone knows that Robert the Bruce, who led the Scots to victory at Bannockburn, was going off to defeat the English; and there is continuing fascination with the French-Polish upstart Charles Edward Stuart, "Bonnie Prince Charlie" - who led thousands of Highlanders to the slaughter of Culloden in 1746.

Other tourists come to remember gentler souls, like poet Robert Burns, author Sir Walter Scott, economist Adam Smith, and the engineers and scientists who invented a disproportionate share of the machines which powered the industrial revolution.

The principal guardians of the country's ancient heritage are Historic Buildings and Monuments - the state sector body - and the National Trust for Scotland.

Nearly 2m people visited the Trust's 50 paid-for attractions in 1989, while HBM had 2.45m paying visitors to the 330 attractions in its direct care. Both organisations fund repair of historic buildings in private hands.

Both have done much in recent years to make those ancient glories more accessible - those in state care in particular tended to be forbidding, with little interpretation, and guidebooks seemingly written for the committed scholar.

HBM's primary responsibility is to conserve those monuments for the future, says Mr Jenny Hess, head of public relations for HBM. "We work in a much more commercial way than we used to but that is secondary to conserving and looking after what's in our care."

The guidebooks are more attractive and the interpretation is brighter, though the

entrance to many sites could be more welcoming.

The more commercial approach has included attracting sponsors and hiring out buildings - thus corporate dinners can be held in the glory of Stirling Castle, and the old castles and palaces form a backdrop to many advertisements and film scenes.

HBM has developed a travel trade section and developed an "explorer" ticket - overseas visitors can buy a ticket for all HBM and NTS attractions.

HBM's properties range from such as its 5,000-year-old sites in Orkney - the village of Skara Brae and the magnificent chambered cairns of Maeshowe - to industrial archaeology.

Its biggest project is a £5m plan to improve access to and the organisation and interpretation of Edinburgh Castle. Its newest is the Dallas Dinn display in the last built in the 19th century. Mothballed in 1983 in the downturn in the industry, it is now a museum - giving HBM the opportunity to develop its own varied malt whisky. The Historic Scotland Industrial Archaeology projects are attracting more interest, and this has been taken a step further with the use of heritage as a vehicle of urban regeneration.

Perhaps the most striking example is in Dundee, where the Discovery, the first vessel built in Britain for scientific research and which carried Scott and Shackleton on their 1901-1904 Antarctic expedition, is the centrepiece of a waterfront project combining a £5m heritage centre, cinemas, a nightclub, sports facilities and a hotel on land once hopelessly derelict.

Faced with Dundee's decline in the late 1970s, the local authorities, the Scottish Development Agency and the private sector formed the Dundee Project to revitalise the economy.

The moving of the Discovery from London to the city where she was built has proved a focus, renewing the city's spirit - the whole renewal package has been sold under the "City of Discovery" badge.

Dundee's tourist industry is tiny. Business visitors keep hotel occupancy high on week-nights, so the Discovery and other attractions are seen as a draw for weekend tourists. The



A gentle memory: the Robert Burns monument in Dumfries

Discovery will move to her new birth next year, and the heritage centre will open in 1992.

The whole development will have cost £50m - £7m from the public purse and £43m from private industry, mainly the "superstore" and DIY warehouse which have taken up the south end of the site. The heritage centre is jointly financed by the Scottish Development Agency, the Glasgow-based GA Group and National Leasing and Finance.

The next possible project is a textile heritage centre to reflect the city's pre-eminence in the manufacture of jute which, among other things, covered the wagon trains that opened the American West.

To entice tourists further up the east coast, a group of Aberdeen businesspeople have floated a plan for an Oil Experience. The council is holding some land on the city's seaford for the £30m project which, the organisers openly admit, will only be economic if the oil companies sponsor it - Aberdeen cannot hope to get enough visitors to make a £30m development profitable.

Many Scots are sensitive about the potential for "Disneyfication" of Scotland. Dr Gordon Adams, the STB's

director of investment and planning, insists that a Disneyland would not be appropriate. "You can have a tremendous story building on what is there already. Sites already existing just need to be developed to quite a minor extent. Often those attractions will be and must be on a heritage theme."

There are problems - the interpretation of some periods in Scottish history, such as the Highland Clearances, is the subject of fierce debate. It is difficult to present the truth of a story if that story is still embroiled in controversy.

There have been temptations towards going over the top - Stirling Castle deserves more than its 200,000 visitors a year, and suggestions have included a funicular railway up the castle rock.

On a smaller scale, there has been a mushrooming of small private sector visitor attractions which could be loosely defined as "heritage." The whisky industry is a popular one - many distilleries have visitor centres and the industry has a £2m heritage centre in Edinburgh - and other industries have followed suit.

Tom Lynch

James Buxton on hotel development

A flourishing industry

AN eighteenth-century mansion near Glasgow in Fife which recently became a hotel may have some important lessons for Scotland's hotel industry.

Balbirnie House, for nearly two centuries the property of the Balfour family and then somewhat incongruously the headquarters of Fife regional council, is now a Grade-A hotel with 30 bedrooms. There are conference facilities for up to 120 people as well as smaller meeting rooms, and the hotel can provide a banquet for around 200 people. It is set in a 400 acre publicly-owned park with a golf course close to the house.

Balbirnie, which opened about six months ago, is the project of Mr Eric Brown, an experienced hotel manager and past lecturer on hotel management who, with partners, has invested about £2m. What is significant about it is its size, its location and the markets in which it is operating.

Bigger than the average country hotel (which usually has about half its number of rooms), it is within an hour's drive of Edinburgh, Perth, Dundee and St Andrews, a prosperous and, by Scottish standards, well-populated area. It is close to tourists attractions such as Falkland Palace, to golf courses (St Andrews) and to industrial centres

AVERAGE LENGTH OF STAY AND DURATION		
	Domestic tourists (1988)	Overseas tourists (1987)
Average length of stay (nights)	4.8	9.8
Average expenditure per trip	£110	£273
Average expenditure per night	£28	£28

(Source: Scottish Tourist Board)

(Glenrothes is a centre of electronics and other hi-tech industries). Balbirnie can thus appeal to - and accommodate - people from the corporate world (for conferences and entertainment), the leisure market (such as weekend visitors), and the tourist sector (the hotel is being marketed in the US tourist and golf markets), while still remaining relatively intimate in scale.

"I travelled the length and breadth of Scotland before I found a suitable property in the right location," says Mr Brown. He believes it is easier for a private company to create this kind of venue than a large hotel company. "A big company usually needs more rooms to support its overheads and marketing effort, but that may defeat the purpose: the business user wants something more personal."

Across Scotland, roughly half the £700m of known tourism projects - some of them under way - are in the Highlands and Islands, while elsewhere in the south redevelopment projects include the Old Course Hotel at St Andrews. Such is the scale of upgrading works that concern has been expressed that there could be a surplus of top quality accommodation and a shortage of three-star hotels in the city. Many schemes are going ahead or are being considered following a year - 1989 - during which, in spite of unusually good weather, hotel occupancy in Scotland went up by only two per cent.

In the Highlands and Islands in 1988, hotel occupancy between April and October was only 55 per cent - a rise of just 1 per cent from the previous year. Both the Scottish Tourist Board and the Highlands & Islands Development Board now want to use their financial resources to improve the quality

of Scotland's existing hotels rather than to increase the country's hotel room capacity. Mr Ian Grant, the new STB chairman, says the board's priorities in the hotel sector will be to help leisure projects and "upgrading existing accommodation and the provision of en suite bathrooms." It has given £4.5m in grants to projects worth £25m over the past three years. Years of exhortation by Mr Grant's outspoken predecessor, Mr Alan Devereux, combined with the STB's grading scheme for hotels and guest houses, have gradually pushed up the average quality of hotels in Scotland, especially country hotels.

But not every rural hotel needs to be luxurious. The idea of buying or creating a country hotel, particularly in the Highlands, appeals to many people. But Mr Robin Lingard, who is responsible for tourism at the HDB, urges a strong dose of caution. "There's such a thing as the curse of the Highlands," he says. "People come up here in the summer, think it will be fun to run and buy it."

However, the weather, the short tourist season and the lonely winters may not be kind to them; they may lose money and discover they don't enjoy the business after all. This shows in the very rapid changes of ownership of many Highland hotels. Experience shows that many small hotels only make money if the owners do almost all the work themselves, including the cooking. "A good family-run hotel can be an outstanding success," says Mr Lingard. "But it's hard work and not many people enjoy it."

To help, the HDB offers a business training programme and recommends hoteliers to link their hotels to other activities, and try to generate out-of-season business. Mr Brown of Balbirnie House says: "For many people, running this type of hotel is a way of life rather than a business. They don't really contemplate making a commercial return on capital, but they make their money out of the capital appreciation when they sell. They tend to overcapitalise and under-trade."

Tom Lynch looks at the idea of golf as a tourist attraction

The land of 400 courses

SCOTLAND gave the world the game of golf centuries ago, but has only recently woken up to the fact that golf is an asset it can also sell.

By the early 17th century, the Scots had realised that the low-lying sandy terrain along their coasts was ideal for "golf." So popular did golf become that it was made illegal for a while because it so distracted devotees.

The country has more than 400 golf courses, from the great Open championship venues of St Andrews, Muirfield and Turnberry to the nine-hole courses run by committees of enthusiasts in villages where green fees are collected in "honesty boxes" and greens are fenced off from the cattle and sheep which substitute for motor mowers.

The world's first golf club was formed in Edinburgh, and 216 years ago a group of nobles and gentry founded the body now known as the Royal and Ancient Golf Club, sited in the seaside university town of St Andrews from where - jointly with the US Golfing Association - it controls world golf.

The idea that golf should be sold as a tourist attraction was a long time taking root. Many of the best courses are public, often owned by local councils and a facility for local people need not go looking for outside business.

There was no need to court tourists to the great courses - only 145,000 rounds of golf a year are available on the Old Course at St Andrews, and demand is such that no marketing is needed.

Dr Gordon Adams, director of investment and planning for the Scottish Tourist Board,

acknowledges that golf as a tourist attraction was not always well presented. Many courses are too short, and do not have the facilities tourists need - club hire, car parking, changing rooms and diversions for non-golfing companions.

It is hardly surprising that the selling of golf has been led by those hotels which own their own courses - Turnberry in Ayrshire, where the Open was last staged in 1986 and will be again in 1994, and Glenaeles, in Perthshire. Both were owned by British Transport Hotels until the early 1980s, and are now five-star hotels offering full facilities for golfers and diversions for the rest.

Nor is it surprising that Japanese investors have seen the potential of Scottish golf. In 1987, Nitto Kogyo, a Japanese family-owned company, bought Turnberry from Sea Containers, and Seijo Corp, a member of the Saison Group, has a stake in the Old Course hotel at St Andrews, which reopened this month after a £15m redevelopment.

Mr Peter Crome, general manager of the Old Course Hotel, does not have a golf course as part of the property - the best he can do for those wishing to play the Old Course, probably the most famous in the world, is to enter their names in the daily ballot for tee times.

But with three other courses in St Andrews, 30 in the county of Fife, and top-class links courses such as Carnoustie just over the border in Angus, Mr Crome is positive about the hotel's ability to offer as much golf as anyone wants to play. He believes the infamous

seasonality of the Scottish tourist trade can be ironed out by appealing to the incentives, conference and weekend breaks markets. The leisure centre, which has become essential at the top of the market, is complemented by the biggest golf shop in town and a health club offering, among other things, a vast range of massage techniques.

His visitor profile is 55 per cent American, 35 per cent British, and he believes more UK trade is available, particularly in the quieter months. Turnberry and Glenaeles also offer the full range of upmarket diversions. Turnberry's advantage is that it has two championship courses.

Mr Crome Rouse, Turnberry's general manager, said his hotel had just completed an £3m refurbishment over five win-

ters, aiming to give it a country house feel, and was about to embark on a £2m development of a new leisure club.

Impressive though recent investment around golf courses has been, it is dwarfed by promises of future investment, with 50 or more new proposals. Some proposals are well down the road - Leading Leisure starts work soon on a £7m hotel in Carnoustie and THF has plans for a £13m hotel there - developments which may restore Carnoustie's golf course to the Open circuit after a gap of about 20 years.

Some plans for new courses are unlikely to proceed, and there have been protests from conservationists that some are simply sops offered by developers wanting to build lots of houses in sensitive areas.

Those concerned with tourism are relaxed about the number of schemes proposed - presented variously in Scotland as a £1bn bonanza and a bubble bound to burst. There is a strong feeling in the Scottish Development Agency and the STB that many plans will not come off and that the market will sort out how many of the courses are ever built.

There is some scepticism about those that claim to be championship courses - the championship network in Scotland is thought unlikely to expand because other European countries are investing in golf and want their share of the big events.

The STB's strategy is to assist golf clubs to provide car parks and club houses, and encourage tourists to explore what one official called the "hidden gems" of Scottish golf - magnificent, little-known courses like Edzell, Monifieth, Crief, Portpatrick and Macrahanish. Dornoch, in Easter Ross, was a "hidden gem" once, but has been discovered by thousands and claims to be Tom Watson's favourite.

Those who run small clubs are being encouraged to consider that a large proportion of their green fees - two-thirds in some cases - come from visitors, so that local people are having their golf subsidised and ought to do more for visitors.

The STB has also put £300,000 towards the £1.8m museum opening in St Andrews next month.

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Closing prices May 18																	
Continents in cents unless marked \$																	
167700 Anglo Int	\$10	300	50	36 1/2	+10	9800 Crown A	\$135	100	135	135	+	19750 Genest	\$21	21 1/2	21	21	+
167700 Amica Inc	\$21	21	15	15	-	9800 Crown B	\$20	30	20	20	+	19750 MGZ A	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown C	\$10	10	10	10	+	19750 MGZ B	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown D	\$10	10	10	10	+	19750 MGZ C	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown E	\$10	10	10	10	+	19750 MGZ D	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown F	\$10	10	10	10	+	19750 MGZ E	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown G	\$10	10	10	10	+	19750 MGZ F	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown H	\$10	10	10	10	+	19750 MGZ G	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown I	\$10	10	10	10	+	19750 MGZ H	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown J	\$10	10	10	10	+	19750 MGZ I	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown K	\$10	10	10	10	+	19750 MGZ J	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown L	\$10	10	10	10	+	19750 MGZ K	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown M	\$10	10	10	10	+	19750 MGZ L	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown N	\$10	10	10	10	+	19750 MGZ M	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown O	\$10	10	10	10	+	19750 MGZ N	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown P	\$10	10	10	10	+	19750 MGZ O	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown Q	\$10	10	10	10	+	19750 MGZ P	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown R	\$10	10	10	10	+	19750 MGZ Q	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown S	\$10	10	10	10	+	19750 MGZ R	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown T	\$10	10	10	10	+	19750 MGZ S	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown U	\$10	10	10	10	+	19750 MGZ T	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown V	\$10	10	10	10	+	19750 MGZ U	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown W	\$10	10	10	10	+	19750 MGZ V	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown X	\$10	10	10	10	+	19750 MGZ W	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown Y	\$10	10	10	10	+	19750 MGZ X	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown Z	\$10	10	10	10	+	19750 MGZ Y	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AA	\$10	10	10	10	+	19750 MGZ Z	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AB	\$10	10	10	10	+	19750 MGZ AA	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AC	\$10	10	10	10	+	19750 MGZ AB	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AD	\$10	10	10	10	+	19750 MGZ AC	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AE	\$10	10	10	10	+	19750 MGZ AD	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AF	\$10	10	10	10	+	19750 MGZ AE	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AG	\$10	10	10	10	+	19750 MGZ AF	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AH	\$10	10	10	10	+	19750 MGZ AG	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AI	\$10	10	10	10	+	19750 MGZ AH	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AJ	\$10	10	10	10	+	19750 MGZ AI	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AK	\$10	10	10	10	+	19750 MGZ AJ	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AL	\$10	10	10	10	+	19750 MGZ AK	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AM	\$10	10	10	10	+	19750 MGZ AL	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AN	\$10	10	10	10	+	19750 MGZ AM	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AO	\$10	10	10	10	+	19750 MGZ AN	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AP	\$10	10	10	10	+	19750 MGZ AO	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AQ	\$10	10	10	10	+	19750 MGZ AP	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AR	\$10	10	10	10	+	19750 MGZ AQ	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AS	\$10	10	10	10	+	19750 MGZ AR	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AT	\$10	10	10	10	+	19750 MGZ AS	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AU	\$10	10	10	10	+	19750 MGZ AT	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AV	\$10	10	10	10	+	19750 MGZ AU	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AW	\$10	10	10	10	+	19750 MGZ AV	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AX	\$10	10	10	10	+	19750 MGZ AW	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AY	\$10	10	10	10	+	19750 MGZ AX	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown AZ	\$10	10	10	10	+	19750 MGZ AY	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BA	\$10	10	10	10	+	19750 MGZ AZ	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BB	\$10	10	10	10	+	19750 MGZ BA	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BC	\$10	10	10	10	+	19750 MGZ BB	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BD	\$10	10	10	10	+	19750 MGZ BC	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BE	\$10	10	10	10	+	19750 MGZ BD	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BF	\$10	10	10	10	+	19750 MGZ BE	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BG	\$10	10	10	10	+	19750 MGZ BF	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BH	\$10	10	10	10	+	19750 MGZ BG	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BI	\$10	10	10	10	+	19750 MGZ BH	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BJ	\$10	10	10	10	+	19750 MGZ BI	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BK	\$10	10	10	10	+	19750 MGZ BJ	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BL	\$10	10	10	10	+	19750 MGZ BK	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BM	\$10	10	10	10	+	19750 MGZ BL	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BN	\$10	10	10	10	+	19750 MGZ BM	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BO	\$10	10	10	10	+	19750 MGZ BN	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BP	\$10	10	10	10	+	19750 MGZ BO	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BQ	\$10	10	10	10	+	19750 MGZ BP	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BR	\$10	10	10	10	+	19750 MGZ BQ	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BS	\$10	10	10	10	+	19750 MGZ BR	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BT	\$10	10	10	10	+	19750 MGZ BS	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BU	\$10	10	10	10	+	19750 MGZ BT	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BV	\$10	10	10	10	+	19750 MGZ BU	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BW	\$10	10	10	10	+	19750 MGZ BV	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BX	\$10	10	10	10	+	19750 MGZ BW	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BY	\$10	10	10	10	+	19750 MGZ BX	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown BZ	\$10	10	10	10	+	19750 MGZ BY	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown CA	\$10	10	10	10	+	19750 MGZ BZ	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown CB	\$10	10	10	10	+	19750 MGZ CA	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown CC	\$10	10	10	10	+	19750 MGZ CB	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown CD	\$10	10	10	10	+	19750 MGZ CC	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown CE	\$10	10	10	10	+	19750 MGZ CD	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown CF	\$10	10	10	10	+	19750 MGZ CE	\$11	11 1/2	11 1/2	+	
167700 Bell Canada	\$10	10	10	10	+	9800 Crown CG	\$10	10	10	10	+	19750 MGZ CF	\$11	11 1/2	11 1/2	+	
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INDICES

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May 11 1961

Dom Industrial Div. Yield	3.73	4.05	4.15	3.43	Time to Sec Rep'd (Q4/98 2nd Quarter (Q4/98))	2948.26	2941.23	2953.77	2946.78	2853.82 (Q4) 4094.68 (Q4)	2853.82 (Q4) 3313.92 (Q4)
	May 10	May 9	May 2	year ago (approx.)	MALAYSIA KLS Composite (Q4/98)	364.13	559.46	557.82	559.74	602.30 (Q4) 620.23 (Q4)	518.53 (Q4) 518.53 (Q4)
S & P Industrial div. yield	2.98	3.07	3.13	3.17	NETHELANDS CSE 10 Ind. Comp. Ind. (Q4/98)	262.7	263.1	266.6	299.6	269.0 (Q4) 269.3 (Q4)	269.1 (Q4) 269.1 (Q4)
S & P Indl. P/E ratio	15.49	15.20	14.85	12.82		196.1	188.1	186.8			194.2 (Q4)

NEW YORK ACTIVE STOCKS

[illegible]

[illegible]**TOKYO - Most Active Stocks**

Friday May 18 1990			
	Stocks Traded	Closing Prices	Change on day
Nippon Mining	18.7m	1,250	-40
Honsha Paper	11.7m	2,280	+220
Kureha Inds	11.7m	1,040	+30
Furukawa Elec	11.6m	920	+29
Nippon Steel	7.4m	916	-2

	Stocks Traded	Closing Prices	Change on day
NEC	5.0m	654	-13
Shimizu	5.0m	3,000	-20
Sanyo Electric	5.0m	935	+1
Hitachi	5.0m	1,850	0
Isuzu Motors	5.4m	1,700	-10

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CURRENCIES, MONEY AND CAPITAL MARKETS

MONEY MARKETS

Between euphoria and reality

STERLING MARKETS are caught between euphoria over the potential benefits from British membership of the European Monetary System and the reality that there are still many economic problems to overcome. The Bank of England is obviously concerned and sent a very strong signal last week against

UK clearing bank base lending rate
15 per cent
from October 5

attempts to reduce base rates. Traders on Liffe were caught flat-footed by a press interview with Mr John Major, the UK Chancellor, indicating that ERM membership is firmly on the agenda, but then ran much too fast in an attempt to catch up. Taking into account technical factors, September short sterling futures should be trading at about 85.30 on

base rates of 15 per cent. The contract has struggled to remain above 85.00 until two separate events - the Chancellor's comments on the ERM and the first rise in UK unemployment for nearly 4 years - combined to send prices racing up on Thursday.

There was virtual panic when it was realised that so many traders on Liffe were holding short positions. The rush to cover meant the market crashed through technical resistance at 85.21 to a high of 85.70. As the "shorts" were taken out, prices fell, closing at 85.45.

This gave the opportunity to create more short positions and on Friday the contract opened at 85.45, before rising again, but in a calmer manner. The market is looking towards the ERM, but high UK inflation, a balance of payments deficit and a shrinking budget surplus are the realities that still have to be faced.

POUND SPOT - FORWARD AGAINST THE POUND

May 18	Day's	Close	One month	Three months	Six months	One year
May 18	May 18	May 18	May 18	May 18	May 18	May 18
US	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Canada	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
France	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Germany	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Italy	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Japan	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Spain	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Sweden	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Switzerland	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Belgium	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Netherlands	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Portugal	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Greece	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
UK	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

May 18	Day's	Close	One month	Three months	Six months	One year
May 18	May 18	May 18	May 18	May 18	May 18	May 18
US	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Canada	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
France	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Germany	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Italy	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Japan	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Spain	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Sweden	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Switzerland	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Belgium	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Netherlands	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Portugal	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Greece	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
UK	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95

EXCHANGE CROSS RATES

May 17	£	DM	Yen	FF	S Fr	NFL	Lira	C\$	B Fr
May 17	May 17	May 17	May 17	May 17	May 17	May 17	May 17	May 17	May 17
US	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Canada	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
France	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Germany	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Italy	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Japan	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Spain	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Sweden	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Switzerland	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Belgium	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Netherlands	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Portugal	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Greece	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
UK	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95

EURO-CURRENCY INTEREST RATES

May 18	Short	7 days	One month	Three months	Six months	One year
May 18	May 18	May 18	May 18	May 18	May 18	May 18
US	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Canada	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
France	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Germany	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Italy	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Japan	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Spain	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Sweden	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Switzerland	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Belgium	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Netherlands	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Portugal	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
Greece	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95
UK	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95	0.94-0.95

FT LONDON INTERBANK FIXING

May 18	Overnight	One month	Three months	Six months	One year
May 18	May 18	May 18	May 18	May 18	May 18
US	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Canada	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
France	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Germany	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Italy	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Japan	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Spain	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Sweden	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Switzerland	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Belgium	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Netherlands	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Portugal	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Greece	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
UK	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95

MONEY RATES

May 18	Overnight	One month	Three months	Six months	One year
May 18	May 18	May 18	May 18	May 18	May 18
US	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Canada	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
France	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Germany	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Italy	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Japan	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Spain	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Sweden	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Switzerland	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Belgium	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Netherlands	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Portugal	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Greece	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
UK	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95

LONDON MONEY RATES

May 18	Overnight	One month	Three months	Six months	One year
May 18	May 18	May 18	May 18	May 18	May 18
US	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Canada	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
France	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Germany	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Italy	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Japan	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Spain	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Sweden	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Switzerland	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Belgium	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Netherlands	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Portugal	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
Greece	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95
UK	1.6825-1.6830	1.6825-1.6830	0.94-0.95	0.94-0.95	0.94-0.95

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INDUSTRIALS (Miscel.) - Contd.

● For Latest Share Prices on any telephone ring direct-0836 43 + four digit code (listed below). Calls charged at 38p per minute peak and 25p off peak, inc VAT

MINES -- Contd[illegible]

THIRD MARKET						
	Stock	Price	Vol	Last	Settlement	Open
			Change			
1	ASIA Resource 20c	14	2	14	14	14
2	2 Analysts Hedge 20c	14	-0.7	14	14	14
3	2 Analysts Hedge 20c	14	-0.7	14	14	14
4	2 Analysts Hedge 20c	14	-0.7	14	14	14
5	2 Analysts Hedge 20c	14	-0.7	14	14	14
6	2 Analysts Hedge 20c	14	-0.7	14	14	14
7	2 Analysts Hedge 20c	14	-0.7	14	14	14
8	2 Analysts Hedge 20c	14	-0.7	14	14	14
9	2 Analysts Hedge 20c	14	-0.7	14	14	14
10	2 Analysts Hedge 20c	14	-0.7	14	14	14
11	2 Analysts Hedge 20c	14	-0.7	14	14	14
12	2 Analysts Hedge 20c	14	-0.7	14	14	14
13	2 Analysts Hedge 20c	14	-0.7	14	14	14
14	2 Analysts Hedge 20c	14	-0.7	14	14	14
15	2 Analysts Hedge 20c	14	-0.7	14	14	14
16	2 Analysts Hedge 20c	14	-0.7	14	14	14
17	2 Analysts Hedge 20c	14	-0.7	14	14	14
18	2 Analysts Hedge 20c	14	-0.7	14	14	14
19	2 Analysts Hedge 20c	14	-0.7	14	14	14
20	2 Analysts Hedge 20c	14	-0.7	14	14	14
21	2 Analysts Hedge 20c	14	-0.7	14	14	14
22	2 Analysts Hedge 20c	14	-0.7	14	14	14
23	2 Analysts Hedge 20c	14	-0.7	14	14	14
24	2 Analysts Hedge 20c	14	-0.7	14	14	14
25	2 Analysts Hedge 20c	14	-0.7	14	14	14
26	2 Analysts Hedge 20c	14	-0.7	14	14	14
27	2 Analysts Hedge 20c	14	-0.7	14	14	14
28	2 Analysts Hedge 20c	14	-0.7	14	14	14
29	2 Analysts Hedge 20c	14	-0.7	14	14	14
30	2 Analysts Hedge 20c	14	-0.7	14	14	14
31	2 Analysts Hedge 20c	14	-0.7	14	14	14
32	2 Analysts Hedge 20c	14	-0.7	14	14	14
33	2 Analysts Hedge 20c	14	-0.7	14	14	14
34	2 Analysts Hedge 20c	14	-0.7	14	14	14
35	2 Analysts Hedge 20c	14	-0.7	14	14	14
36	2 Analysts Hedge 20c	14	-0.7	14	14	14
37	2 Analysts Hedge 20c	14	-0.7	14	14	14
38	2 Analysts Hedge 20c	14	-0.7	14	14	14
39	2 Analysts Hedge 20c	14	-0.7	14	14	14
40	2 Analysts Hedge 20c	14	-0.7	14	14	14
41	2 Analysts Hedge 20c	14	-0.7	14	14	14
42	2 Analysts Hedge 20c	14	-0.7	14	14	14
43	2 Analysts Hedge 20c	14	-0.7	14	14	14
44	2 Analysts Hedge 20c	14	-0.7	14	14	14
45	2 Analysts Hedge 20c	14	-0.7	14	14	14
46	2 Analysts Hedge 20c	14	-0.7	14	14	14
47	2 Analysts Hedge 20c	14	-0.7	14	14	14
48	2 Analysts Hedge 20c	14	-0.7	14	14	14
49	2 Analysts Hedge 20c	14	-0.7	14	14	14
50	2 Analysts Hedge 20c	14	-0.7	14	14	14
51	2 Analysts Hedge 20c	14	-0.7	14	14	14
52	2 Analysts Hedge 20c	14	-0.7	14	14	14
53	2 Analysts Hedge 20c	14	-0.7	14	14	14
54	2 Analysts Hedge 20c	14	-0.7	14	14	14
55	2 Analysts Hedge 20c	14	-0.7	14	14	14
56	2 Analysts Hedge 20c	14	-0.7	14	14	14
57	2 Analysts Hedge 20c	14	-0.7	14	14	14

OVERSEAS TRADER

[illegible]

48.1GT Chile Ford Units...	481	-2.0	-	-	-
4.1400s. Warrants.....	207				

[illegible]

40.4 Wyndall Higgs	73	4.3	10.4	Nov Jan
Warrior Industries	81	-	-	-
111.2 Western Int	111	0.9	2.6	Feb Nov

REGIONAL & IRISH STOCKS

The following is a selection of Regional and Irish stocks, later being quoted in Irish currency.

Craig & Rose £1. v	830	2.5	Carroll (P.J.) v	1471
Flintley Plg. 5p. v	830	2.9	Hall (R. & H.J.)	1751
Holt (Lod) 25p. v	1290	-0.1	Norton Hldgs. v	721/2
			IRG	2801
			United Drug. v	1651

IRISH

Cap. 1 1/2% 1992	570	
9% Cap. 1% 1990	894 1/2	-0.7
Fin. 1.5% 97/02	511 1/2	
Arnots	418 1/2	3.4

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FINANCIAL TIMES
LONDON & BUSINESS NEWSPAPER

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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The Business Column

Factors of a national nature

Scotland is one of the main European centres for semiconductor production, although the UK does not have a high-volume chip manufacturer. The bulk of British production of commodity ball bearings is in the hands of foreign-owned companies. Yamazaki, the Japanese company, produces about 20 per cent of all British-made computer numerically controlled machine tools in a UK market for general purpose machines dominated by foreign producers.

The UK Government's support for Japanese car producers in negotiations over the European Community's policy on imports shows Britain's national champions are likely to be foreign owned. So how can nationality be defined?

Take Unitech, a leading worldwide producer of power supplies for the electronics industry, which is always described as British. Its headquarters are in Reading, Berkshire, and most of its top management is British.

One criterion of nationality is ownership. The main shareholders in Unitech are Swiss. Yet few would describe Unitech as Swiss. Ownership can only be a partial definition of a company's nationality.

Where a company makes its money is another criterion. On this Unitech would certainly fail to be British. About 40 per cent of its sales are in Europe, with 25 per cent in the Far East and 35 per cent in North America. But what matters more is where the company made its money. If all the foreign sales were exported from a UK base, Unitech should be described as a British company.

Its workforce is liberally spread around the world. It has a total of 6,000 employees, with 1,000 in the Far East, 2,000 in North America and 3,000 in Europe, with a large share in France. Yet it would be inappropriate to call it an Anglo-French company or even a European company.

It might be objected that the distribution of manufacturing and assembly activities matters less than where research, development and design are located. Again Unitech would not count as purely British. It has research and development facilities in Britain, the Far East and the United States.

Finally, the location of top management matters. The company's headquarters in Reading is the main source of power within the group as a whole. It is to British subsidiaries that will turn for decisions on important matters.

But that is no reason for the management of a British international company to favour the UK any more than the management of any other international company. There will be many sources of power within an international company. Moreover the nationality of top management cannot be a decisive criterion, for the chief executives of Glaxo and SmithKline Beecham, Britain's two leading pharmaceutical groups, are both American.

One conclusion is that there is no single factor which can decide nationality. A profile has to be built up from several characteristics. Unitech has a predominantly British culture but that is not something which can be pinned down in figures. Perhaps it should be called a British international company or a predominantly British company.

More important, simple nationality tests are misleading. What matters are patterns of dependence and commitment. An important distinction is whether a company operates in international markets or whether it is dependent upon a single national market. These two types of companies will behave very differently.

Another distinction is whether a company is committed to the economy in which it operates, by contributing to its long-run capacity for innovation. People in South Wales joke that they are happier to have Japanese rather than English companies investing in the area because they are likely to survive longer and invest more.

Religious, political or social attachments, such as Judaism, Catholicism or environmentalism which span national borders, might be a better way of categorising companies' motives, culture and characteristics than outmoded notions of nationality.

Charles Leadbeater

The controversial Mr Jacques Calvet, chairman of Peugeot for the past eight years and the strongman of the French car industry, is planning against all the odds to complete his final lap at the head of Europe's third-largest car maker in real style.

Mr Calvet's reputation has taken a battering at home in the past year for his alleged intransigence in Peugeot's worst-ever wage strike. He has raised eyebrows abroad with his outspoken stance against Japanese car imports.

Even his critics agree that his toughness was exactly what was needed to save Peugeot, which also makes Citroën cars, from near bankruptcy in the early 1980s. The company, in line with other car makers, has also been helped by the European car market's longer than expected growth, which now seems to be ending.

But is Mr Calvet, the sceptics ask, the right man to steer Peugeot through the 1990s, against the coming wave of Japanese competition?

Mr Calvet, who admits something to being "too Cartesian" in his management approach, believes the strike at least drove home to the workforce the seriousness of the Japanese threat. "I have a fault, from which I suffer greatly. I am much too logical, not sufficiently directed by intuition," he confesses.

After that setback - which cost the entire group just over 2 per cent of a year's sales - Mr Calvet now believes he is back on the road to fulfilling his ambition. That is to turn the producer of Peugeot and Citroën cars into Europe's biggest-selling car group by the time he expects to leave, between 1992 and 1994. He is, meanwhile, planning new investments in Britain, Turkey and China, and aims to compete for the first time against high-range BMWs and Mercedes within the decade.

"In three years our production capacity will be 2.6m cars. That is 40,000 more than now," he believes, "with this level of production we can compete," says Mr Calvet.

The image is of a man with undiminished drive. Yet it is revealing that he is now talking for the first time of when he might leave.

Mr Calvet is unusual even in France's colourful and highly politicised corporate scene for the extent to which he identifies his job as head of one of the country's biggest private companies with the national interests of France itself.

"Remember the celebrated formula of a one-time head of General Motors that what was good for GM was good for the US? Well I consider that what is good for France is good for Peugeot - I reverse the slogan."

His demands, which have played a big part in forming those of the entire European motor industry, are for an EC-

MONDAY INTERVIEW

A final lap for driving ambition

Jacques Calvet, chairman of Peugeot, speaks to William Dawkins and Kevin Done

gan," he says. "I cannot see how the French car industry can fight for interests contrary to French interests."

Hardly a French Government minister or European Commissioner has escaped the need to give Europe's car industry a decade or so of protection against free competition with Japan. He has always argued that the Japanese car industry competes on unequal terms in the West with structural advantages ranging from traditional working practices to the protected nature of the Japanese market. Although the French Gov-

PERSONAL FILE

1931 Born, Boulogne sur Seine, just outside Paris. Educated Lycée Janson-de-Sailly, Faculté de Droit de Paris, Ecole Nationale d'Administration.

1974 Deputy managing director, Banque Nationale de Paris, becoming president, from 1979-1982.

1982 Joins Peugeot group, becoming chairman in 1984.

ernment is normally sensitive to the needs of an industry that directly and indirectly employs 10 per cent of France's workforce, some ministers have even begun to distance themselves from Mr Calvet's increasingly loud calls for protection. But he is undiminished. "If we completely open our frontiers in the present circumstances, we will be eliminated. I consider it impossible that France and Europe would want their own destruction," he says.

His demands, which have played a big part in forming those of the entire European motor industry, are for an EC-

wide quota on Japanese cars imported from all sources for "at least" the next decade and until European car makers have achieved half the market share in Japan that the Japanese have in the EC. He believes European-built Japanese cars should be included in this quota.

The urgency with which he links Peugeot's interests with those of France reflects Mr Calvet's background as a civil service high-flyer. He is one of those adaptable members of the French establishment who can move between top public and private sector jobs without turning a hair.

A graduate of the Ecole Nationale d'Administration, the elite civil service college, he was head of the personal staff of Mr Valéry Giscard d'Estaing while the former French President was Finance Minister, and later head of Banque Nationale de Paris, the largest state-owned bank.

His critics see in his public service origins a rigid habit of thought that has led Mr Calvet to centralise too many decisions on himself and his entourage. It is said, to the extent of wanting the last say on the colour of new models' door trims. This has created a bureaucratic leadership that has lost touch with Peugeot's workforce, critics charge.

Peugeot's 10 per cent market share is a dangerous position, especially if he continued to refuse to negotiate with the strikers, against advice. "You have before you the only man in France who has managed to unite the Socialist Party, even if it is against me," he jokes. Two senior directors later left, though neither has been imprudent enough to criticise Mr Calvet in public.

French public opinion, increasingly won over by business success in recent years, has at least partly forgiven him since then. For even with



"I have a fault: I am much too logical."

the strike, Peugeot managed a 16.4 per cent rise in net profits to Ffr40.3m last year, its fifth straight year of earnings growth. It made a record 2.2m vehicles in 1989, behind only Volkswagen and then Fiat in Europe. And this year's Peugeot wage round has gone smoothly through the unions except for the Communist-led CGT, the strike ring-leader.

The moral of the dispute was "that I had not succeeded in making my personnel understand the danger before us vis à vis the Japanese on the one hand, and the increasingly strong competition between

Japanese, European and American car makers," says Mr Calvet. As for his alleged unwillingness to delegate, Mr Calvet points out that for most of his reign, Peugeot has been running from one survival-threatening challenge to another, a situation which demands strong leadership.

First, there was the radical job-cutting and restructuring programme needed to save a deeply indebted Peugeot from bankruptcy at the start of the decade, the last time Mr Calvet found himself at loggerheads with the Socialist Government. It has only just wiped out the

crippling Ffr30bn debts it had four years ago. Then, there was the need to reorganise Peugeot's fragmented model range to give the car maker its present clear identity. Now, there is the need to shape up for Japanese competition.

Yet Mr Calvet maintains he is changing his management strategy. He is promoting younger executives from within to form the basis of "a new kind of organisation," in which decisions will be delegated more widely, he says. The aim is to pave the way for his own departure, which he wants to be so smooth that

"people will consider it a non-event." Mr Calvet, who joined Peugeot in June 1982 and became chairman two years later, adds: "I believe one shouldn't stay for much longer than 10 years in a job... because after that you need somebody with other ideas."

Having dragged Peugeot from the trough of industrial disaster to the peak of prosperity, where does Mr Calvet plan to steer the group in his last few years? He is certainly not going to rush Peugeot into an international alliance of the type to have swept the car industry recently, such as between Renault, his French state-owned rival and Volvo of Sweden and between West Germany's Daimler-Benz and Mitsubishi of Japan.

Mr Calvet accepts the logic of the link-up between a Renault and Volvo, which gives both access to types of products and expertise outside their normal range. But this is not the way Peugeot plans to pursue its own development, the main immediate direction of which is into executive cars. Having launched its successful Citroën XM and Peugeot 605 into the executive car market over the past year, it is now determined to continue alone into the higher echelons of the luxury car market. It plans to bring out more new models to compete against the BMW 7 and Mercedes S-Class saloons before the 1990s are out.

Neither does Mr Calvet see special advantages in merging with a volume car maker like Fiat, the subject of a spate of rumours. After all, Peugeot is already a merger of three volume producers, Peugeot, Citroën and in 1979 the European subsidiaries of Chrysler.

Instead, Mr Calvet will continue his policy of seeking very specific and limited accords, like Peugeot's joint six-cylinder engine with Renault, shared light commercial van production with Fiat and its accord to supply engines and gear boxes to Ford and Rover respectively. "For generalists, the only serious policy is to have a lot of agreements on specific points," he urges, adding that Peugeot has no new agreements of this type on the immediate horizon. In short, the final lap of Mr Calvet's period at the wheel of Peugeot looks set to contain just as many challenges as the first. The car maker has long recovered from its disaster, has benefited from the market's longer than expected growth, and is now preparing for what may turn out to be its biggest encounter, with the Japanese.

A challenge to the power to charge-cap

The problems of financing local government have always been political and economic, since local authorities are dependent upon both national legislation and financial controls from central Government.

A legal dimension was added to the problems in the 1980s as local authorities chafed under the tensions inevitably arising from the new conditions that attach to Ministerial powers and duties, and challenged the decisions of central Government in the courts.

Just as rate-capping produced its crop of court cases following the Rates Act 1984, so the Local Government Finance Act 1988 is about to spawn its own brand of litigation.

Are the 21 local authorities who are testing charge-capping by the Secretary of State for the Environment likely to succeed where their predecessors failed to defeat the imposition of rate-capping?

While the courts have in recent years undoubtedly been flexing their muscles by way of judicial review and administrative action, Ministers have correspondingly been more careful in framing legislation and more circumspect in exercising statutory powers and duties.

The latest challenge arises from a power given by the 1988 Act to the Secretary of State to fix a maximum amount for a designated local authority's community charge. The Minister may designate a local authority if, in his opinion, the amount of the estimated expenses to be borne by the local authority's collection fund is excessive. A decision whether to designate an authority shall be made, Section 100 (4) states, "in accordance with principles determined by the Secretary of State."

In determining those principles, the Minister may distinguish between authorities of different types, and between those that have, and those that have not, been designated for the preceding year.

The requirement that designation be based exclusively on pre-determined principles would appear to be a safeguard against the arbitrary exercise of powers.



JUSTINIAN

There's the rub. In determining the principles to be applied, the Secretary of State has, in fact, disregarded the needs and requirements of individual local authorities, and instead applied a rigid test based upon expenditure above Standard Spending Assessment (SSA), which is not expressly a part of the legislation but is a method devised by the environment

The unfairness of the charge-capping system springs from the legislation, rather than from the exercise of ministerial power under it

department to determine how to distribute local revenue support grant among the various local authorities.

The charge-capped authorities argue that this non-statutory method is an inappropriate means for assessing need; indeed, it was never designed for that purpose. By failing to pay regard to the specific budgetary needs of each local authority, and in particular failing to consider the extent to which given needs require a departure from SSA guidelines, the argument runs that the Minister is exceeding or distorting the powers vested in him under the Act.

The policy set out in the 1988 Act is to recognise the differences in functions and responsibilities between seven listed classes of local authorities. It requires the Minister to give

separate consideration to each nominated class.

The Secretary of State's policy, by contrast, has been to apply the same principle to all seven classes of local authority under the Act, although he has made a special allowance for over-spending inherited following the dissolution of the Inner London Education Authority.

The question is: does this Ministerial policy run counter to the legislative policy to the extent of invalidating the Minister's method of designation?

The problem for the challengers is the jurisprudence which emerged out of the litigation over rate-capping. The courts have held that "principle" in the context of local government finance need be nothing more than a mathematical formula. It does not mean that the Secretary of State must disclose the philosophy or rationale for his action.

Whatever may be the approach of the courts to the deployment of SSA as the "principle" for determining the designation of a local authority, the unfairness of the system of charge-capping springs rather from the exercise of Ministerial power under it.

The inclusion in the Act of a power to "cap" the expenditure of local authorities came as a surprise. The original idea behind the poll tax was that of imposing electoral pressure on local authorities to keep their expenditure within acceptable bounds and to put an end to profligacy on the part of local councillors.

During the passage of the 1988 Act through Parliament, the Government expressed the hope that it would "in fact never occur" that an authority embarked on a spending spree detrimental to the interests of residents. But it explained that in such an event - and then only - it would exercise its power to charge-cap.

Is it conceivable that the courts will exceptionally interpret the statutory "principle" in accordance with the Government's declared policy of intervention only in the rare event of irrational spending policies reflected in the fixing of an inordinately high poll tax? If the answer is in the affirmative, the challengers may succeed in their litigation.

WEDEN ANNUAL REPORT INDEX 1990

the leading companies worldwide in such markets as pulp, newsprint, fine papers, packaging paper and board. The strategically significant acquisition of Swedish Match resulted in a substantial broadening and internationalization of the STORA Group. This applies particularly within the areas of building materials and interior products, which together currently account for 25 percent of the Group's external sales.

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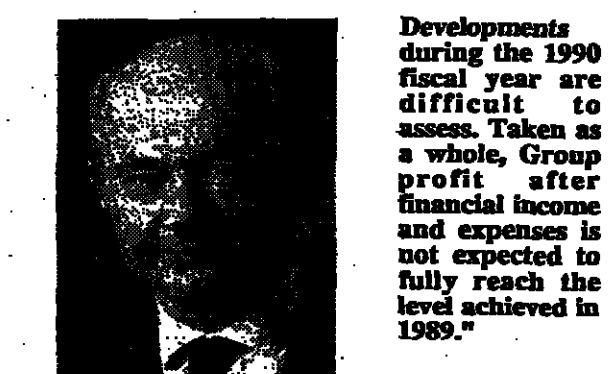
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Bo Bergren
President and CEO, STORA

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SECTION III

FINANCIAL TIMES
SURVEY

While employers
favour an early
application to join the
EC, politicians and
public opinion are

divided. Indeed, differences could
destroy the minority government,
says Robert Taylor. Fortunately, the
coming talks between the EC and
Efta may offer an alternative.

Space may
be the route

NORWAY IS in an indecisive
mood, waiting on events.

The upheavals that have
occurred in continental Europe
since last autumn do not seem
to have brought any reap-
praisal among most Norwe-
gians of their relations with
European Community —
which they voted not to join, 18
years ago in a national referen-
dum.

The latest opinion survey,
published on May 4 in the
country's leading newspaper
Aftenposten, reflected the con-
tinuing divided, uncertain
national mood over the issue.
It revealed that 37.4 per cent of
the sample favoured Norway's
joining the EC, but that 38.1
per cent said they opposed the
idea. A further 24.5 per cent
either did not know what to
think or had no firm view.

Although this virtual three-
way split in public opinion is
not encouraging to those who
are impatient to see the coun-
try make an early application
to join the EC, the gap cause
has grown over the past 12
months.

Most politicians, particularly
those with long memories, are
well aware of the risks of
pressing too hard on the issue
at the moment. They still
remember what happened in

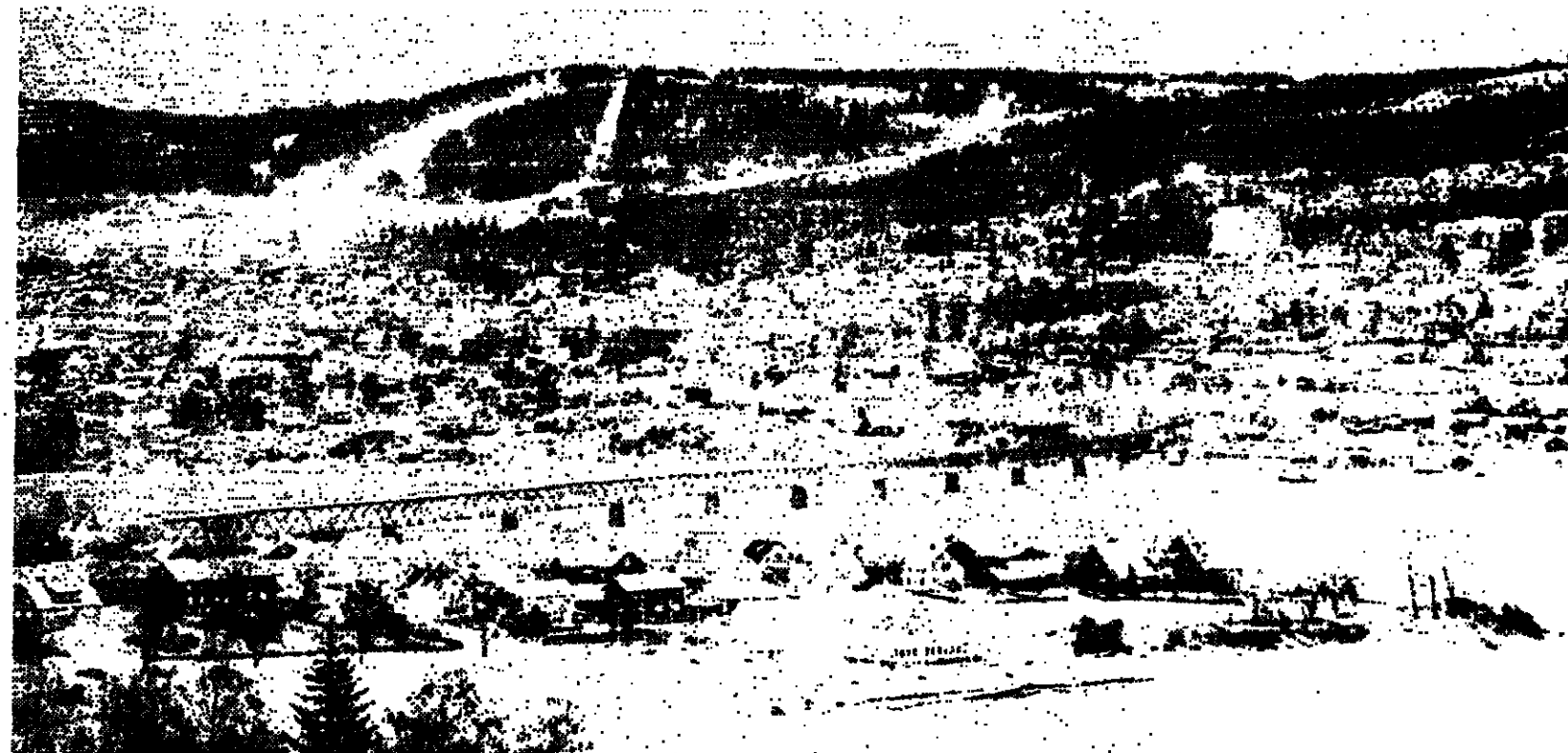
the 1972 referendum. "We are
united about one thing in this
country," says Norway's most
popular politician, Conserva-
tive trade minister Mrs Kaci
Kullman Fiske. "We do not
want to experience once again
what occurred then."

Her party supports Norwe-
gian membership enthusiastically,
a position it endorsed
with fervour at its annual con-
ference earlier this month. But,
as the Conservative prime min-
ister, Mr Jan P. Syse, argues,
"we need the broadest national
unity" on the EC question
before Norway can seek mem-
bership.

His position is delicate,
because, since September's
indecisive general election, he
has headed a coalition govern-
ment with two small parties as
partners — the Centre and the
Christian People's — who dis-
like any suggestion that Nor-
way should one day become an
EC member.

It is possible that the fun-
damental difference of attitude
over the EC will destroy the
current Norwegian minority
government. The Centre party
was quick to express its public
misgivings over the pro-EC
tone of the Conservative con-
ference.

The most significant event of

The town
that got
the Games

■ THE TINY town of
Lillehammer (left), which is
said to have staged the
world's first ski competition,
in 1867, was awarded the
1994 Winter Olympic Games
nearly two years ago.

Always seeking to outdo the
Swedes, the Norwegians saw
the award as a considerable
victory, though for more than
a year preparations for the
Games have been bogged
down in a domestic political
quagmire.

— see page 8 of this survey

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NORWAY

might require a change in
Labour's position over the EC
sooner rather than later, but
her comments unleashed a bar-
rage of criticism from inside
the party.

It is not hard to understand
why. Opinion among Labour
voters over the EC remains
evenly divided, according to
the opinion polls. Eighteen
years ago the EC referendum
split the party fatally, and Mrs

Brundtland has suggested there could be a
referendum on Norwegian
membership some time in 1995
or 1996 after the conclusion of
negotiations.

Norway's employers are cer-
tainly united in their belief
that the country should
become an EC member as soon
as possible. Last November,
Naeringslivets Hovedorganisa-
sjon (NHO), the employers

the underlying resistance that
still endures. "Don't forget," he
says. "Norway has only been
an independent country since
it broke from Sweden in 1905.
The people are still trying to
find their identity."

"There is a clear tendency to
isolationism and a rejection of
international attitudes in this
country," argues Mr Olav Fage-
lund Knudsen, at the Foreign
Policy Institute.

Professor Henry Valen, the
country's leading political fore-
caster, also takes a cautious
view of possible Norwegian EC
membership. "The patterns of
opinion are still similar to
those recorded in the 1972 re-
ferendum," he warns. Many
fear the erosion of their settled
way of life as a result of mem-
bership. Farmers believe they
will lose their huge subsidies.
The teetotal lobby worry about
cheap alcohol. There is a wide-
spread dislike of the prospect
of foreign immigration into
Norway.

Not all the anti-EC views are
so emotional. After all, the
warnings of disaster for Nor-
way predicted by pro-EC sup-
porters in the 1972 referendum
did not materialise. Thanks to
the exploitation of its oil and
gas reserves, the country has
prospered without the benefit

of EC membership. Moreover,
Norwegian exports to the EC
have not suffered from restric-
tions — at least, not up until
now — and benefit from a free-
trade agreement in industrial
goods.

The 1986 collapse in the oil
price did reveal Norway's vul-
nerability to world energy-mar-
ket conditions, but the country
has staged an impressive
recovery over the past four
years through its own efforts.

Thankfully for them, how-
ever, there appears to be a
practical alternative. The for-
coming negotiations between
the EC and the European Free
Trade Association on the cre-
ation of an 18-nation European
Economic Space (EES) could
produce a result that will help
Norway to adjust to the new
Europe without any immediate
need to settle the membership
question.

"The trouble is the EC-Efta
strategy is just an external pro-
jection of our internal indeci-
sion," says Mr Knudsen, at the
Foreign Affairs Institute. Even
the Efta route may go too far
for the Centre and Christian
People's party, and force the
fall of the coalition if it pro-
duces a credible agreement
some time next year that
means Norway will lose too

much of its national sover-
eignty.

But Brussels will have noted
the strong views of Mr Syse
and Mrs Fiske that they regard
the EES as only a "way sta-
tion" on the road to eventual
Norwegian EC membership.
Many wonder why time and
effort should be wasted on try-
ing to devise a complex EC-
Efta agreement if many see it
as a transient arrangement.

Today's hesitancy and
unease about the EC in Nor-
way is coupled with another
feeling — that of the inevitabil-
ity that Norway will eventu-
ally join the EC. Opinion sur-
veys suggest the vast majority
of people — whatever their
individual view — believe their
country will be an EC member
by 2000.

All the more reason then —
some argue — why the politi-
cal leaders should have the
courage to bring the issue to
the forefront sooner rather
than later. It is surely better
for Norway to take part in the
shaping of the new Europe
from the inside — they reason
— rather than have to accept
the fait accompli of political
and economic union as the
price of membership in the late
1990s.

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NORWAY 2

Politics: Robert Taylor considers the limitations of a coalition government that has learned to live from hand to mouth

The arithmetic that adds up to immobility

MR JAN P. SYSE's non-Socialist coalition government seems to have few friends, and its demise is predicted almost every other week.

But then, most commentators doubted whether the amiable but low-key leader of the Conservatives, who polled only 22.2 per cent of the vote in September's indecisive general election, would be able to build any workable partnership with the small Centre and Christian People's parties, which polled a mere 6.5 per cent and 8.5 per cent respectively.

However, Mr Syse's diplomatic skills in working with his coalition colleagues and his desire for office were underestimated. So far, his administration has lasted eight months – longer than that of his Conservative predecessor, the abrasive Mr Kåre Willoch, whose non-Socialist coalition fell apart in the May 1985 crisis, making way for a minority Labour administration under the redoubtable Mrs Gro Harlem Brundtland.

In fact, it is quite conceivable that Mr Syse and his colleagues will survive for some time, even perhaps until the run-up to Norway's next general election which is not due until September 1993.

But the Government has learnt to live in a hand-to-mouth way. It can only rely on the support of 62 out of the 165 members of parliament, with daily survival mainly dependent on the willingness of the 22 members of the radical right Progress party to tolerate its existence.

"We have to follow a course between Progress and the Labour party, relying on one or the other for support on different proposals to get them through parliament," says Mr Arne Skauge, the finance minister.

The Labour party and the Left Socialists hold 80 seats between them (83 Labour and 17 Left Socialists), and polled 44.4 per cent of the popular vote; but together they are a tantalising five votes short of a

majority.

The parliamentary arithmetic looks like a recipe for immobility, and there is nothing anybody can do about it. Under the Norwegian constitution, a government cannot dissolve within the four-year life of parliament. For better or worse, the parties have live with each other and find political solutions from among themselves. This has become very much the way in the 1980s in all the Nordic countries.

Indeed, it is growing harder to achieve decisive government that enables necessary but unpopular measures to be taken, because of the fragmentation of Norwegian politics. There are seven different parties in parliament, and the gulf that exists between them has widened in recent years, making it increasingly difficult for them to find the common ground for compromise.

As Professor Henry Valen will argue in his forthcoming study of the 1989 general election, the country is experiencing historically high levels of voter volatility. Last September, as many as four out of 10 voters either changed parties or did not vote at all, compared with how they behaved in the 1985 general election.

It is the breakdown of the old party alignment by the Norwegian electorate, as well as growing popular scepticism about those who govern them, which makes it so difficult to predict the pattern of the country's politics in the 1990s.

The trouble for Norway is that it now faces the need to take fundamental decisions about its long-term future. With the composition of the present parliament, however, observers believe it will be difficult for any decisive action to be taken. Waiting for 1993 is not an attractive slogan, but unless the political leaders can find a greater degree of bipartisan cohesion the country could face the prospect of four wasted years.



Jan P. Syse: his diplomatic skills were underestimated

Not a discreditable record

THE CONSERVATIVE party's rank and file are understandably frustrated at what they see as the inability of the Government to put their party's programme fully into practice.

At the annual conference earlier this month, Mr Syse received only lukewarm applause from delegates for his defence of his government's performance.

Moreover, the opinion polls suggest that the Conservatives have lost support since last September, and the Prime Minister is finding it hard to make much impression on a doubtful electorate.

In fact, the Government has done more than simply stay in office. Its record is by no means discreditable, given its perilous parliamentary position.

"We are working well together," says Mr Kjell Bondevik, the foreign minister and leader of the Christian People's party; though he admits he does "feel the pressure" from time to time from his own rank and file. So far Government has a number of achievements to its name:

□ It managed to reach a compromise with Progress, to secure the passage of the 1990 budget with a NOK5bn reduction in public spending.

□ Two years of statutory incomes policy ended without a wage explosion, and a new one-year voluntary pay agreement was reached between

level of 62 per cent.

□ The Conservatives have also promised to moderate the country's public sector through private initiatives in health care and education. Plans are being drawn up to privatise parts of the Norwegian state industry sector, and the Government has given its blessing to further

There is plenty in the 30-page compromise document, drawn up by the coalition partners last September, to keep the Government busy for a full four-year life-span

the unions and employers, which was helped by the Government's conciliatory intervention behind the scenes.

□ An oil fund is to be established by the Government, to build up assets abroad from oil revenues, which won parliamentary approval earlier this month.

□ A new tax-reform programme was unveiled earlier this month, designed to cut in stages the highest marginal rate of personal taxation to 50 per cent by 1992, from its present

liberalisation of the country's financial system.

□ The Government has also agreed on the introduction of a second television channel in Norway, financed by commercials.

No doubt, many Conservatives would like to see a more full-blooded implementation of their own party's policies, particularly on Europe, but there is plenty in the 30-page compromise document for government, drawn up by the coalition partners last

Progress bides its time

THE RIGHT-wing Progress party is going through a period of transition, as it attempts to become less of a protest movement and more a responsible partner, ready to help in taking on the burdens of government.

The new sobriety follows its relative success in September's general election, when its vote rose to 18.0 per cent from the 13.7 per cent achieved in 1985; and its parliamentary representation shot up from two to 22 seats.

In March, the Conservatives asked Progress to join them in the running of Oslo city hall, in a move that could presage a similar relationship at national level in the future. Certainly, Mr Carl I. Hagen, the leader of Progress was quick to welcome this change of attitude to his party among Conservatives, who have tended to look down on the populist antics of Progress with a mixture of contempt and alarm in recent years.

But there is no good reason to believe Progress intends to

dilute its radical agenda in order to taste the fruits of office under Conservative tutelage.

For his part, Mr Hagen shows no signs of trimming his sails in order to join the Establishment that he loves to denounce. He is the first to admit that his party would have done much better in last year's general election if it had toned down its attacks on the welfare state, which worried some of his older potential supporters.

In the spring, he paid a visit to the US, and regaled the radical right Cato Institute with a lecture on the "failure of the Scandinavian welfare state", which must have been music to the ears of his hosts. Mr Hagen suggested that the welfare state had spread the Marxist attitude of "from each according to his ability, to each according to his needs", by "destroying the work ethic and a sense of personal responsibility as well as many people's understanding of some basic

facts – the connection between production and consumption, between performance and rewards."

He went to describe "so-called welfare rights" as "the right to other people's property or production results but not your own". While conceding the need for "a minimum safety net for the really weak", he cautioned that this should not be "so generous that it takes away motivation to get away from welfare and improve one's personal situation".

Mr Hagen then launched attacks on the Norwegian public health care system, which he said had produced "long waiting lists for life-threatening illnesses" and fully state-funded old age pensions, calling for the introduction of private initiatives such as vouchers for health care, and voluntary private pensions above a basic minimum set by the state.

Ever the radical, Mr Hagen also attacked the highly protectionist system that safeguards Norwegian agriculture. He pointed in particular to the massive subsidies that the Government provides to the farmers, which totals NOK16bn a year or \$25,000 a farmer.

Such outspoken language has never been heard for a long time from a Norwegian politician. It does not appear to have harmed Mr Hagen's electoral appeal, but it remains hard to see how Progress can work amicably with the other non-Socialist parties in a coalition. The party wants to privatise Norway's state industries, roll back the public sector and cut taxes radically, as well as pursue a robust foreign policy that slashes aid to poorer countries.

Mr Hagen and his colleagues make it plain that their long-term aim is to replace the Conservatives as the major political force on the Norwegian right. This ambition may no longer be as unrealistic as it was three years ago.

Progress, without Mr Hagen at its head, is hard to visualise, but the party is now much more than a band with one man playing all the instruments. It has attracted a surprisingly large number of able young people into its ranks, well-schooled in laissez-faire economics. Their views are not always to the liking of the old-



Carl I. Hagen: shows no signs of trimming his sails in order to join the Establishment that he loves to denounce

guard populists, many of whom like their free-market ideology laced with social authoritarian values.

The Progress youth movement, for example, came out recently for homosexual marriages and unlimited immigration without welfare provision – suggestions that the parent party repudiated. The tensions inside the party, between libertarian ideas and more repressive instincts, are becoming more apparent as Progress grows larger.

Indeed, it will certainly need all of Mr Hagen's undoubted charm and proven political skills to keep everybody marching in the same direction. But so far his 21 parliamentary colleagues have stayed in line. Unlike Mr Glistrup's anti-tax party in Denmark, Progress has a more serious and less eccentric visage. Mr Syse does not like it, but the future of his makeshift coalition lies in Mr Hagen's hands.

Until now, Progress has kept its peace, but it will be surprising if the present calm will last for the whole of this parliament until September 1993. Much will depend on how far Mr Syse is forced to go in appeasing his tiny coalition partners – the Centre and the Christian People's parties – through policies that run counter to the free-market ideas favoured by Mr Hagen.

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NORWAY 3

The economy: many key indicators are set fair, reports Robert Taylor — and last year saw a balance of payments surplus

Recovery is based on a new national self-discipline

NORWAY'S ECONOMY looks in much better shape today than it did four years ago, when it plunged into crisis with the fall in oil prices.

Indeed, there is an unfashionable degree of optimism among the forecasters at the moment about its likely progress during the 1990s. Only the Paris-based Organisation for Economic Co-operation and Development seems to take a hyper-critical view of Norway's performance nowadays.

Even Mr Einar M. Skjott, governor of the central bank, seems well pleased after a period when his jeremiads about his country's economic laxity used to enliven the Oslo scene.

"We have regained the balance in our economy," he admits. "The priority has been to lay down the basis for sustained growth in the 1990s in the mainland economy. An important prerequisite for this was to ensure an improvement in Norway's competitive, relative cost position."

The country's finance minister, Mr Arne Skjott, is equally bullish about Norwegian economic prospects. "We now have a great opportunity to progress," he claims. "We have developed a more realistic approach to economic policy-making."

Certainly, there are a number of key Norwegian economic indicators which seem set fair.

In 1986, the country built up a huge external deficit that amounted to 6.5 per cent of gross domestic product. Last year, after four years of deficit, Norway recorded a balance of payments surplus of NOK13bn. It is expected to be even better in 1990, rising to as much as NOK13bn.

The oil recovery helped to ensure the turnaround. Oil production rose from 0.86m barrels a day in 1986 to 1.15m last year, while improved prices lifted the value of oil and gas exports from NOK53bn three years ago to NOK73.5bn in 1989.

But, as Mr Skjott points out, "The major part of the improvement is accounted for by the balance on mainland Norway."

Last year, the country enjoyed a 22.5 per cent growth in its exports of goods and services, with a rise to NOK263bn. With only an 8 per cent increase in imports, there was

a trade surplus of NOK26.8bn, compared with a trade deficit of NOK4.3bn in 1986.

There was a 12.4 per cent improvement in Norwegian traditional exports — which exclude oil, gas, offshore units and ships. This mainly stemmed from a 21 per cent growth last year in metals sales to NOK30bn, an 18 per cent expansion in engineering products to NOK20.8bn, and a 14 per cent increase in forest industry products.

Optimism as wage curbs are lifted

WHAT HAS especially strengthened the optimism in Oslo this summer is the successful completion of a voluntary national wages agreement between the employers and the trade unions.

This follows two years of statutory incomes policies, which moderated pay rises. Many had feared the end of strict controls would precipitate a wages explosion, as happened in 1980 after a period of wage and price freeze. But their anxieties were misplaced. It now looks as though the general level of pay rises for 1990 will average out at around 4 to 4.5 per cent.

It is true that, under Norway's bargaining system, a third of workers covered by the national agreement are entitled to negotiate further rises at local level by June 1, but most observers believe the majority will enjoy only modest additions and that the end result will be to keep industry's labour costs at no more than 5 per cent.

Mr Skjott, at the central bank, would have liked pay rises of no more than 3.5 per cent in 1990, but he is content at what looks like being a modest outcome.

Indeed, the governor believes the outcome of wage negotiations in 1990 have been influenced by "conditions in

the labour market and the economic situation of the firm or industrial branch than we have been used to". There are no signs that the highly unionised public-sector workers are going to behave any differently from those employed in the open-market economy.

Mr Skjott is ready to give a great deal of praise to the leadership of the blue-collar union confederation (the LO) for the modest national pay agreement. "The LO has built up its economic competence in recent years," he says. "The unions realise that unrealistically higher wage increases would simply lead to higher prices."

Certainly, Norway's wage costs are lower than the country's main trading partners — Sweden and the UK. At the same time, manufacturing industry experienced an impressive increase in productivity by as much as 5.7 per cent last year — a much higher figure than that achieved by Norway's main trade rivals. Between 1983 and 1988, cost competitiveness in Norwegian industry improved by as much as 7 per cent.

Highest jobless rate since 1930s

IT IS true that a price has had to be paid for this turnaround, in the form of increasing unemployment.

Norway had an estimated seasonally adjusted rate of 5.6 per cent of its labour force without a job during the first quarter of this year. Nearly a third of the 90,000 affected had been registered as unemployed for half a year or more. On top of this, around another 45,000 Norwegians are on training and labour market programmes.

By western European standards, this remains a relatively low total, but it is the highest in Norway since the 1930s, and it has had some political impact, particularly on the far-

ure of the last Labour government to win the 1988 general election. Mr Skjott, at the Central Bank believes the level of unemployment "will stabilise around the present level for some time", while Mr Skjott, at the Ministry of Finance, can give no prediction of when he expects to see a real decline in the numbers out of work.

Other economic facts also suggest that Norway has recovered from its troubles of the middle 1980s. Consumer prices rose by only 4.6 per cent last year, and the increase in 1990 is expected to be around 4.0 per cent. The growth rate in 1989 was 2.3 per cent, and this year it will be 1.4 per cent. Private consumption was held back from 1987 to 1989 and the increase in public spending was curbed.

Not all has gone well. There was a 4.3 per cent drop in mainland investment last year, and it is expected to decline by a further 15.1 per cent in 1990. Domestic demand will continue to grow relatively slowly by only 1.0 per cent this year and even less in 1991.

The main causes for the return to balance, however, stemmed from a restrictive fiscal strategy with high interest rates. Now there has been a reduction in interest rates, both in absolute levels and relative to other countries.

Coalition plans to meet EC challenge

WITH THE economy in reasonable shape, the non-Socialist coalition is now anxious to embark on a wide-ranging strategy of what Mr Skjott calls "structural changes".

Set out in his recent revised budget, they aim to turn Norway into a much more market-oriented economy, capable of meeting the growing challenge of the European Community's internal market after January 1, 1993.

The policy has a number of key components, which are likely to secure wide agreement across the political spectrum.

The liberalisation of the financial markets, which began three years ago is continuing further with the removal of remaining controls on foreign exchange transactions from July 1 this year, with provisions to ensure this does not lead to widespread tax evasion. The Government also intends to encourage further competition between the banks, with an acceptance of further mergers and rationalisation. A more liberal approach is promised towards the activities of foreign banks in Norway.

Earlier this month, Mr Skjott unveiled Norway's tax reform programme for the next three years, aimed at encouraging enterprise and savings. As a result, the top marginal rate of taxation looks set to fall from its present level of 59 per cent to between 45 and 50 per cent. This will involve a flat corporate and personal tax rate from central government at between 25 and 30 per cent.

There will be a halving of the level of corporate taxation, from 50.8 per cent to around 25.4 per cent, and an overhaul of capital gains taxes. Initially, the planned tax reform is not going to bring about any overall reduction in the level of public expenditure, but the pressure to cut the tax burden is expected to grow in the early 1990s.

The Government is also keen to encourage a more entrepreneurial climate in industry, through cuts in subsidies and the privatisation of parts of the state sector. Ideologically, the non-Socialist coalition would like to roll back the frontiers of Norway's public sector that employs nearly one in four of the workforce, but political realities are likely to dictate a gradualist approach, with perhaps the encouragement of some private initiatives in areas like health-care and education but without any radical action.

But Mr Skjott is also keen to cut back the growth in public spending over the next few years. Already he has introduced more rigorous disciplines into the way government departments spend their budgets.

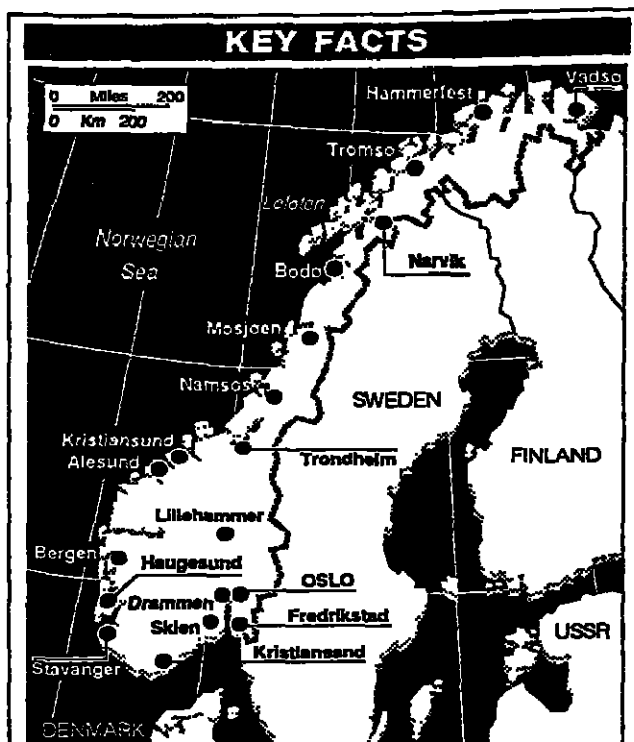
"Our aim is to see that the public sector grows at a lower rate than the rest of the economy," he declares. But this will not prove easy. Unemployment is costing an estimated NOK14bn a year already, and the coalition partners cannot be expected to look favourably on any rigorous approach that means attacks on cherished spending programmes.

In fact, there is a much greater degree of bipartisanship in the management of the Norwegian economy than many outsiders recognise. In many ways, the new Government is merely continuing the market oriented and responsible strategy of its Labour predecessor. What differences exist are on the margins and do not arise from any fundamental conflict.

Indeed, Norway is preparing to become another European economy in line with the EC. Earlier this year, the Ministry of Finance made some tentative inquiries in Brussels about the exchange rate mechanism of the European monetary system. It is now increasingly probable that, when Britain aligns its currency to the system, Norway will decide to follow shortly afterwards, either by itself or in partnership with its non-EC neighbours.

What does seem to be clear this summer is that nobody in Norway wants to return to the bad old days before 1986, when the country spent its oil revenues as if there were no tomorrow. Norwegians learnt their lesson painfully in the oil crisis of 1986 and its aftermath. Whatever the temptations might be, there is a new sense of national self-discipline in the country.

The economic recovery of the past two years is not going to be thrown away in a reckless spending spree, for far-sighted Norwegians are already looking ahead to a future economy that will grow far less dependent on oil and gas revenues by the end of the 1990s.



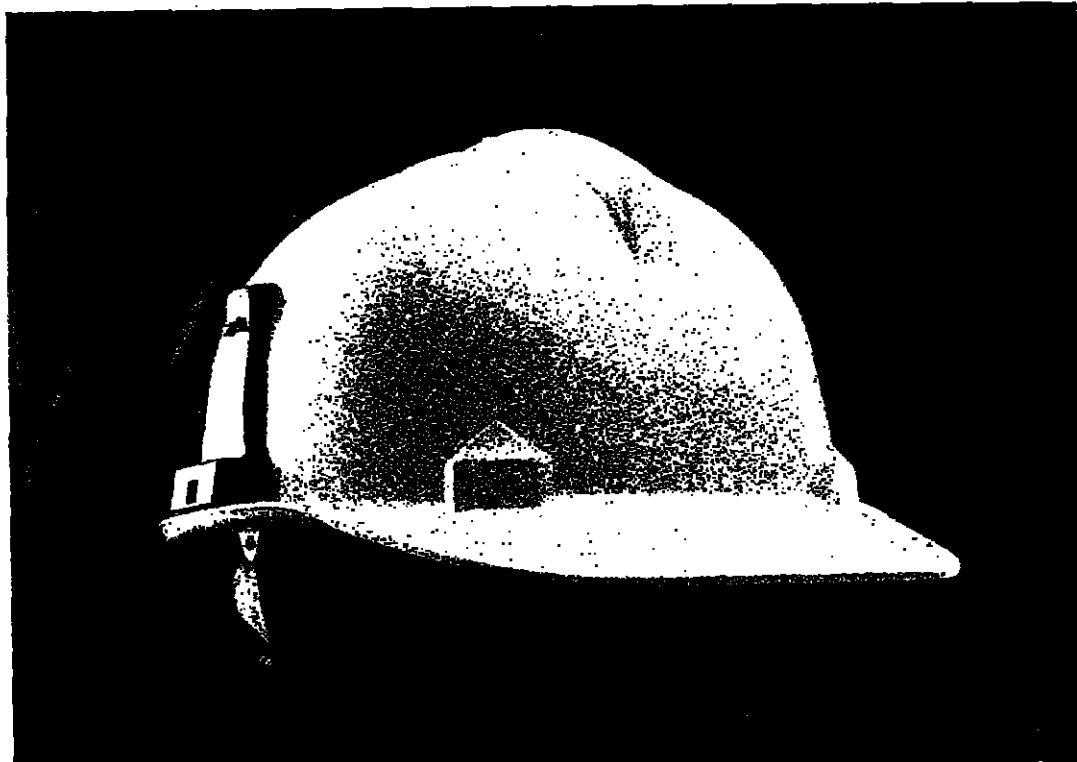
KEY FACTS

Area 324,000 sq km
Population 4.2m
Head of State King Olav V
Currency 100 ore = 1 krone
Average exchange rate 6.90 kroner per US\$

THE ECONOMY	1988	1989
Total GNP (\$m).....	91,183	92,742
Real GDP growth (%).....	-0.5	1.6
GDP per capita (\$m).....	16,322	NA
Current account balance (\$m).....	-3,578	+366
Budget Surplus as % of GDP.....	0.8	-1.0
Exports incl non-factor svcs (\$m).....	22,998	27,440
Imports incl non-factor svcs (\$m).....	23,110	23,927
Trade Balance (\$m).....	-111	313
Trade Balance as a % of GDP.....	-0.1	-0.1
Export volume growth rate (%).....	50.6	56.4
Total reserves minus gold (\$m).....	267,713	784,813
Debt as share of GDP (%).....	21	NA
Manufacturing productivity (%).....	2.2	5.0
Inflation (%).....	6.7	4.6

SOCIETY	1988	1989
Unemployment (%).....	3.2	3.8
Female participation rate (%).....	74.4	NA

* Exports plus imports as % of GNP
Sources: EIU, OECD, IFS.



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NORWAY 4

Foreign policy is conditioned by Soviet military proximity

A sturdy alliance member with a European vision

NORWAY'S INABILITY to come to terms with the European Community is hard to understand, in the wider context of the country's defence and foreign policy.

Unlike the other Nordic countries, it is not neutral. Indeed, for the past 41 years Norwegian governments, whether of the left or the right, have kept the country firmly in the western alliance.

In doing so, they reflect public opinion. A poll earlier this month, for *Aftenposten*, the country's leading newspaper, found that 81 per cent of Norwegians believe membership of the North Atlantic Treaty Organisation is necessary for Norway's defence.

It is not just the existence of a narrow land border between Norway and the Soviet Union above the Arctic circle in Finnmark that conditions the country's strategic outlook. More important is the fact that the Soviet military presence in its northern theatre of operations has actually been modernised and strengthened, not reduced, in the new age of perestroika and glasnost.

"Our proximity to the Soviet Kola peninsula makes our country particularly vulnerable," argues Mr Per Ditlev-Simonsen, Norway's defence minister.

"The main reason is the strong build-up of Soviet naval forces in the north. Along the north coast of the peninsula, the Soviet Union has established a number of large naval bases which, taken as a whole, are larger than the naval bases in any other single area of the world."

Of course, the huge Soviet fleet in Murmansk and the surrounding area is not primarily aimed at Norway. Its theatre of operations, in the event of conflict, would be the north Atlantic. But the proximity of such a large force makes the Norwegian government sensitive to its defence needs.

Relations between the Soviet Union and Norway have improved in recent months, but points of difference remain. The most important concerns the Soviet-Norwegian demarcation line in the Barents Sea. Negotiations have been going



Kjell Bondevik: "We have a better chance than ever before to build one Europe"

on officially since 1974 to try to resolve the problem.

Norway insists that the continental shelf should be delimited on the basis of the median-line principle, endorsed by the 1958 Geneva Convention and the 1982 United Nations Law of the Sea Convention; while the Soviet position is that a "sector line" should divide the continental shelf.

The difference between the two lines is a disputed area of

expressed in northern Norway about the proposal by the Soviet Union to move its underground nuclear testing site from Kazakhstan back to Novaya Zemlya, only 600km from the Norwegian town of Vardo. The people of Finnmark fear that this will lead to radiation dangers in the Barents Sea, which will affect precious fish stocks. Worries have also occurred over a number of accidents affecting Soviet nuclear submarines patrolling close to Norwegian waters.

As Steve Miller - research fellow at the Stockholm International Peace Research Institute - argues, in a forthcoming study of the implications of a US military withdrawal from NATO's northern flank, it is possible that the Soviet Union would be able to operate its naval forces more freely in the Norwegian Sea if the US pulled out of the area. This, he says, would increase its chances of securing control of north Norway, and in turn "enhance its ability to operate still further south, further compounding the difficulties that would face a Europe lacking US military support in securing its interests in northern Europe."

Allied troops have never been stationed permanently in Norway. Nor are nuclear weapons allowed in Norwegian ter-

ritory, on ships or planes. And it is Norway that provides critical intelligence to NATO on Soviet naval activities in the area.

But since 1974, under a series of agreements, Norway has allowed the US to station equipment in central areas of the country that would be used in the event of any Soviet military offensive. The political parties do not wholly agree on the extent of these arrangements, but are not divided about the principle of such American involvement.

In fact, Norway takes its own defence seriously. The size of its internal mobilisation in the event of war would involve the highest share of the civilian population of any NATO country, nearly four times the rate of West Germany, and its spending on defence per capita is the highest in Europe.

The steadfastness of Norway as a member of the western alliance has also allowed the country to develop, since the mid-1980s, a unique involvement in the development of the EC's European Political Co-operation, the EPC. While not a full member of the EPC, Norway has enjoyed a special status.

At the beginning and end of each six-monthly EC presidency, Norway's foreign minister is given a full briefing on EC developments. Mr Jan P. Syse, the prime minister, was keen to press for an even deeper

involvement when he met Mr Jacques Delors, the EC president, in Brussels in January.

Through NATO and the EPC, Norway can avoid any sense of diplomatic isolation from the events in continental Europe. "It is useful to have these contacts," declares Mr Kjell Bondevik, the foreign minister.

Sensitive about the EC membership issue, he recently set out a broader vision of how he would like to see Europe develop in the 1990s. "We have a better chance than ever before to build one Europe," says Mr Bondevik.

He believes this can be established in "three different dimensions". First, security and disarmament questions must still be dealt with through NATO and the Warsaw Pact. Second, economic and political co-operation should be furthered through the EC-European Free Trade Association negotiations, to create the European Economic Space.

Third, cultural, environmental and human rights issues are to be fostered via the Council of Europe - an organisation, Mr Bondevik thinks will grow in importance as eastern European countries become members.

But Norway's foreign minister believes there is now the need for the development of what he calls "an all-European organisation", centred on the evolution of the Conference on Security and Co-operation in Europe (CSCE). "I would like to see CSCE turned into a permanent organisation of the 35 countries that belong to it, including the United States, Canada and the Soviet Union," he told the Financial Times.

He envisages such a body as supplementary, rather than an alternative, to the existing range of institutions, but with an overarching responsibility that would embrace all the areas covered by the others.

His idea may have some support elsewhere in western Europe, but Mr Bondevik is also keen to insist that Norway's foreign policy should not lose sight of its wider responsibilities. "At a time when so much is focused on eastern Europe, it is dangerous to forget the Third World," he argues.

There remains a broad parliamentary consensus - except for the right-wing Progress - to keep up Norway's relatively generous aid budget, which totals NKR7bn this year (around 1.1 per cent of GNP). A further NKR300m is being allocated to help eastern Europe, most of it to Poland.

The range of Norway's internationalism, mainly through the auspices of the United Nations, remains impressive; and a change of government, from left to moderate-right, has made no difference. It is therefore all the more difficult to understand why the issue of EC membership continues to worry the country's political establishment.

Robert Taylor

NORWAY'S PETROLEUM industry, which employs more than 58,000 people, faces a decline in the mid-1990s, when production will fall significantly. However, a number of small oil fields may be developed; while discussions are under way with several countries interested in buying Norwegian gas.

About 40 per cent of export earnings come from international oil and gas sales. Last year, petroleum operations contributed 12 per cent of gross national product (GNP). The previous year's figure was 8 per cent. Revenue from oil and gas exports in 1989 was NKR73bn, compared with NKR48bn the previous year.

Norway, western Europe's second largest oil producer (after the UK), is also the world's third largest producer of natural gas (after the Soviet Union and Algeria).

Crude oil production is currently just under 1.7m barrels a day, while 27bn cubic metres of gas is produced annually for export to Europe. Statoil, the state oil company, believes gas exports may double by the turn of the century.

Existing gas contracts give Norway a European market share of between 15 per cent and 25 per cent on the continent.

The Norwegian Petroleum Directorate (NPD), the oil industry watchdog, estimates that Norway has enough crude oil reserves to produce at the current rate for 22 years. For gas production at current rates, the NPD estimate is 98 years.

Although, in the last three years, petroleum explorers have failed to find new sources to replace reserves, the number of exploration wells drilled this year is expected to increase by 20 per cent.

Last year, two exploration wells were unsuccessfully drilled in the Barents Sea. Since 1980, about NKR7bn has been spent on exploration in the area, though only traces of gas have been encountered. Norway's explorers believe the Barents Sea holds vast petroleum resources, and point out that 33 wells were drilled in the area in 1989.

However, they will be relatively cheap to develop, as they will be satellites to existing fields.

The NPD also hopes that about 5 per cent more oil will be squeezed out of existing oil fields by enhanced recovery methods. Phillips Petroleum Norway, the Norwegian unit of Phillips Petroleum, has increased recovery from its Ekofisk field to 38 per cent, from 18 per cent, through a major water injection programme. By extending this programme to other parts of the field, combined with gas lift, the NPD believes there is potential to increase oil recovery by 35 per cent from Ekofisk.

In 1988, when oil prices fell from an average of \$37 a barrel

to about \$14, the value of Norway's production declined by about NKR20bn. The share of total exports fell to about 29 per cent of GNP, and a trade surplus of NKR41bn was swiftly turned into a trade deficit of NKR18bn.

Because of the significant impact which falling oil prices had on Norway's economy, the country sought to help Opec (Organisation of Petroleum Exporting Countries) prop up oil prices and to stabilise the

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Norway's new tripartite centre-right government, elected last autumn, has reduced the self-imposed production limitation to 5 per cent. And Mr Eivind Reiten, the oil minister, warned at the end of last month that the country was likely to abandon production

restraint next month, if it believed the contribution no longer helped to stabilise world crude oil prices.

Most companies producing oil in Norway have opposed the policy from day one, and believe it will be difficult for the country to terminate its unwritten agreement with Opec. Mr Oystein Dahle, an executive with Exxon's Norwegian unit, said: "The insoluble dilemma of the authorities to taking into account foreign policy aspects."

Indeed, Mr Thorvald Stoltenberg, the then foreign minister, declared: "It is clear that foreign policy aspects never lie far from the surface when questions concerning the production and supply of oil and

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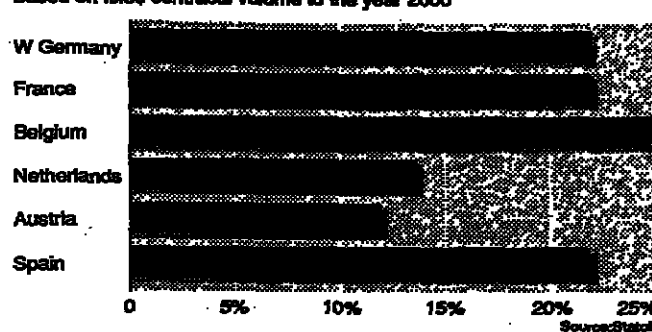
Norway's new North Sea oil discoveries are expected to be smaller than earlier finds

ENERGY

Production restraint on oil may end soon

Norwegian gas: market share

Based on fixed contracts volume to the year 2000



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natural gas are raised. Even though energy trade generally speaking is a commercial transaction, it is to a large extent also influenced by foreign policy considerations."

Norway's new tripartite centre-right government, elected last autumn, has reduced the self-imposed production limitation to 5 per cent. And Mr Eivind Reiten, the oil minister, warned at the end of last month that the country was likely to abandon production

restraint next month, if it believed the contribution no longer helped to stabilise world crude oil prices.

Most companies producing oil in Norway have opposed the policy from day one, and believe it will be difficult for the country to terminate its unwritten agreement with Opec. Mr Oystein Dahle, an executive with Exxon's Norwegian unit, said: "The insoluble dilemma of the authorities to taking into account foreign policy aspects."

Indeed, Mr Thorvald Stoltenberg, the then foreign minister, declared: "It is clear that foreign policy aspects never lie far from the surface when questions concerning the production and supply of oil and

world crude oil market by voluntarily implementing in January 1987 a 7.5 per cent oil production cut - in relation to capacity. The cut took about 80,000 barrels a day out of the oil market, and has had a positive psychological effect in stabilising prices."

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EBA

- A POWERHOUSE IN NORWEGIAN INDUSTRY

Electric power and communications are the key words for operations at the EB Corporation. For more than a century, EB has spearheaded the development of hydropower resources and telecommunications in Norway. The corporation currently has companies in twenty-four countries, with production facilities in eleven of these.

EB Corporation is a member of the ABB Asea Brown Boveri Group. Within this group, EB has the international business responsibility for hydropower development, telecommunications, oil/offshore/marine deliveries, distribution transformers and signalling systems.

Highlights 1989

- Profit margin increased from 2.8 per cent to 3.4 per cent
- Percentage of shareholders' equity rose from 20.9 per cent to 24 per cent
- Revenues outside Norway increased from 27 per cent to roughly 38 per cent of total revenues
- NOK 440 million was devoted to research and development
- EB Seatech was established in January
- EB Signal was established through the acquisition of the Ericsson group's operations in the field of signal and safety systems for road and rail traffic
- Fourty per cent of the shares in the Skele group were acquired in May
- Global Engineering (International) Ltd was acquired in November
- EB Signal (UK) was established in December with the acquisition of ML Engineering (Plymouth) Ltd.

Key Figures

	1989	1988
Total revenues	9 370	10 095
Total revenues outside Norway	3 537	2 743
Income before extraordinary items	320	280
Income after extraordinary items	602	384
Number of employees at 31 December	13 155	14 251
Adjusted earnings per EB share (NOK)	21.00	18.00

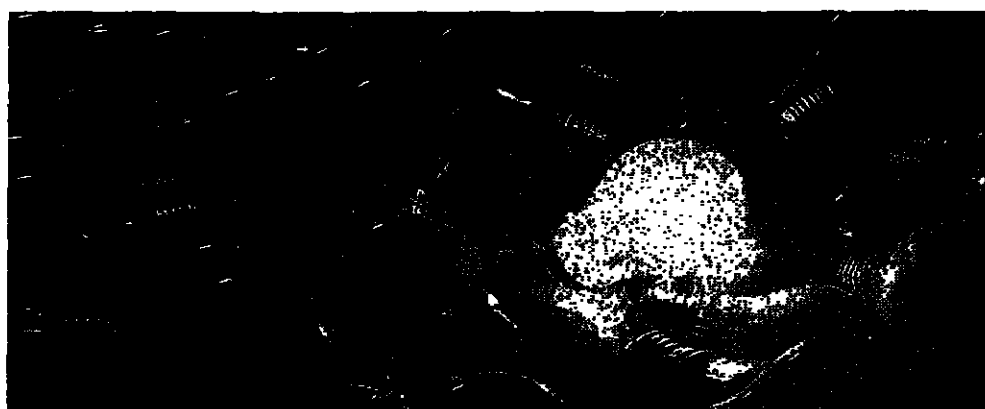
EBA CORPORATION

P.O. Box 94, N-1361 BILLINGSTADSETTA, Norway
Telephone +47 2 84 30 60, Telefax +47 2 84 35 49

MEMBER OF ASEA BROWN BOVERI

IF I HAVE 300 IDEAS IN THE COURSE OF A YEAR, AND CAN MAKE USE OF ONE OF THEM - I AM SATISFIED.

Alfred Nobel



Dyno Industrier is a proud bearer of Alfred Nobel's innovative legacy. In 1865 Dyno started with the production of dynamite based on his patents, and today the company is an international leader in the field of commercial explosives. Industrial chemicals and advanced plastics processing have been added to the product range, making Dyno one of Scandinavia's leading chemicals companies. A guiding principle for this growth has always been innovation, based on the company's industrial heritage. In traditional areas, Dyno sees the challenge in finding niches with a potential for profits, growth and technological development. The application of new technologies has contributed to the shaping of the explosives and chemicals industries.

Alfred Nobel would have been proud.

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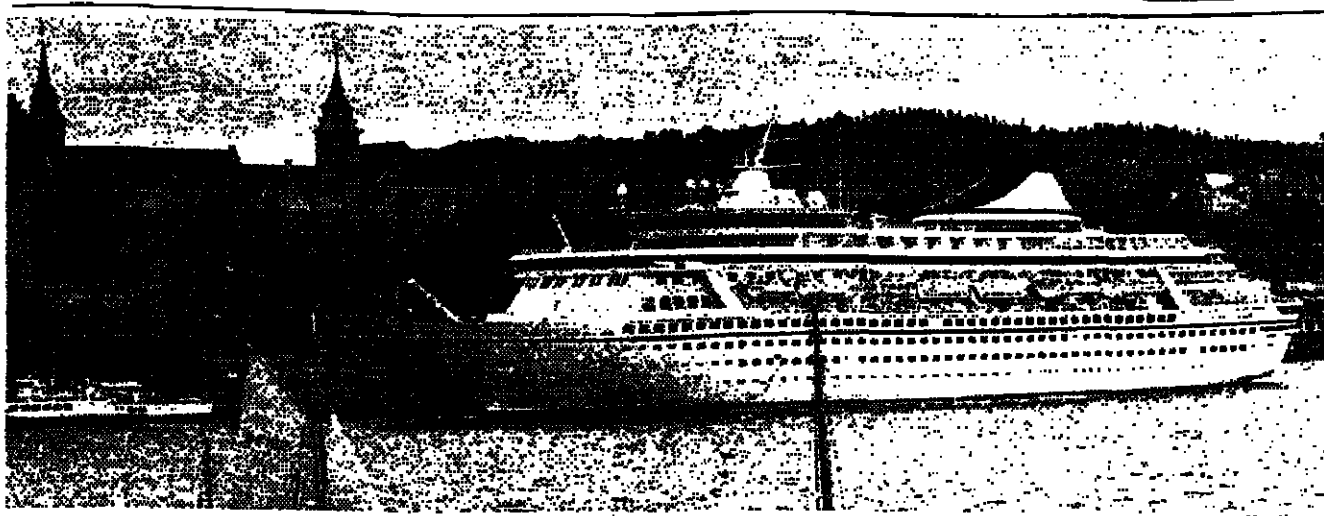


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NORWAY 5



High overheads and low profiles: different manifestations of shipping, in Oslo harbour

SHIPPING

More equity capital needed

NORWAY INCREASED its share of the world's shipping fleet by nearly two percentage points to just over 7.5 per cent last year. But if it is to retain its position about \$23bn will have to be invested over the next five years in the construction of new tonnage, according to Mr Jens Ulvheim-Moe, president of the Norwegian Shipowners' Association.

The association estimates that the Norwegian fleet was worth about Nkr110bn at the end of last year. However, according to a recent study undertaken by the Norwegian Institute of Industrial Economics, there are problems in attracting sufficient equity capital to expand, based on the limited equity capital supply from the Norwegian market alone.

Debt financing, says the study, may become increasingly dependent on international financial markets, because Norwegian banks' loan portfolios already include a high proportion of shipping engagements.

For example, the biggest Norwegian player in ship-financing is Den norske Bank (DnB), whose shipping portfolio is about Nkr23bn, or 12 per cent of its total commercial loan portfolio. This is a percentage which DnB says it is comfortable with.

Many Norwegian shipping companies have an equity base as low as 20 per cent, and consequently a higher risk profile than their US and British

counter-parts whose equity bases are normally at about 50 per cent. Project financing dominates Norwegian shipping while, internationally, corporate financing of a portfolio of projects is normally preferred, because it gives a lower level of risk evaluated at the business entity level.

The study points out that only foreign investors willing to accept high risk are likely to be candidates for investments in Norwegian shipping.

Norway's shipping industry is seeking to boost its attraction to foreign investors, which is one reason why the study was commissioned. The country's long tradition in the industry has led to competence in nearly all aspects of the business.

Last year, the Oslo Stock Exchange set out to create the "international shipping house", in which it hopes to attract significant foreign shipping companies for listings to boost its attraction to foreign investors. However, since last autumn, only a couple of foreign shipping companies have been listed, with a few waiting in the wings.

The report also strongly suggests that, if Norway is to be a centre for international shipping, it will be necessary to make it easier for foreign investors to evaluate Norwegian business ventures, complicated by special corporate structures and non-standard tax legislation. "A general change in legislation, institu-

tional set-up and business conduct to international standards is needed to make it possible for Norway to attract foreign investors."

These conclusions do not set well with Norwegian shipping companies, which covet the so-called K/S limited partnerships which, in many respects, resemble limited partnerships.

The largest part of the K/S partnerships are ship-owning partnerships, but an increasing number of chartering groups are being formed. Mr Anders Ingebrigtsen, executive vice president of Christiania Bank, points out, in the annual Platou shipbroking report, that the K/S system has become "a sophisticated and efficient instrument which provides a valuable supplement to the stock exchange, and for which the stock exchange can never be a wholly satisfactory substitute."

Norway's regulators are considering whether to overhaul the tax system, which may make K/S partnerships less attractive investment vehicles. This scares Norway's shipping community, which is lobbying to prevent it happening.

"In the wake of a prolonged shipping recession, the K/S system has undoubtedly played a valuable role as a supplier of fresh risk capital to a hungry industry," Mr Ingebrigtsen argues.

Proposals are being studied which would abolish an existing ship classification fund; reduce depreciation from 25

per cent to 10 per cent; and reduce the tax-shelter benefits for K/S limited partnerships.

Norway's shipowners believe that changing the tax structure will be out of step with the expected increase in operating costs, higher quality requirements for ships, a levelling-off of second-hand ship values, renewal of the fleet, and inflation in building prices.

Mr Widar Salbu, managing director of Oslo-based Pareto Finans, believes that if Norway makes K/S partnerships less attractive, shipping companies will not be able to compete with those based in non-tax environments.

"Concurrently with the announced tightening of taxation terms for [Norwegian] shipping, ambitious plans are under way for the establishment of an international stock exchange for shipping in Oslo. The idea is to attract international capital to Norwegian shipping. Reality could be quite different. Shipping companies based in Bermuda, Liberia and Luxembourg are to be listed in Oslo, and will be an investment alternative for investors. The traditional ship-owning companies and limited partnerships will thus meet competition from untried companies. We cannot afford to pay tax if we are to successfully compete with these countries," Mr Salbu argues.

Mr Salbu partly attributes the exceptional last five-year period for the Norwegian shipping industry, in which

there has been unparalleled growth and remarkable expansion of its fleet, to a significant contribution made by the K/S limited partnership market.

"In 1985 the limited partnership market subscribed about Nkr5bn to new shipping projects. Capital from this source has increased steadily, peaking at Nkr11bn in 1989," he cites.

In contrast, the total figure for new issues on the Oslo Stock Exchange in the same period was between Nkr3bn and Nkr4bn annually.

However, the K/S partnership funds have tended to concentrate on profits in the second-hand market. They are unlikely to provide capital on the scale needed for fleet renewal. Worldwide, the percentage of vessels which are less than 10 years old has fallen from 62 per cent to 36 per cent in a decade, according to Lloyd's Register of Shipping, the London-based ship inspection organisation. These figures are likely to be representative of the age of Norway's fleet.

In 1987, Norway established the Norwegian International Shipping Registry (NIS) which also helped restore the health of the country's shipping industry which had suffered a debilitating decline in the late 1970s.

Last April, NIS-registered ships totalled 496 of which 58 per cent of the fleet was built in Norway. The figure had reached 841 NIS registered vessels with a combined tonnage of 37.4m dwt.

The Norwegian Shipowners' Association estimates that, last year, some Nkr25.7bn was invested by Norwegian shipowners in second-hand tonnage and new buildings, compared with Nkr14bn in 1988. At January 1, this covered 104 ships of 3.5m dwt, or about 8 per cent of the Norwegian-owned fleet. The association forecasts that, for 1990, investment will fall to about Nkr18bn, though there are currently on order ships worth about Nkr25bn for delivery in coming years.

In addition to making substantial investments in ships, Norwegian investors were also very active in buying offshore drilling rigs. According to Platou's annual report, by the end of 1989, they had acquired 58 units, or roughly 67 per cent of all rigs sold internationally, worth about \$550m. "Of the total purchases, 26 were through K/S partnerships and 30 by corporations," Platou said.

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Karen Fossell

FISHING

Crisis in the north

NORWAY'S ARCTIC population, which is wholly dependent on fishing, is suffering a crisis.

It is caused by: a collapse in the natural renewal of fish stocks; a non-diversified industrial structure; and a national policy that has, as one element, the strategic distribution of population to serve unofficially as a trip-wire against invasion on Nato's northern flank.

The crisis is not new, and again underscores the occupational hazards associated with being a northern fisherman.

At the turn of the century, Mr Johan Hjort, the father of Norwegian marine research, described the situation as desperate.

"We're suffering from a lack of cod stocks and massive seal invasions which have festered on what little fish resources are available and destroyed our nets," he wrote.

The causes of the current collapse in Arctic cod stocks are complex, according to Mr Jon Lauritzen, an official with the fisheries ministry. "It's not as simple as a case of over-fishing," he claims, though the current hardships are no different from those that plagued Johan Hjort's industry.

Much of the blame lies with natural 70-year recurring cycles, which marine researchers say reduce the quantity of fish in the icy Barents Sea at certain times.

There are also recurring cycles when the temperature of the Barents Sea drops by up to 1 deg C. "This may seem an insignificant change, but when this phenomenon occurs, it slows by nearly one month the growth and development of plankton and algae on which capelin and cod feed, thereby, challenging their survival," Mr Lauritzen explained.

The latest low-temperature cycle has been under way for nearly 10 years, and it is forecast that normal temperatures in the Barents Sea will not return until the end of the century.

The problems brought about by nature have been exacerbated, however, by an over-capacity in the fishing fleet and 11 successive years of major seal invasions.

Although there are signs that capelin and cod are returning, Norway's fishermen, marine researchers believe, will not benefit for at least another five years, and stringent quotas are

not expected to be lifted before the turn of the century.

The northern fishermen, who fish primarily in nearby coastal waters, also lay claim to fish stocks in the Barents Sea. West-coast fishermen, however, are by nature high-seas venturers who rely on Barents Sea stocks for the bulk of their catch. This season only 4 per cent of the trawling fleet has been allowed access to northern waters.

However, the resourcefulness of west-coast fishermen has spawned the development of an alternative agricultural industry, to which they turn when fishing is not lucrative. In addition, they have developed a sophisticated fish-farming industry to supplement their income.

These problems come at a time when the country's unemployment level is at its highest since the 1930s - adding to the frustration of northerners, who see no opportunities in the big cities, their traditional option when the going at home gets rough.

In the northernmost region of Finnmark, the jobless rate is double the national average. The state has committed more than Nkr14bn to job schemes and training programmes for the unemployed, and been forced to provide additional financial resources to the northern region.

Annual subsidies to the fishing industry, which this year amounted to about Nkr1.1bn, were last month supplemented by an allocation of Nkr125m to northern fishermen. Of this, about Nkr40m is to be used to cover interest on loans to their fleet; Nkr50m to cover the interest on housing loans; Nkr10m to subsidise interest payments on loans from the State Fisheries Bank; and Nkr25m to help the fish-processing industry.

In addition, an Nkr120m northern-subsidy package will reduce taxes, promote tourism and boost education and training.

According to Mr Anders Aune, the sole parliamentary representative of the newly-created "Finnmark list", the northern problems are twofold: those associated with the fishing industry, and those relating to depopulation.

A huge migration to the northern regions occurred during the late 19th century, when a boom was created by railroad construction and mineral mining. By 1876, there were, for example,

3,000 Finnish-born residents in northern Norway, who were eventually forced - along with the others - to turn to fishing and agriculture or leave when the boom ended.

In spite of a high birth rate during the 1960s and 1970s, there has been a 25 per cent population exodus from the north during the last 10 years. "We are losing our best - our future. The youth are leaving in search of a better life," Mr Aune says.

Finnmark is a region bordering the Soviet Union, and larger than Denmark. It is home to Norway's nomadic Samis (Lapps) whose survival depends on reindeer husbandry, fishing and agriculture.

One of the biggest threats to their existence stems from a shortage of feed, which can just about satisfy two-thirds of their herd of 20,000 reindeer. The fishing crisis has compounded their problems.

Mr Aune, a renegade from the opposition Labour party, fears for the future of the northern population. "With the strict fishing quotas, which have been imposed, they cannot survive without sufficient Government aid," he says. "If they don't get that, they will leave."

However, an even greater problem facing the fishermen may be the hardened attitude of the non-fishing community. "It's like the little boy who cried wolf once too often," Mr Lauritzen cynically suggests. Earlier cries were unjustified, he claims.

Last year was a good year for the fishing industry as a whole, though total landings were down some 17 per cent. The decrease in landings was experienced by two groups - prawn-trawlers and small cod-trawlers - who had not earlier experienced low catch levels.

For the "hook, line and sinker" fishermen, total landings increased by 83 per cent, while for those using traditional nets an increase of 64 per cent in catch was experienced.

However, for Finnmark and North Troms fishermen, the situation became acute when the cod fled coastal waters during last year's seal invasion. It is little consolation that the Government is to allocate funds to develop and promote tourism and expand in the region's trade with the Soviet Union.

Karen Fossell

Which Scandinavian company was the most profitable in 1989?

Last year Statoil made USD 1.25 bill. in profits before taxes, more than any other Scandinavian company. We also sold more gas and oil than ever before. From 1984 to 1988 Statoil had an average yield of 18 per cent on capital employed.

At present rates we can continue producing oil for the next thirty years and gas for the next one hundred, using only our existing reserves.

But there is more. The Norwegian Continental Shelf represents an area of around one million square kilometres.

Much of which is still unexplored.



SCANDINAVIAN ENERGY

Statoil is an integrated oil and gas company, involved in all parts of the petroleum industry, from exploration, production and transportation to refining, marketing and petrochemicals. Statoil is fully owned by the Norwegian State.

NORWAY 6

Insurance: there has been a dramatic shuffle among top non-life players

Realignment after the turbulence

FOR NEARLY five years, six Norwegian insurance companies have held about 97 per cent of the domestic life insurance market and 85 per cent of the non-life.

Although there has been little change in the life market-share, the last two years have seen a dramatic redistribution among a few of the top non-life players.

This shift has been mostly at the expense of Vesta and Storebrand, two of Norway's largest insurers; and to the benefit of Gjensidige, the second largest insurer, and Samvirkte, the smallest of the top six.

During a two-year reorganisation and consolidation period, Storebrand was forced to reduce staff by 20 per cent and to wind down finance activities.

"The overall profitability of that last market-share was practically zero," explained Mr Bjørn Kristoffersen, managing director of Storebrand, which last year reversed an operating loss of Nkr10.2m in 1988 to an operating profit of Nkr1.061bn.

It is currently rebuilding the strength of its non-life insurance business, and is expanding operations in London and Singapore. Storebrand also has North American operations in New York, and a Miami office to serve the Latin American market.

For more than 100 years, Storebrand has been active in the reinsurance market, and claims that its results in this sector during the last five years have been well above the average of its competitors. It has also carved out a successful niche in the oil-and-energy and marine-insurance markets.

Norway's insurance industry struck turbulence in 1986 when world crude-oil prices plunged to their lowest levels in a decade. This caused severe hardship for the oil-dependent economy, and a record number of bankruptcies.

Financial results in 1986 were less than weak, and in some cases heralded the first losses since the 1930s. Though there was a slight improvement by 1987, the world stock-market crash that year undermined the road to recovery. By 1988, financial results had improved. Last year, the improvement was significant, largely because of investment income which ranged from 17.9 per cent to 27.7 per cent of total earned premiums of non-life insurance.

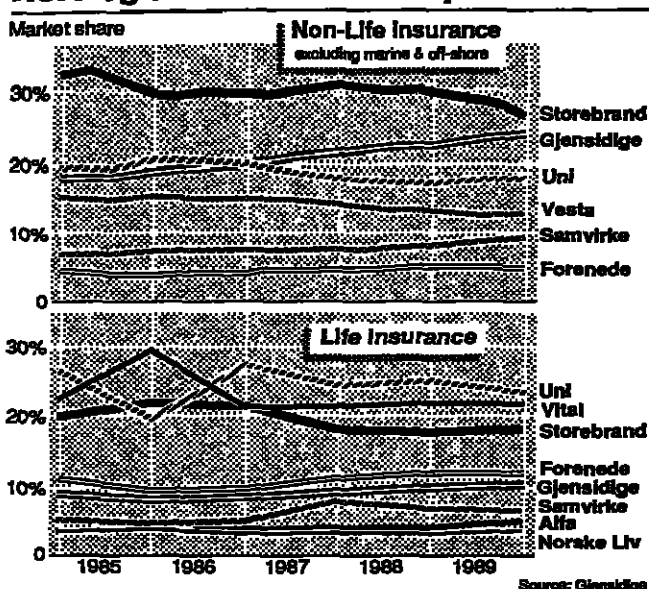
However, Norway's insurers are no strangers to turbulent times. There had earlier been a two-year period in which tax-motivated benefits allowed a good business in the sales of life insurance products. Many companies over-sold, Storebrand included. When Norwegian authorities changed legislation to eliminate tax benefits, these policies had to be bought back at considerable expense.

There had also been a period of de-regulation, which had been freely exchanged market information "for better risk evaluation", though it had been accused of price-fixing.

The 1980s, according to Mr Kristoffersen, was mainly a decade of de-regulation, which sparked heated competition and major changes within the non-life insurance market. A price war emerged and general insurance became unprofitable, largely because it was sold below risk.

The 1990s, believes Mr Kristoffersen, will bring big changes in the structure of the

Norwegian insurance companies



general life insurance market, and keener competition from foreign players.

It is no longer a situation of competition between the domestic players, because the international competition has arrived and is gaining market share. Vesta is a good example, for it is owned by Sweden's Skandia. Samvirkte looks like it will become Swedish, too."

Mr Helge Kvamme, chairman of the Norwegian Insurance Association, forecasts that, for 1990, improvement will continue and may be even slightly above last year's level; although to a large extent this, he believes, hinge on investment income. For the first three months of this year, financial results have been on a par with last year's figures.

Mr Kristoffersen says that the summer and winter seasons have been substantially reduced in the last two years, and this also contributed to improved results, he said.

Earlier this year, Norway's financial results were given a fillip by the Government, which increased to 20 from 12 per cent of assets the amount that life insurance companies can invest in stocks. This is meant to become effective from July, and a further increase is being considered.

In 1989, the insurance companies earned on stock investments between 40 per cent and 60 per cent of the booked value of their stock portfolios. When the announcement to raise the stock investment limit was made in February, the Oslo stock exchange index rose by 14 percentage points.

Foreign insurance companies have a non-life market share in Norway of less than one per cent. At its peak, in the 1950s, the figure was 5 per cent when non-life insurance was dealt with by Norwegian brokers on behalf of foreign insurance companies.

"It's not Norwegian regulations which restrict foreign insurance operations in Norway, but the nature of the market which is small, concentrated and domestically oriented," according to Mr Kvamme.

However, he points out that, as liberalisation of Norway's finance and insurance market continues, there may be increased opportunities for foreign insurance companies to buy Norwegian firms. Currently, foreign shareholdings in Norwegian insurance companies are restricted to 33 per cent.

FOUR YEARS ago Norway's biggest insurance company, Storebrand, announced plans, which met scepticism in nearly all quarters of the capital city, to enter the banking business.

Storebrand had applied for a banking concession from the finance ministry, explaining that its finance business had grown so big that it saw benefits in upgrading the quality of the business to that of a bank.

Shortly afterwards, Norway's oil-dependent economy became ravaged by falling oil prices. The rest is history, with Storebrand withdrawing its banking application. It has since all but wound up its finance business and returned to "insurance business basics".

Storebrand was ahead of its time in its interest in banking, but its plans fell victim to three years of extremely bad domestic market conditions, in which Norway's economy slipped into a recession. The company insists, however, that the banking option has been quietly put on a shelf for future dusting.

Storebrand believes that it is more reasonable to expect that a Norwegian bank will enter the insurance business before an insurance company enters the banking business.

It may be right. The European Community, in its normally liberal way, has encouraged banks to diversify into securities, insurance and other services. "Though Norway is likely to remain outside the EC at least until after the mid-1990s, its banks are seeking to better position themselves, small though they are in comparison to European banks, and to harmonise with the EC and their European banking counterparts."

In addition, Norway's banks

THE OSLO bourse is likely to find it difficult this year to retain its position as one of the world's top performers in 1989.

Development will rely heavily on interest-rate stability and on the stability of the Norwegian economy (on which Norway's economy is dependent), for by mid-May domestic economic indicators, excluding oil prices, looked fairly bright.

In December, the annual FT Top 500 survey showed Oslo to have been Europe's most stable house performance over the year that had ended in June.

Among Scandinavian houses, during 1989 as a whole, the local index in Oslo rose by 54.4 per cent, compared with Copenhagen's 33.6 per cent and Stockholm's 22.2 per cent, and a fall of 18.8 per cent in Helsinki.

It has been said, however, that if you can forecast oil prices, you can pin-point the Norwegian market. Achieving stability in the crude oil market is in the hands of the Organisation of Exporting Countries (Opec), which has violated last November's self-imposed production quota that had been raised from 20.5m barrels a day to 22m barrels a day.

It is estimated that Opec this year has been producing between 24m and 25m barrels a day, which has caused substantial market over-supply, resulting in downward pressure on world crude oil prices. Norway produces on average about 1.7m barrels a day.

Karen Fossli

BANKING

European harmonies

NORWAY'S TOP BANKS: 1988 (\$m)

	Capital	Capital/assets ratio (%)	Profits	Assets
1 Christiania Bank, Oslo	552	8.7	18	6,320
2 Bergen Bank, Bergen	401	2.5	29	18,299
3 Den norske Creditbank, Oslo	375	2.4	-132	15,633
4 Fokus Bank, Trondheim	203	4.2	-10	4,850
5 Union Bank of Norway, Oslo	175	2.4	-23	7,360
6 Spare Rogaland, Stavanger	130	5.2	7	2,479

Source: The Banker

must expand where their corporate customers expand, and those companies that are able to buy shareholdings in EC-based companies.

Christiania Bank, Norway's second largest, earlier this year announced sweeping changes to a holding structure, to allow a separate insurance business to be incorporated into the scheme. Oslo is rife with rumours that Christiania is secretly plotting a deal with Uni Forsikring, one of the top five Norwegian companies, with a view to making Uni a part of the bank.

However, Gjensidige, another top-five insurance company, is understood to be studying the conversion into a banking operation of its finance arm.

Legal obstacles hinder mergers between banks and insurance companies, but it is widely expected that many of these will

soon be removed by Norway's regulators, who are in the throes of dismantling barriers that hinder competitiveness.

The reasons for allowing the banks and the insurance companies to engage in each others' businesses are sound. Costs can be reduced by working closely together, to provide a wider range of services; and combining electronic data processing costs could allow a reduction in overhead costs related to high staff levels.

The banks also see that Norway is under-insured, and that there is scope to expand business by offering pension schemes to a growing number of people who are dissatisfied with the national retirement scheme.

One analyst has described the distribution net of the banks as a "warm customer base" and that of the insurance companies as a "cold customer base". It

suggests that the cost of selling to the former is about 20 per cent of the cost of selling to the latter.

It seems that the authorities would prefer holding-company structures to mergers, which could include insurance and banking divisions. The banks are already selling insurance products such as travel and debt-coverage, and the insurance companies are offering their customers loans.

Both are seeking to encourage the authorities to apply the brakes for the time being on the liberalisation of foreign ownership rules. They want more time to restructure their industries before foreign investors buy them or become too strategically positioned.

Meanwhile, no month passes in which a Norwegian bank merger is not announced or brought under discussion. The

number of commercial banks has been reduced from 68 in 1960 to 23. In addition to Norway's being over-banked, its banks are struggling with the twin pressures of 1982 and three years of high losses on loans and guarantees. A battle is being waged on a field of mergers and acquisitions, initiated by the recent official completion of a merger between Bergen Bank and Den norske Creditbank (DnC), two of Norway's largest banks, to form Den norske Bank (DnB).

It could be argued that the wave of Norwegian bank mergers may be ill-timed. Low capital ratios do not in many instances meet the requirements of the Bank for International Settlements' Cooke committee. And merging does not necessarily mean at the outset that ratios will be strengthened. It has been estimated that during the last five years the banks have lost more than Nkr45bn on loans and guarantees.

This month Standard & Poor's Corporation, the US-based credit rating agency, downgraded to A-3 (its lowest investment grade debt rating) Christiania Bank, citing asset quality problems and continued high levels of write-offs. And last month S&P assigned an A-3 rating to DnB, the new bank, also citing asset quality problems, which may linger in the medium term, causing depressed earnings capacity while prolonging the time needed to bolster core capital.

It is for these reasons that many of the mergers will not be marriages made in heaven, but rather shotgun weddings.

Karen Fossli

THE STOCKMARKET

An oil-fired engine

Oslo's strong performance last year was fuelled by increased world crude oil prices, an unexpected cut in interest rates, and the abolition of a 1 per cent turnover tax.

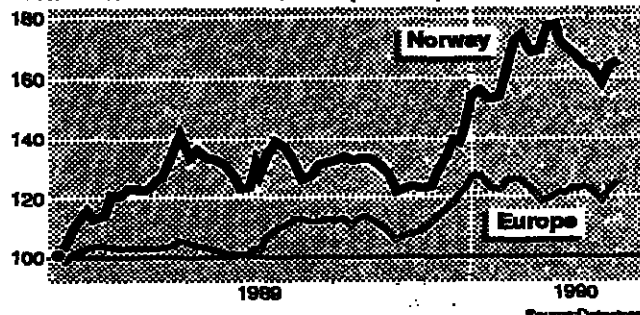
Despite further increases in world crude oil prices this year - to just under \$20 a barrel at the end of March, compared with \$18 a barrel in 1989 - the spot price for UK Brent had fallen to \$15.40 a barrel by mid-April, because of market over-supply and limited world crude oil storage capacity.

Oil prices picked up again at the start of May, after Opec had called an emergency meeting to help restore market confidence by setting new quotas. Still, oil price recovery was only between \$16 and \$17 a barrel, although this is about the level at which Norway is basing its budget.

After a slow start in January, the Oslo bourse all-share index broke through the 600 barrier in February, but by March it had sufficient momentum to post only a 3.1 per cent gain - in spite of an all-time high on March 16. By mid-April, the bourse had entered a period of correction, and the index fell

How the market has moved

FT-Actuaries World Indices in \$ terms (Rebased)



back 5.06 per cent.

The setback can be explained largely by low oil prices and upward pressure on interest rates, which was caused by high international interest rates and, according to London-based broker Carnegie International, growth in Swedish interest rates favouring international investments. Carnegie believes that Norwegian interest rates will decline, though later than previously forecast.

Bourse turnover in April fell to Nkr4.696bn, from Nkr12.794bn in March. The total market value of the Oslo bourse in April fell to \$28bn, from \$30.1bn in March. By comparison, the market values in April of the three other Nordic bourses were: Helsinki \$30bn, Copenhagen \$41.4bn, and Stockholm \$112bn.

The only Nordic bourse to experience a gain in April was Stockholm, which rose by 0.9 per cent. Stockholm also posted the highest turnover last month

at \$1bn, although Oslo was second, with turnover of \$715m.

May has brought reason for optimism, because a moderate wage agreement has been settled, inflation expectations have been adjusted downwards, to about 4 per cent for the year as a whole; and upward pressure on interest rates had been reversed. Short-term interest rates are between 13 per cent and 14 per cent, or 1 per cent above the international trade-weighted level.

By May 11, the index had climbed to 639.45 points. At the start of the year, foreign investors owned Norwegian stocks worth about \$7.8bn, or 25 per cent of the total value of shares registered with the Norwegian Register of Securities.

The attraction has been the under-valuation of Norwegian stocks, compared with other international stocks. Last year, foreigners bought Norwegian stocks worth about \$3.7bn, with Swedish investors accounting for \$1.7bn.

However, there is growing concern about the high number of rights issues planned by Norwegian companies this year, which it is feared could drain the market. So far, issues worth Nkr6bn have been announced, though the figure is expected to reach Nkr10bn by the end of the year, compared with the Nkr7.5bn raised in 1989.

Karen Fossli

Karen Fossli on the likely privatisation scenario

Statoll is not on the menu

IT SEEMS fitting that the Norwegian subsidiary of Midland Montagu bank and its stockbroking subsidiary, Sundel Collier Eastgate, should be appointed financial advisers and arrangers for the first Norwegian privatisation, to include a public offering and stock-exchange listing.

For Midland Montagu gained much experience from such UK privatisations as Rolls-Royce, British Steel and the public water utilities.

As a bonus comes the strong

placing power in the Norwegian market of the UK bank's Norwegian banking and stockbroking subsidiaries.

Midland Montagu AS and its stockbroking subsidiary have been given a mandate for the valuation, pricing, formation of an underwriting consortium, implementation of a flotation, and subsequent listing of shares on the Oslo stock exchange for Raustoff, the state-owned munitions, metals and auto parts producer.

Earlier this year, Norway's

three-party centre-right coalition government announced that it would partially privatise Raustoff, and pointed to other state-owned targets it may consider later. A working group, under the leadership of the state secretary of the business and commerce ministry, is studying a menu of potential targets.

Conservative party committee had earlier published a report, which suggested sweeping privatisation of the public sector, to halt perpetual expansion of the civil service. The committee earmarked the state-owned railway, the state telegraph administration and the postal services.

However, it has been suggested in government circles that one candidate on the shopping-list may be Norsk Forsvarsteknologi, another state-owned arm, maker, which was hived off nearly three years ago from the debt-ridden, now defunct, Kongsberg Vapenfabrikk (KV).

In February, the state sold for Nkr2.2bn property connected to the bankrupt Horten Verft shipyard, and said that subsequent state-owned property sales might follow. However, privatisation, or partial privatisation, of Statoll, the state-owned oil company, is not on the agenda, the Government has made clear - despite Conservative party efforts to put it there.

It has been estimated that, in the last decade, more than Nkr200m has been raised by placements of state shareholdings.

Earlier this month, the Government announced its intention to sell a 45 per cent stake in Norsk Jern Holding, a complex group of state-owned companies involved in steel manufacturing, to Elkem, the Norwegian light metals producer.

Another 25 per cent of Norsk Jern is to be placed privately with a group of Norwegian investors, and the state will retain a 30 per cent stake, though there is a call option for the state's stake to be purchased by Norsk Jern's new owners within two years.

Norsk Jern, into which the state has poured billions of kroner in the last half century, has been valued at Nkr600m, which will have to be paid by its new owners over a three-year period. Controversy over the suggestion that the company has been under-valued is not, however, expected to interfere with the deal, despite opposition Labour party cries that the Government should retain a majority interest.

Mr Petter Thomassen, the minister of business and commerce, believes that the partial privatisation of Norsk Jern could lead to privatisation and

Continued on page 7

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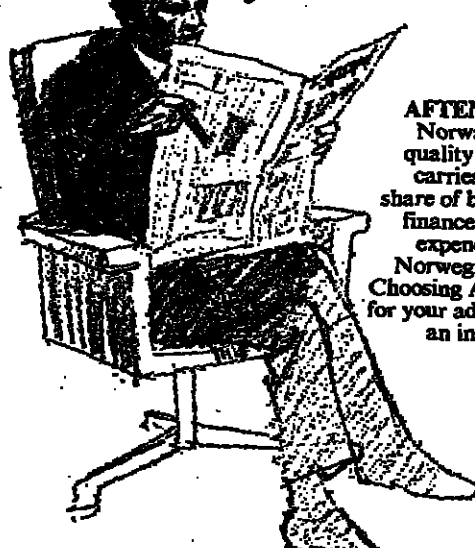


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NORWAY 7

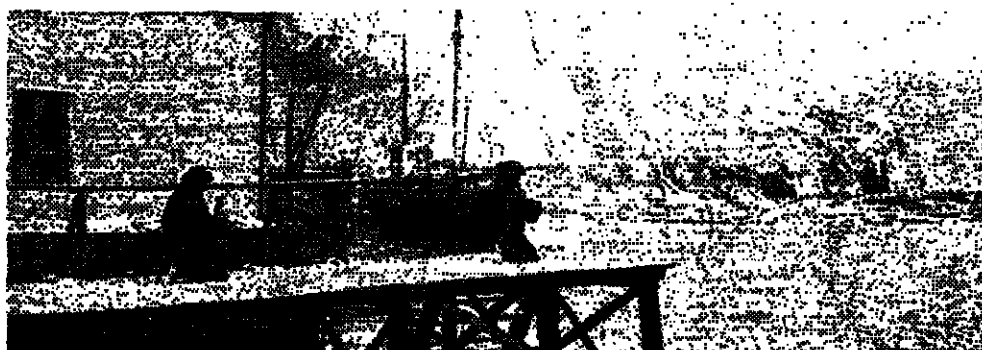
50 years after: Robert Taylor tells the story behind a sombre anniversary

'We are at war' 'Against whom?'

NEXT WEEKEND Britain's defence secretary Mr Tom King and his counterparts from France, Poland and Norway will be attending commemorative ceremonies in the small port of Narvik. It is 50 years ago since allied troops fought Hitler's forces for possession of the town, which was a vital link in the movement of iron ore from the Swedish mines at Kiruna by rail to fuel the Nazi war machine.

Over the past few weeks Norwegians have been remembering the events of April-May 1940. On April 9 that year they lost their innocence, when German military forces moved in to occupy the country. As the recent study of the Norway campaign, by the French historian Francois Kersaudy, points out, the country had hardly any defences.

The army in reality consisted of only 7,000 soldiers, who had not been on manoeuvres for years, on the grounds that it would have cost too much. They were armed with vintage .75 cannons and ancient 6.5mm Krag-Jorgensen rifles; but they had no sub-machine guns, no grenades, no anti-aircraft guns and no tanks. The Norwegian navy had never left port since 1918 to save money, and was



December 1941: British commandos, having destroyed an oil storage dump in a Norwegian fjord, on guard against snipers or surprise German counter-attacks

made up of 70 small craft, the biggest of which the oldest ironclads in the world, described by the commanding admiral as "my old bathtubs". The country had next to no coastal defences either. Oslo fjord was protected by one 19th century Krupp cannon, which had fallen into the water when mounted in preparation for action. Norway had no airforce. Its defence minister was a former conscientious objector and a leading figure in the Labour party's anti-militarist committee in the 1920s.

An expeditionary force had been mobilised by Britain and

France, with the original intention of coming to the rescue of Finland which was fighting for its life against the Soviet Union but with the clear objective of cutting off Hitler's iron ore supplies from Sweden.

The armistice of March 12, 1940, between Finland and the USSR led to a temporary abandonment of that particular plan, but under the persistent pressure of Britain's First Lord of the Admiralty, Winston Churchill, it was agreed that mines be laid in Norwegian territorial waters, to force the German iron ore ships into the North Sea where they could be

attacked by the British fleet. In fact, Hitler moved faster and launched his assault on Norway before the Anglo-French plan could reach fruition. But many Norwegians were unsure initially who was attacking them on April 9. King Haakon VII was informed shortly after 1.30am by an aide-de-camp: "Your Majesty, we are at war". His reply was: "Against whom?"

The fighting in Norway ended the period of the so-called "phony war". It was to last until June 9, after the evacuation of British and French forces from the beaches

at Dunkirk. Most of the campaign was a fiasco, revealing a lack of preparation, incompetence and indecision; but it did produce the first serious defeat for Hitler, when Narvik was liberated by the Anglo-French expedition with Polish support on May 28. German forces were forced back towards the Swedish frontier. Only the catastrophe in France compelled withdrawal and saved neutral Sweden from being dragged into a conflict it sought desperately to avoid.

The resulting five years of German occupation was an experience that Norway will never forget. For much of that time they were ruled by the former Nazi gauleiter of Essen, Josef Terboven, with help for much of the time from a Norwegian whose name has become synonymous with treachery - Vidkun Quisling.

The war brought an end to Norway's fond belief that its security lay in neutrality and isolation. The country rejected the suggestion that it should become part of a Nordic alliance with Sweden and others. Instead, in 1949 it joined the North Atlantic Treaty Organisation. Support for collective security remains very strong among the Norwegians today.

Was the campaign in Norway simply an exercise in futility? Most historians believe that the two-month conflict was not completely without long-term significance for the final outcome of the war.

Its immediate result was the downfall of Neville Chamberlain, and his replacement as British prime minister by Winston Churchill at the head of an all-party coalition government. As Francois Kersaudy writes: "Nothing other than the dismal story of setbacks suffered in Norway could have led to the resignation of Chamberlain before 10 May 1940 (the date Hitler launched his offensive against the Low Countries and France); but after that date, there was not the slightest chance that members of parliament would have risked opening a political crisis in the midst of the Battle of France - and no one can possibly say what would have happened if Neville Chamberlain had remained prime minister of Great Britain in the summer of 1940."

But the débâcle in Norway had other consequences. Hitler was convinced until June 1944 that any western invasion of the European mainland would be made through Norway and not in a direct attack on the continent. He once called Norway "the zone of destiny in this war". As a result, he turned Norway into an armed camp with half a million German soldiers tied down along its long, barren coastline - as many as one German to every 10 Norwegians. If those men had been deployed in Normandy or elsewhere in northern France, the 1944 Anglo-American offensive might have been a much bloodier affair.

Moreover, Hitler's victory in Norway was not achieved without damage to the Nazi war machine. Most of his fleet was destroyed, while the British acquisition of most of Norway's large merchant fleet provided a useful contribution to the Battle of the Atlantic.

The brave patriotism of King Haakon VII, who put some backbone into his defeatist ministers at a time when resistance seemed pointless, was much appreciated in Britain and did



Oslo 1940: Norwegian civilians try to outstare the enemy on the other side of the street

something to boost national morale. In exile in London, the king became a rallying point for all Norwegians.

From those events, the ties of sentiment between the British and Norwegians grew closer. The annual gift by Norway of the Christmas tree that stands in Trafalgar Square remains a ritual that began as a thank-you present for British participation in the liberation of Norway.

The Norwegian campaign also made a salutary impact on British military thinking for the rest of the war. Again as Kersaudy explains: "It effectively discouraged the British military from launching further operations under similar conditions of dramatic aerial inferiority. During the next four years, Churchill was to use all possible means - and a few impossible ones as well - to get his generals to plan and carry out large-scale landing operations in Norway. There is little doubt that the British military's victorious resistance to such strong pressures was finally grounded in the disastrous memories left by the Norwegian fiasco of 1940".

The Nazis did not treat the Norwegians as badly as the Poles and the Dutch, for example, but their country was never a "model protectorate" like Denmark. An estimated 3 per cent of the population perished during the occupation. As many as 10,000 Norwegians were killed and 40,000 more were sent to concentration camps.

Norway will never forget the scorched-earth policy applied by the Nazis in Finnmark and northern Troms after October 1944, when an area larger than Denmark was laid waste, with even the reindeer slaughtered and 50,000 people forced out at gunpoint. It was not until this year that German troops were allowed back into the north, to take part in Nato exercises. Such was the fear that their return would revive old bitterness.

□ The book mentioned is *Norway 1940*, by Francois Kersaudy, published by Collins, 1990. See also a recent military history of the campaign in *The Doomed Expedition*, by Jack Adams, Mandarin, 1990.

The candidates for privatisation

Continued from page 6

the restructuring of the entire Nordic steel industry.

The Elkem deal is less mature than the Raufoss public offering and must clear two hurdles - approval by the cabinet and the Storting - before it is completed.

With the part-privatisation of Raufoss, the state hopes to raise between Nkr250m and Nkr300m in fresh equity for the company, as well as providing it with a permanent tool for future equity infusion, the latter being considered important for its long-term development.

The Raufoss part-privatisation will reduce the state's stake in the company to 53 per cent, and is likely to stand as a model for other privatisation targets in which a public offering and share listing will be made.

Although the part-privatisation is not aimed at foreign investors, in spite of a claim to

ensure the widest possible distribution of the shares, under Norwegian law foreign investors can own up to 33 per cent in domestic companies.

Mr Morten Aas, managing director of Norwegian Midland Montagu, said that, following Storting acceptance of the arrangement, a prospectus is to

Raufoss is one of the healthiest companies among those being considered

be made ready with the subscription period commencing thereafter. Completion of the deal is aimed at the end of June.

Work to value the company is currently under way. Raufoss is one of the more interesting companies to be privatised, and one of the healthiest among those being considered. Exports comprise 70 per cent of turnover. The company has a record of stable profits,

low leverage and modern production facilities. Raufoss also enjoys a strong position within several markets of strategic importance.

Military production - procurement such as rocket systems and munitions - accounts for about 40 per cent of turnover, and main customers

include the Norwegian defence ministry and the armed forces of Nato.

The metals division was established to ensure access to materials for munitions production. Investments were made in foundry, rolling-mill and press and advanced processing machinery. There are sales companies in West Germany and France, and last year metals accounted for 19.9 per cent of

total turnover.

The automotive parts division, which last year accounted for 32.1 per cent of turnover, has production facilities in Norway, Sweden and Belgium. The division produces auto body parts, chassis parts and high-strength aluminium extrusions. For more than 30 years it has produced parts for Volvo, and also supplies Saab, BMW, Audi, Porsche, Daimler Benz, Maserati and GM Chevrolet.

Research and development costs have varied between Nkr80m and Nkr105m annually, of which 50 per cent has been covered in development contracts by customers.

With a staff of 2,500, turnover last year reached Nkr1.7bn, with net profits of Nkr61m (for 1988, the respective figures were Nkr1.5bn and Nkr52m). Annual investments in recent years have ranged between Nkr100m and Nkr160m.

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Kvaerner a.s. ranks as one of Norway's largest industrial groups, embracing 30-odd production, sales and engineering design companies in a number of countries.

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Highlights

		1989	1989
Operating revenue	NOKm.	9,374	8,470
Profit before extraordinary items	NOKm.	725	381
Cash flow	NOKm.	931	621
Order intake	NOKm.	12,800	8,459
Return on total capital	%	12.5	9.7
Earnings per share	NOK	17.20	9.40
Number of employees		*10,028	9,744

* May 1990: 12,000

KVAERNER

Entering the nineties

In a changing, dynamic world, the need for information, particularly printed information, is increasing. Norske Skog is well placed to play its part in this development, with annual output capacity of about 1 million tons of newsprint, 235,000 tons of magazine paper and nearly 100,000 tons of other grades of printing paper. Norske Skog also manufactures special types of paper, market pulp, sawn timber and board.

Norske Skog is currently working on projects which will increase the group's annual output capacity by a further 260,000 tons of newsprint and 250,000 tons of LWC paper. That will bring Norske Skog's total paper production capacity to nearly 2 million tons by the mid-1990's.

KEY FIGURES - 1989:

Sales	NOK 9,455 million
Profit after financial items	NOK 1,110 million
Total capital as of 31.12.89	NOK 9,255 million
Equity capital	NOK 2,828 million
Return on equity 1989	33%
Return on total assets	17%
Earnings per share	NOK 36
Share price, mid-April 1990	NOK 155
Total number of shares, at NOK 20	24,250,420
Number of employees	6,600

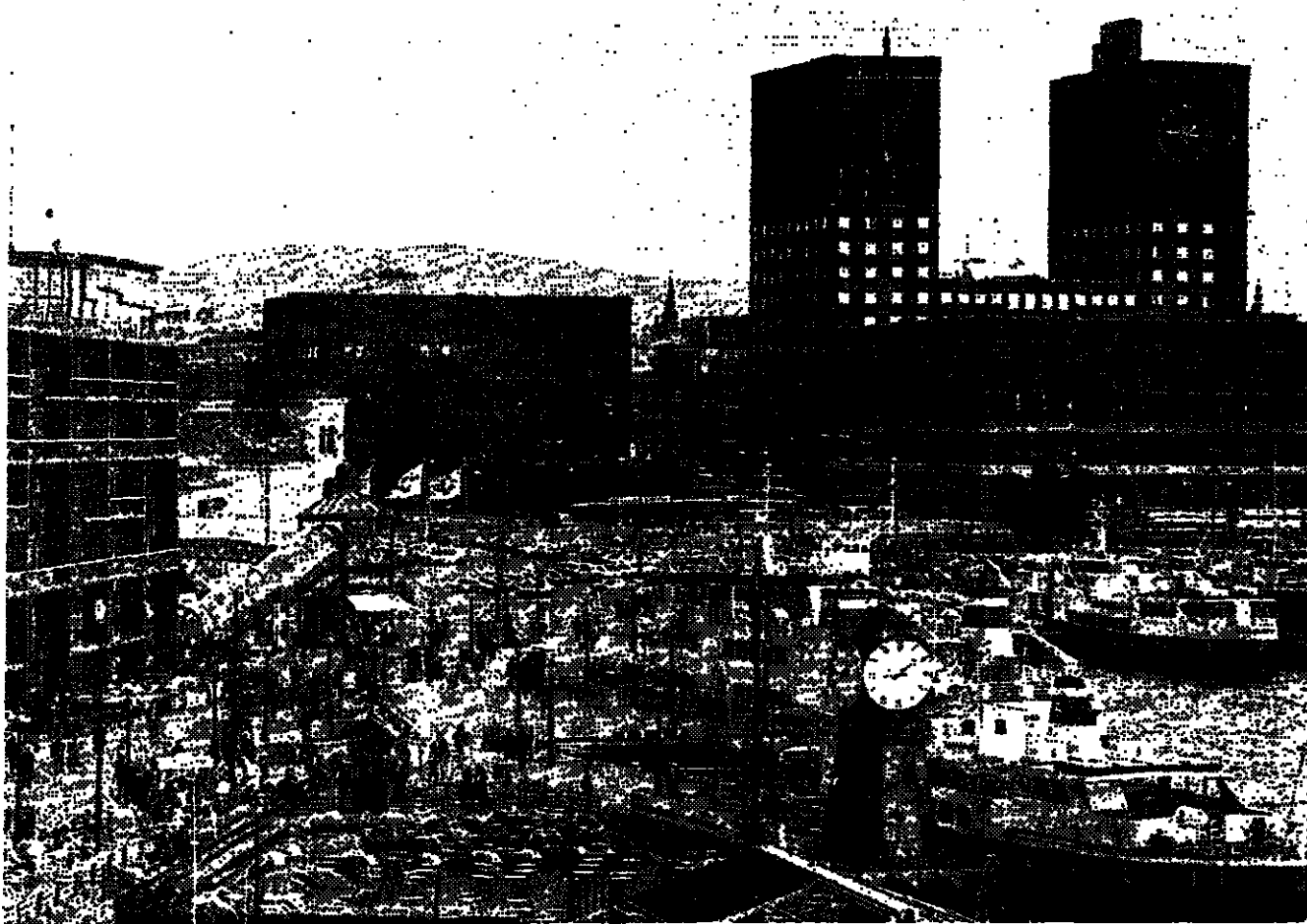
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Norske Skog

NORWAY 8

Robert Taylor takes a statistical view of life

Oil and gas fuel prosperity



■ Better off than they were 10 years ago, and less gloomy than their Nordic neighbours: Norwegians enjoying the Oslo waterfront

NORWAY'S 4.2m people are among the most affluent in the world.

According to the latest statistics published by the Organisation for Economic Co-operation and Development - measured by gross domestic product per head, at current prices and purchasing-power parities - Norwegians in 1988 averaged \$18,322. This was the fourth highest in the OECD, after the US, Canada and Switzerland.

The figures for private consumption per head, using current purchasing-power parities, places Norway in an equally advantageous position.

There is little doubt that oil and gas revenues from the late 1970s onwards have helped to push the level of Norwegian prosperity ahead of that in Sweden and Denmark. It is true that, over the past four years, private consumption per head has been squeezed more tightly than in many other western European countries; but the period of relative austerity has not dramatically reduced Norwegian lifestyles.

Norwegians are among the world's healthiest people, with a male life expectancy of 73.1 years for a man born in 1988, and 79.6 years for a woman. Figures on infant mortality per 1,000 live births in Norway show a total of 8.5 - one of the better performances in Europe.

With 2.2 doctors per 1,000 inhabitants and 89 dentists per 100,000, the country is relatively well supplied with medical services; though its 5.8 hospital beds per 1,000 people is the lowest ratio in the Nordic region.

Norwegians are less prone to suicide than other Nordics. In 1988, there were 707 recorded suicides in the country, out of 45,404 deaths, compared with

1,541 suicides in Sweden and 1,363 in Finland. Legal abortions totalled 275.8 per 1,000 live births, compared with 360.1 in Denmark.

Norwegians are much better educated than they used to be. In 1988, an estimated 42 per cent, aged between 16 and 24, were in some form of education, compared with only 28 per cent of the same age group in 1964.

There are fewer telephones per 1,000 people in Norway than in other Nordic countries: 478, compared with 883 in Denmark and 662 in Sweden - but Norwegians write and receive more letters than their counterparts in the region.

They also buy more newspapers (48 per 1,000 in 1988) than the rest of the Nordics except for Finns. They go to the cinema more often (2.5 visits per person in 1988), with over half of them going to a dance hall or disco, but they watch less

television than other Nordics.

But 80 per cent of Norwegians read a book in 1986, and 20 per cent of them read at least 20. As estimated 64 per cent are members of some kind of voluntary organisation, in which 41 per cent are active. But only 59 per cent of Norwegians belong to a trade union.

Around 31 per cent belong to an athletics club, but less than 10 per cent say they are members of a religious organisation, and around 14 per cent belong to a political party. But in 1987 as many as 69 per cent of men and 60 per cent of women went on a hike or skiing tour.

Norwegians are more law-abiding than their Nordic neighbours. In 1988, 72 per 100,000 of them were in prison, the lowest figure in the region; and 379 per 100,000 were found guilty of a penal offence during the year, compared with 1,115 in Sweden. Divorces are less

common in Norway (9.37 per 1,000 married) than in the other Nordic countries.

An estimated 30 per cent of Norwegians are exposed to either noise or pollution where they live, but only 3 per cent live in a dwelling with no bath or toilet and 5 per cent in a dwelling that is cold or damp. An estimated 82 per cent are homeowners, while just over a third have a "spacious" dwelling - defined as a one-person household with three or more rooms.

Most Norwegians are better off now than they were 10 years ago, according to the country's level-of-living survey. Only 7 per cent in 1987 said their material standards were bad, but 20 per cent said they were good.

Sources: Yearbook of Nordic Statistics 1989-1990, published by the Nordic Council; Sosialt Utsyn 1989; Norway Central Bureau of Statistics.



Lillehammer is believed to have staged the world's first ski competition, in 1867

The Winter Olympics will provide...

A world showcase

FOR THE first time in more than a year, since he was appointed president of the Lillehammer Olympic Organising Committee (LOOC), Mr Gerhard Heiberg, one of Norway's top industrial leaders, can relax.

Last month, the Storting (Norway's parliament) approved a Nkr7bn state guarantee for the 1994 Winter Olympics. It also approved the budget, organisational structure and a number of the sites where facilities for the important international winter event will be constructed.

Total investment for staging the 17th Winter Olympic Games is put at Nkr13bn over the next three years, and securing the approval was the single biggest hurdle.

Opposition to backing of the Storting has been tough for Mr Heiberg, who presented a budget which had kept expanding since 1983 when Lillehammer first set out to claim the winter Games.

Political scepticism increased continually for it had been earlier grossly underestimated that a state guarantee of just Nkr1.8bn would be needed.

The tiny town, which is said to have staged the world's first ski competition, in 1867, was awarded the Games nearly two years ago in Seoul, during the summer Games.

Mrs Gro Harlem Brundtland, the then Labour prime minister, travelled to Seoul to pledge publicly Government support for Lillehammer's application, and her endorsement may have been what swung the vote in Norway's favour away from Sweden.

Always seeking to outdo the Swedes, the Norwegians considered the award a considerable victory, though for more than a year preparations for the Games have been bogged down in a domestic political quagmire.

There are numerous challenges before they begin on February 12, 1994. Environmentalists are not yet satisfied with the locations of some facilities, and cite at least one example in which a major nesting ground of wildfowl may be put in danger. Some 10,000 volunteers will also have to be recruited, transportation infrastructure expanded and telecommunications facilities established.

Arranging the Games may be a strain for Norway, the "cradle of skiing", which has a long tradition of hosting international winter sports competitions and one Winter Olympics already under its belt. Oslo hosted the Games in 1952. However, its marketing skills will have to be significantly improved, particularly if it is to succeed, after the Games, in attracting interest to the area.

Mr Heiberg is the first to admit that the challenge of staging the Games equals that of any major industrial project that he has led. Getting budget approval has been an uphill battle, dominated by political controversy, mostly over allocation of funds to a prestige project at a time of record unemployment and distractions of other domestic social welfare problems.

"Of course, I understand all the controversy, what with high unemployment, a lack of funds for support for the elderly and sick... But the timing world always have been bad for some political reason or another," Mr Heiberg said. "The timing is good... Jobs will be created, and for 16 days in 1994 the world's attention will be focused on Norway."

"I set a deadline for Storting approval by summer. Had that slipped, the Games would also have started slipping from our grasp and into the hands of the Swedes."

Mr Heiberg believes the Games will provide Norwegian industry with a unique marketing opportunity, which it can ill-afford to miss. "The Lillehammer Olympics can be described as a world exhibition - for the display of our products and technology - with the added advantage that Nor-

Volunteers have to be recruited, transport infrastructure expanded and telecommunications established

way will be the only country exhibiting."

In addition, he believes the occasion will help Norway's depressed building and construction industry, and it is estimated that for Norwegian companies to seek "strategic alliances" with foreign companies for projects for the Games. Mr Heiberg hopes such alliances can lead to successful partnerships afterwards.

"Foreign companies are welcome to join this project, and already we have marked a great interest from companies in other Nordic countries, Britain, and Japan," he explained.

Lillehammer had originally bid for the 1992 Winter Games but narrowly lost the vote to Albertville, in France. Considering itself well-placed for the 1994 bid, construction began soon afterwards of an outdoor stadium and an alpine ski-run. The "compact games" concept is based on the premise that all the sports facilities are to be situated within a limited area consisting of Lilleham-

mer, the main arena; Hamar, 55km to the south-east; and Gjøvik, 45km to the south-west, where two large ice-rinks are to be built.

However, considerable infrastructure expansion will have to be undertaken. Roads will have to be built before site construction can commence, and it is estimated that railway investment of more than Nkr500m will be necessary to accommodate 24,000 people travelling by train on peak days.

Securing accommodation for a massive influx of people is a big problem, though it is expected that many visitors will stay in Oslo, a two-hour train journey to the south. "We hope to shorten the train journey, and plans call for trains leaving Oslo for Lillehammer every 10 minutes during weekends," says Mr Heiberg, who expects principal contracts to be signed this autumn.

CBS, the major US television network, paid \$300m for transmission rights to the US, and rights have also been bought by the European Broadcasting Union and Canadian Television.

IBM has bought the main sponsorship rights. Christiania Bank, Norway's second largest bank, paid Nkr60m for a main domestic sponsorship entitlement.

A committee, to determine the potential for "after use" of facilities, is already working, though it is envisaged that some investments will have to be written off. It is also hoped that Lillehammer will become a tourist attraction before and after the Games.

"This is a chance of a lifetime to put Norway on the map, and the Games will open doors for us in a lot of countries... The world's level of understanding about Norway and what we stand for will be raised," Mr Heiberg believes.

Karen Fosell

ARE YOU AWARE OF THE MAJOR CHANGE IN NORWEGIAN BANKING?

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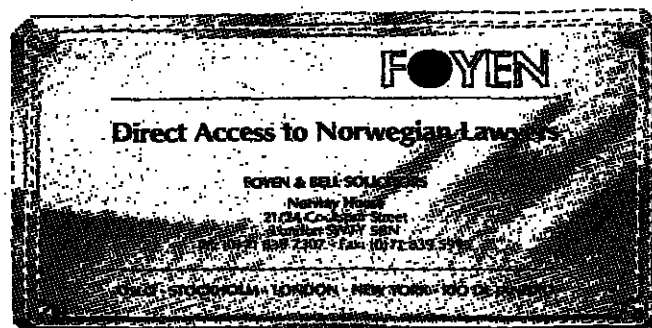
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